

Major visits Clinton

Will the special relationship survive?

Page 13



Japan

Economy on the brink

Page 3



Stormy weather

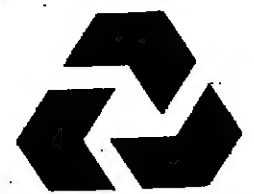
Gale warning for insurers

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Balance sheet feels the pinch

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FINANCIAL TIMES

Europe's Business Newspaper

WEDNESDAY FEBRUARY 24 1993

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Handelsbanken suspends payout after heavy loss

Svenska Handelsbanken, Swedish bank, fell to a larger than expected 1992 operating loss of SKr240m (\$112m) and suspended the dividend on its ordinary shares after lending losses surged 160 per cent to SKr5bn. The bank made a SKr2.78bn profit in 1991.

The deficit, the first in the group's recent history, came after a dramatic deterioration in the bank's performance in the final four months. Nevertheless, the result is better than that of its main competitors and the group said prospects for 1993 were brighter. Page 15

Italian PM seeks vote of confidence

Italian prime minister Giuliano Amato will seek a vote of confidence later this week to force the four coalition parties publicly to support him after his weekend cabinet reshuffle. The move comes amid worries over waning enthusiasm for Mr Amato from elements within the Christian Democrat and Socialist parties. The two main elements of his fragile coalition. The lira fell further on foreign exchanges yesterday. Page 14; Currencies, Page 32

Unilever, Anglo-Dutch food and consumer products group, increased pre-tax profits 13 per cent last year to £2,030m (\$2.9bn) after recovery in North America and a strong performance in Latin America and Asia. Page 15; Lex, Page 14; Observer, Page 13

US sticks to aviation deal: The US is to stick to last July's agreement with the EC limiting government support for civil aviation industries in spite of President Bill Clinton's attacks on Airbus subsidies. Page 7

AT&T in Beijing ventures: AT&T, US telecom group, signed a memorandum of understanding with China for joint development of communications infrastructure. AT&T said the deal could lead to billions of dollars in revenues. Page 4; AT&T to take \$400m stake in McCaw, Page 18

Delhi plans more reforms: India is to launch further economic reforms, including cuts in the government deficit and subsidies, closure of unviable state-owned enterprises and further exchange rate liberalisation. Page 4

Nobel Industries of Sweden is selling its defence electronics activities to state-owned Celsia Industries in a SKr1.55bn (\$304m) deal. The move came as Nobel's shares were suspended pending an announcement today. Page 16

Netwest lifts debt provisions: A rise in National Westminster Bank's provisions for possible bad debts last year limited the UK clearing bank's rise in pre-tax profits to \$405m (\$689m) from £110m the previous year. Page 15

TV company plans 190 channels: A 190-channel satellite television system could be available over Europe by 1995 using digital technology, following the decision by Luxembourg-based Societe Europeenne des Satellites to launch two satellites with digital capacity. Page 8

Swiftdown Biochem, Anglo-US drugs and consumer products group, reported full-year pre-tax profits up 11 per cent to £1.12bn (\$1.6bn). Page 16; Lex, Page 14

Fall in US confidence shrugged off: The US economic outlook remains bright in spite of an eight-point fall in the consumer confidence index this month, economists said. Page 6

Fishermen step up protests: Britanny fishing ports were quiet last night after a day of violent clashes between police and fishermen who were protesting against the increase in imports of cheap fish into France. Page 14

Philips strengthens Grundig ties: Philips, Dutch electronics company, is to increase co-operation with Grundig, its German affiliate, which will be consolidated into Philips' accounts. Page 15

Kenya asks for aid: Kenya pressed the IMF to resume aid after floating its currency last week. An IMF delegation is in Nairobi to decide whether Kenya qualifies for aid worth \$350m a year. Page 4

Manchester outmanoeuvres rivals: Manchester in the UK is to stage the world chess championship between Garry Kasparov and British challenger Nigel Short after a \$Fr2.538m (\$1.77m) bid placed only minutes before the deadline. Page 14

STOCK MARKET INDICES

FTSE 100 2918.8 (-20.3)
Yield 4.29
FTSE EuroStoxx 100 1115.41 (-1.23)
FTSE 100 1378.84 (-0.05)
Nikkei 14,863.15 (-43.54)
New York: Dow Jones 5,847.21 (+4.32)
S&P Composite 438.63 (+0.76)

US LUNCHTIME RATES

Federal Funds 2.75%
3-mo Treas Bill Yld 2.953%
Long Bond 109.31
Yield 8.622%

LONDON MONEY

3-mo Interbank 5.1% (1.14)
Lira long fut. Mar 1993 (Mar 1993)
NORTH SEA OIL (Averages)
Brent 15-day April \$18.17 (18.59)
Gold
New York Comex Feb \$351.3 (325.1)
London \$293.75 (290.75)

Leading corporations plan 35,000 job cuts ■ Banks told to write off bad debts

Japan steps up action to aid recovery of economy

By Charles Leadbeater and Michio Nakamoto in Tokyo

THE JAPANESE government and three of the country's top companies yesterday separately took steps to respond to the most deep-seated economic crisis the country has faced since the second world war.

Nissan, one of the world's top five vehicle makers, and NTT, the telecommunications group, said they would between them shed 35,000 jobs over the next three years.

The job cuts came at the same time as the news that the board of Matsushita, the world's largest electronics group, had forced the resignation of its president.

The corporate shake-ups coincided with a decision by Mr Kijichi Miyazawa, the prime minister, and other top policymakers in the ruling Liberal Democratic party to draw up further measures to stimulate the economy.

These are likely to include bringing forward public works spending and tax incentives for housing and capital investment, once the budget for 1993 passes.

DOWNTURN IN JAPAN

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through parliament next month.

The move confirms that the government believes the economy is still deteriorating despite the ¥10,700bn (\$68.4bn) emergency package announced last summer.

The economic downturn has spread to embrace finance and industry in every region.

Gross national product grew at only 1.1 per cent in the third quarter of last year, over the same period in 1991. Machine tool orders last year fell by 37.8 per cent and industrial production generally fell by 6.1 per cent.

Bank lending grew by just 2 per cent in January, the same



A quotation board in a Tokyo foreign exchange brokerage flashes the dollar's rate against the yen shortly after it had opened at a record low

rates as in the previous two months.

The sense of gloom was reinforced by Mr Yasuhiro Mieno, the governor of the Bank of Japan, who repeated his call to Japan's banks to speed up the writing off of their mounting bad debts.

The restructuring plans unveiled by Japan's struggling corporate sector included:

● NTT, the world's largest telecommunications group, will reduce its workforce of more than 200,000 by 30,000 over the next three years and cut by a third its 1,300 retail outlets.

● NTT reported a 22 per cent fall in pre-tax profit in the half year to last September.

● Nissan, plans to close a production plant near Tokyo by the spring of 1993 and reduce its

workforce of 53,000 by 5,000 by 1996 as part of a plan to save ¥280bn. Nissan announced it would make a pre-tax loss of ¥28bn in the year to end-March.

● Matsushita may introduce similar changes after the company's board yesterday removed its president Mr Akio Tanii. He will be replaced by Mr Yoichi Morihata, the vice-president, who is expected to shake up the ailing

electronics giant, which reported a 68 per cent fall in pre-tax income for the nine months to the end of December.

The government's index of leading indicators for December published yesterday suggested there is little hope of an early upturn. It stood at 27 per cent, the sixth consecutive month below the 50 per cent threshold which signals an upturn.

US plans airdrop in spite of warnings

By George Graham in Washington, Laura Silber in Belgrade and Robert Mauthner and David White in London

THE US appears determined to press ahead with its airdrop plan for blockaded areas of eastern Bosnia, in spite of Bosnian Serb warnings that the move could escalate the fighting in the country.

"The airdrop would almost certainly pave the way to the massive use of military force and the spread of armed conflict with unforeseeable consequences," General Milan Gvero, the deputy commander of the Bosnian Serb army, said yesterday.

In a strongly worded statement, Mr Milica Djukic, the Yugoslav foreign minister, warned the US against violating its borders.

While stressing that Yugoslavia, now comprised of Serbia and Montenegro, shared the humanitarian concern for the besieged Moslems, Mr Djukic said: "Yugoslavia will not hinder the realisation of the operation, but it will not tolerate the violation of Yugoslav territory and airspace."

He said the Yugoslav army was not involved in the civil war in Bosnia, but feared incidents in neighbouring Bosnia could veer out of control.

Meanwhile, the US has informed its Nato allies that it plans to go ahead with the airdrop towards the end of this week, following consultations between Mr Warren Christopher, the US secretary of state, and his Nato colleagues at a meeting in Brussels on Friday. The White House made clear the administration wanted allied backing for the relief effort.

Though the plan has been welcomed by the UN security council and most of Washington's allies - and Turkey and Holland have offered to participate in the operation - it has caused misgivings in both the US and some

Union's 9% pay agreement in east Germany undercuts metalworkers' demands for 26% rise IG Chemie agrees on slow road to parity

By Judy Dempsey in Berlin

GERMAN Industrial union, IG Chemie, has agreed to a 9 per cent wage increase for its 190,000 members in east Germany, undercutting demands for a 26 per cent increase in the metal sector by IG Metall, the giant engineering union.

IG Chemie, which covers the chemical, paper and ceramic industries, agreed to the wage rise after arbitration talks which

ended yesterday. But IG Metall said it would stage demonstrations throughout east Germany unless its members were promised the larger pay rise in line with its timetable for parity with western workers by 1994.

IG Chemie's pay rise falls short of the union's demand for a wage increase which would match inflation, running at an annual rate of about 11.5 per cent, but is more than the 7.5 per cent originally offered by the employers' association.

Mr Bernd Leffert, the spokesman for IG Chemie, said the 12-month agreement, which will be backdated to February 1, would bring wages in eastern Germany's chemical sector up from 62 per cent to 70 per cent of levels in west Germany.

Last week IG Bergbau and Energie, the energy and utilities union, accepted a 9.9 per cent rise. Neither has sought income parity between east and west

German workers by 1994, unlike IG Metall.

In March 1991 the engineering union agreed with Gesamtmetall, the employers' association, to income parity by April of next year. But Gesamtmetall pulled out of the contract, saying economic conditions had changed.

IG Metall said demonstrations would start tomorrow in the manufacturing region of Ludwigshafen, south-west of Berlin. The pay talks come at a time of

rising job losses in east German industry, where employment fell by 60 per cent last year. Manufacturing and mining were the hardest hit, according to Germany's federal statistics office.

Employment in the sector in the whole of Germany was 9.5 per cent down in December 1992 over 1991, or from 7.46m workers to 7.12m a year before.

Registered unemployment is expected to exceed 18 per cent.

Brussels threatens to cut EC regional grants to Britain

By David Gardner in Brussels

BRITAIN'S most depressed industrial regions risk losing around £1bn (\$1.42bn) in EC aid as a result of a new row between the European Commission and the UK government over what Brussels claims is Whitehall's failure to provide matching finance.

Mr Bruce Millan, EC regional policy commissioner, has written to the British government seeking urgent talks with to resolve the dispute.

Mr Millan's move follows a deluge of complaints from British local authorities to Brussels that London is still not "matching" the EC regional grants with equivalent funds, as required by unanimously approved Community rules.

Under the community's rules money provided by Brussels to help depressed regions must be matched by funds provided to these local authorities by their national governments.

The new row over regional funds for industrially stricken regions such as Merseyside and Strathclyde comes as the government faces growing pressure to act over the rising level of unemployment which hit 3m last week.

The British government agreed

last February, after a prolonged and bitter row which divided the cabinet, to abide by these rules starting this April. The government also agreed to ensure that adequate "matching" funds were provided to the regions in the interim in order to secure financing from Brussels.

The funds earmarked for industrially stricken regions in the UK are worth £1.26bn (\$1.42bn) for 1992-93.

The Commission had withheld for over a year £160m in regional funding to regenerate British coalmining areas. These were only released when the government was settled with British shortly before last year's general election.

A senior EC regional policy official said there had been "a slight improvement" since then, but that "we are getting too many complaints that they are not releasing the money."

He added that "we are reaching the point when we have to react; they are making fools of us."

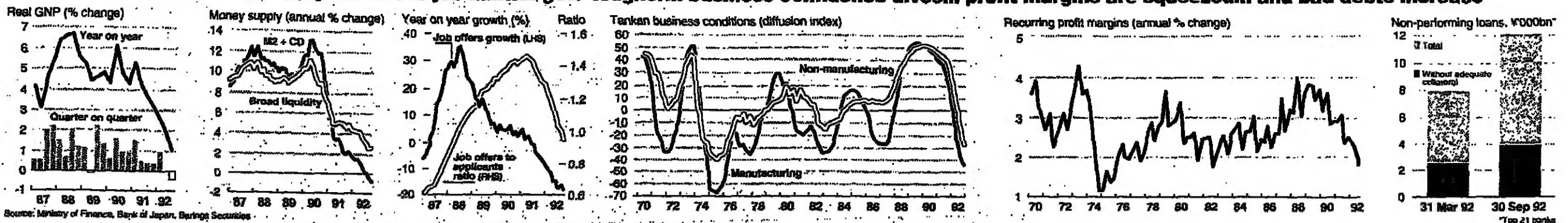
Another senior official said there was "concern that the UK is not going to be able to take up the [EC] money, and that they will lose it at the end of the year," when the current regional

BECAUSE ACQUIRING A ROLEX MEANS MORE THAN BUYING A WATCH.

THE ROLEX OYSTER IS A CLASSIC OF ITS TIME. WATCHES OF SWITZERLAND'S EXPERIENCED STAFF WILL SAVE THE TIME TO SHOW YOU WHY, AND OFFER DETAILS OF OUR UNIQUE 2 YEAR GUARANTEE. FOR A COPY OF OUR CATALOGUE, INCLUDING DETAILS OF OUR FULL AFTER SALES SERVICE AND YOUR HONOURABLE WRITTEN OF GUARANTEE, OR CALL US NOW. WE ARE NOW OPENING OUR NEW LONDON ROLEX SHOWROOM IN NEW BOND STREET. WE INVITE YOU TO VISIT OUR SWITZERLAND IN BRISTOL - BOURNEMOUTH - CAMBRIDGE - CHICHESTER - EDINBURGH - GLASGOW - LEEDS - LONDON - MANCHESTER - MIDDLESBROUGH - NEWCASTLE - OXFORD - PRINCE OF WALES SHOW ROOMS, ROLEX WATCHES FROM £2,545.

JAPAN RESPONDS TO DOWNTURN

As growth slows... money supply falls... the job market gets tougher... business confidence dives... profit margins are squeezed... and bad debts increase



Japan holds its breath as the economy sinks

By Charles Leadbeater in Tokyo

JAPAN IS facing one of the most comprehensive, complex and severe economic crises since the end of the second world war. The sharp fall in land, property and share prices from the heyday of the speculative bubble economy between 1987 and 1989, has led to a steep fall in private demand.

Manufacturers overinvested and overproduced in the late 1980s. In cars and electronics especially, they have been carrying huge stocks of idle machines and unsold products. Consumer demand for them appears to be saturated.

The population's propensity to consume is falling as people's anxiety about the outlook leads them to build up precautionary savings.

The financial sector is hobbled by mounting bad debts at the banks, a prolonged slump in share prices and very low trading volumes on the stock market, which is punishing the profits of securities houses.

Without a healthy financial sector, the economy will find it difficult to generate the credit needed to finance recovery.

Japan's much vaunted industrial companies let their personnel and investment costs grow rapidly in the 1980s, an increase disguised at the time by the very low cost of raising capital.

with slower growth.

This combination of pressures has left the economy in a vulnerable and volatile state. The stock market is drifting listlessly around the 18,900 level, open to a further sharp fall as companies revise profits down before the end of the financial year at the end of next month.

The sudden appreciation of the yen against the dollar in the past two weeks has hit exporters. The growth in the trade surplus fuels worries about a resurgence of trade friction with the US.

Many companies are waiting to see whether the economy can recover. They are holding fire on plans to cut their payrolls and restructure some of the international operations they acquired at great cost in the 1980s. The electron-

ics company JVC signalled at the weekend what might be in store by announcing plans to close subsidiaries in the Netherlands and Germany.

Companies may not have to wait for long. The forces behind the downturn will come to a head in the next few months. Things may well get worse before they get better.

The response of Japan's politicians, bureaucrats and executives will determine whether the economy slumps into a prolonged period of very slow growth or whether it can stage a modest recovery from the end of the year.

They will have to confront some of the most powerful taboos of Japanese economic and corporate life to rescue the economy.

Fiscal policy - public spending and tax cuts - will be vital to compensate for the fall in consumer spending. But income tax cuts will require higher government borrowing, turning back the hard won consolidation of public finances during the 1980s. The Liberal Democratic party will have to assert itself over the Finance Ministry which rules budgetary policy. The party's leaders will have to face up to their seniors, still influential older leaders such as former prime ministers Nakasone and Fukuda who oppose higher borrowing.

The hard-pressed banks will come under increasing pressure from the Bank of Japan to deal with their bad debts. Many would make sharply lower profits if they had to write off non-performing assets. Some would be forced into losses.

No Japanese bank has made a loss since the end of the last war.

Industrial companies are just embarking on a long retrenchment, which will force them to amend some of their traditional values and practices.

At companies such as Matsushita in electronics and Bridgestone, the tyre maker, this has already involved dramatic changes in senior management. More companies in cars, steel and electronics are likely to follow Nissan's plan to reduce its workforce by almost 10 per cent in the next few years. Sanyo, the electronics group, is not alone in decentralising to give its divisions more autonomy.

Everywhere, Japanese companies say that after three years of declining profits, the imperative is to

improve profitability rather than the traditional goal of expanding market share.

Japanese policymakers and companies are well known for their long-termism, their strategic approach to investment and their patience over earning returns upon it.

The reality is that the creativity of the Japanese economy has been largely the product of crisis - from the occupation after the second world war to the oil shocks of the 1970s and the high yen recession of the mid-1980s.

With the economy close to the core of another such crisis, everything will turn on whether the response is another bout of feverish creativity or a lapse into complacency.

Matsushita chief quits in mid-term

Scandal and poor results force Tanii to resign

By Michio Nakamoto in Tokyo

THE surprise announcement by Matsushita Electric, the world's largest consumer electronics group and owner of MCA, the US film studio, that its president, Mr Akio Tanii, would quit immediately has sent shock waves through the Japanese business community and increased concerns about the state of the company.

Mr Tanii who leaves his post in mid-term, will be succeeded by Mr Yoichi Morishita, the executive vice-president.

As Japanese companies usually take their time in preparing for the succession to the top post, the abruptness of Mr Tanii's departure has fanned speculation he was forced out to take the blame for the company's poor performance.

Mr Tanii said he was taking responsibility for the involvement of National Lease, a subsidiary, in a financial scandal that rocked Japan in the summer of 1991. "I felt it was important to clarify responsibility for certain unfortunate matters that occurred during my presidency," Mr Tanii said.

National Lease had extended loans totalling ¥50bn (\$292.39m) to Toyo Shinkin bank, a former branch head of which had made illegal loans to an Osaka restaurateur. The involvement of National Lease in the Toyo Shinkin scandal led the Matsushita subsidiary to post a ¥20.5bn loan loss.

Mr Tanii was expected to take responsibility for the scandal and resign last autumn, when the company's interim results were released. He raised eyebrows in Japan when he failed to do so, and criticism of the group has intensified as it has struggled to put behind the bad news and direct its energies toward improving battered fortunes.

Yesterday's announcement failed to explain the timing of his resignation and it heightened concerns that unless the group takes drastic measures it could find itself in

serious trouble.

The group reported dismal third quarter results for the three months to December 1992. Its consolidated third quarter results showed pre-tax profits were down 90 per cent to ¥50.2bn in the three months to December. Sales were 6 per cent down to ¥1,892.8bn.

Net income fell by 76 per cent to ¥12.6bn from a previous ¥52.4bn. In the nine months to December, the group saw pre-tax profits fall 63 per cent to ¥118.1bn (¥322.7bn).

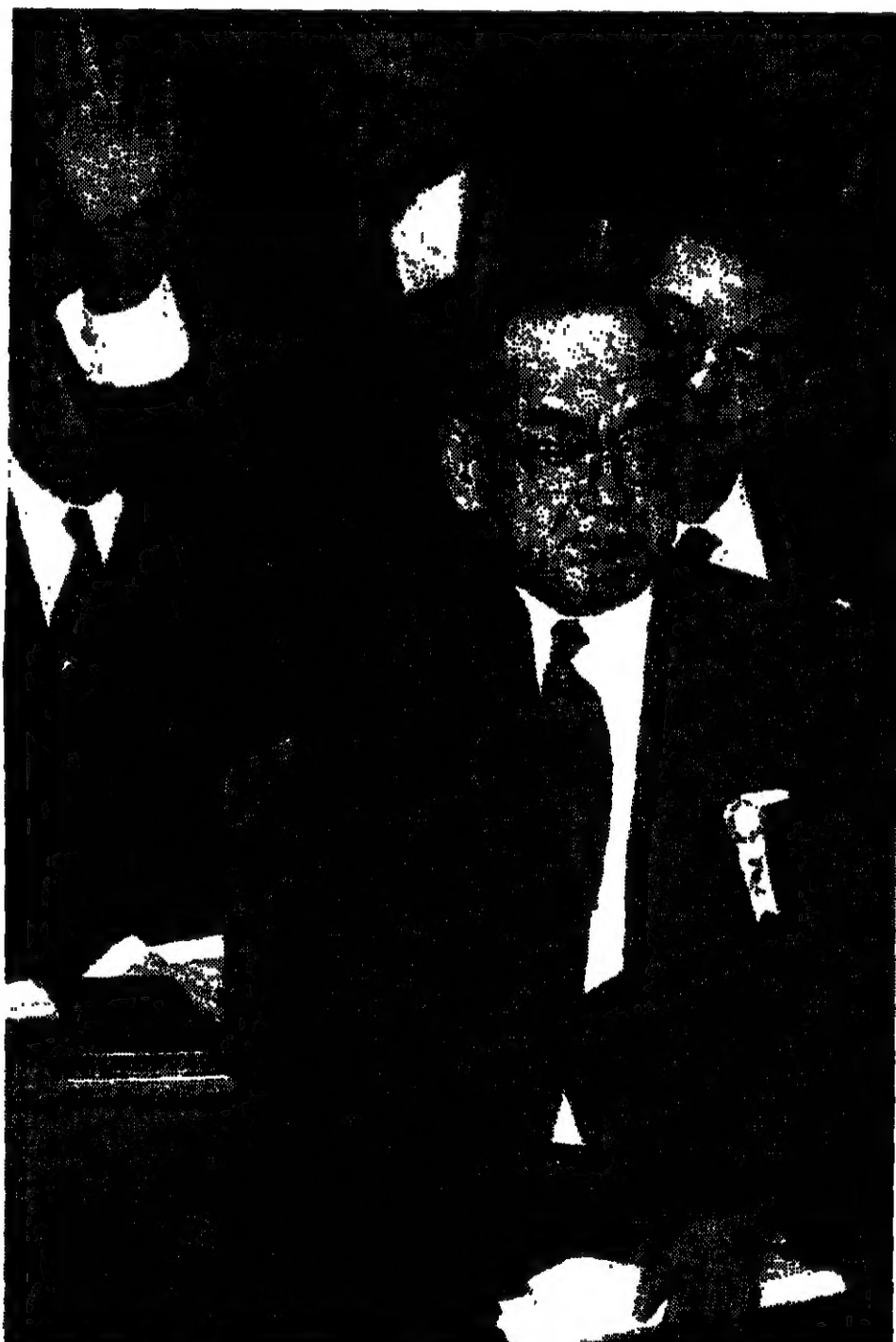
Defects were found in 700,000 of its refrigerators

While all consumer electronics companies have been hurt by the downturn in consumer spending worldwide, Matsushita has also been rocked by the impact of defects that were found in 700,000 of its refrigerators in addition to the National Lease scandal.

The company has been restructuring its operations in an attempt to increase profits while sales remain flat but this has added to grumblings from disgruntled retailers unhappy about new tight-fisted measures by Matsushita. The consensus however has been that more needs to be done.

"The organisation is bloated, there is a lack of vertical and horizontal communication," one industry analyst said. "The question being asked is what is the company going to do from now on?"

Hope was expressed yesterday that Mr Morishita would be able to breathe some fresh air into the company. The new president, who is 57 this year, has risen rapidly up the ranks, having just been promoted to executive vice-president in December, and is known as a man who can get things done.



Mieno (left): urging banks to be more responsible; Tanii (top right): belated resignation; Miyazawa: devising new measures to boost Japan's economy

Mieno urges banks to write off bad loans

By Charles Leadbeater

JAPANESE banks should accelerate the disposal of non-performing assets and write off their bad loans, Mr Yasushi Mieno, the Bank of Japan's governor warned yesterday.

Mr Mieno said Japanese banks were slower than their US counterparts had been to deal with their bad debts. He called on them to more actively strengthen their battered balance sheets.

There could be no increase in the overall amount of credit without additional equity, he said.

The Bank of Japan is concerned that the banks' strategy to gradually pay for the losses over several years could be a long term constraint on both their profitability and their ability to lend.

Speaking to a lunchtime meeting of businessmen in Tokyo, organised by the Yomiuri newspaper group, he said

the banking system's bad debts were still manageable.

The non-performing loans of the country's top banks were ¥12.3bn (£71.92m) at the end of last September, about 3 per cent of their outstanding loans.

However, Mr Mieno warned that individual banks which were particularly exposed would face painful restructuring.

In a wide-ranging review of the economy the central bank governor said the Bank of

Japan was facing a challenge without precedent in the post-war era: to maintain the stability of the financial system while securing non-inflationary growth after the excesses of the speculative bubble economy.

Comparing the rate at which Japanese and US banks were clearing up their bad debts, Mr Mieno said Japanese banks needed to step up their efforts and make them public to win back trust in the country's

banking system.

He emphasised that the Bank of Japan would not offer the commercial banks any quick fixes. "The banks must resist looking for any easy way out. They must do this through self help," he said.

Mr Mieno said the central bank's role was to create a conducive environment for the banks to restructure, providing liquidity if necessary to support troubled institutions.

LDP has new plan to boost economy

By Charles Leadbeater

THE ruling Liberal Democratic party, working closely with Japan's most powerful economic bureaucrats has drawn up a timetable for further measures to stimulate the economy, once the budget for 1993 is passed, according to senior officials familiar with the plans.

The measures are largely the result of intensive talks behind the scenes over the past few weeks between Mr Hiroshi Mitsuoka, the head of an LDP economic task force, Mr Mamoru Ozaki, the powerful vice-minister at the finance ministry and Mr Eisuke Hamamoto, director general of the ministry's tax bureau.

The finance ministry officials have swung Mr Mitsuoka away from an early cut in income taxes by suggesting that tax cuts targeted at capital investment and housing would be more effective.

The powerful economic bureaucracy and the political leadership of prime minister Kiichi Miyazawa agree the next few months will be critical, either laying the foundations for moderate economic recovery later in the year or confirming pessimistic forecasts of a prolonged period of slow growth.

The lower house of parliament will pass the mildly expansionary budget for 1993 early next month. Tokyo is then expected to announce that all public works spending will be brought forward from the second half into the first half of the year to maintain the strong growth in public investment, rising by an annual rate of about 11 per cent.

There is expected to be a five stage timetable for fresh measures to stimulate the economy, most of which parliament could pass before its current session ends on June 20. This would allow Japan to present the entire stimulus package to the Group of Seven Tokyo summit scheduled for early July.

The LDP will propose tax cuts for investment and housing. It may also propose relaxing the rules governing public borrowing to allow public bodies to buy computers and other electronic goods.

A decision on whether to cut income taxes will be delayed until April and May to allow time to see whether the economy is recovering or whether it needs further stimulus.

The finance ministry and the Bank of Japan want to avoid repeating past mistakes such as in early 1987 when overstimulation started the inflation which led to the bubble economy of the late 1980s.

A further interest rate cut later in the year has not been ruled out. The Bank of Japan, which recently cut its official discount rate to an all time low of 2.5 per cent has refrained from suggesting that this will be the last cut.

Mr Yasushi Mieno, the bank's governor yesterday emphasised that interest rate policy would be guided by the state of the real economy. "We have to focus upon the real economy. If necessary we have to resolve to cut interest rates."

Nissan takes a sharp turn to stay on the road

Emergency directors' meeting orders radical restructuring of the company in the face of losses

By Charles Leadbeater

NISSAN HAS been shifting the bullet around its mouth since last summer. Yesterday it finally bit it.

Early in the morning an emergency meeting of its directors agreed a radical restructuring plan to stem the car manufacturer's mounting losses. By the afternoon the details were echoing from factory public address systems as managers outlined the plan to the company's 53,000-strong workforce.

As one executive put it: "This restructuring is deeper and more comprehensive than any previous measures we have taken. We have cut costs before; this time we are trying

to change the company's structure."

The plan involves the closure in 1995 of the 29-year-old Zama vehicle assembly plant near Tokyo, a 9.4 per cent reduction in the workforce by March 1996, and a sharp cut in the variety of models Nissan will make and the components it uses.

The financial imperatives have become inescapable. Nissan said it expected to make a pre-tax loss of ¥29bn (£170m) in the year to the end of March, almost double its November estimate of ¥15bn. The previous year it made a ¥87bn pre-tax profit.

The reasons for an operating loss which is expected to reach ¥39bn are not hard to find. Sales will fall from 1,318,000 units last year to 1,180,000. At the same time Nissan's costs are

rising, largely to pay for its heavy investment in the late 1980s. Depreciation will rise from ¥96.9bn in the 1990 financial year to ¥160bn in 1994.

Nissan hopes the restructuring plan will return it to profit next year, allow it to resume cash dividends in the following one, and secure a "reasonable level of profit" in 1996.

But the plan to save ¥200bn a year by the spring of 1996 is not just a response to the sharp fall in demand from the boom years of the late 1980s. It is designed to cope with very slow growth in the 1990s. "Nissan is committed to slim down its operational structure so that it will be able to secure a reasonable level of profits even under no growth in

production volumes," the plan says.

The ageing Zama production plant, which is in an expensive area close to Tokyo and employs about 4,000 workers, will be closed in the spring of 1995. Production of the Sunny model will be shifted to Kyushu, where the world's newest car plant opened last year at a cost of ¥100bn.

The Kyushu plant has been producing at an annual rate of only 423,000 cars, well below its 600,000 capacity. The transfer from Zama will take it to full capacity.

The other car made at Zama, the low-volume Pressea, will be transferred to the Maruyama plant which is making about 325,000 cars a year compared with a capacity of 480,000. Zama's workers will be transferred

to other jobs. But the Nissan workforce will be reduced by 5,000 to 48,000 by March 1996 mainly through restricting recruitment and natural wastage. More than 3,000 people leave Nissan's employment each year.

Most significantly, 80 per cent of the reduction will be in white collar jobs, the first time restructuring has touched the highly protected salaried workers. About 32,000 of Nissan's workforce are office and administrative staff.

During the recession of the mid-1980s Nissan reduced its workforce by 6,000, but mainly by not renewing contracts for temporary workers. Now full-time jobs will be cut.

The number of model variations which Nissan offers will be cut by 35 per cent in 1996, compared with June 1992, while the variety of parts will be reduced by 40 per cent. This should produce almost half the overall cost savings.

A string of smaller changes, including giving manufacturing staff much more influence over how cars are designed to make sure they can be made efficiently, are the main ingredients of a plan to increase factory floor productivity by 10 per cent a year.

Nissan said its international operations would be fully involved in the cost-reduction programme, which would include moves fully to integrate international research, development and design.

NEWS: INTERNATIONAL

Arabs
'set to
resume
peace
talks'

By Judy Maltz in Jerusalem

MR Warren Christopher, US secretary of state, yesterday told Israeli leaders that Arab countries were willing to resume peace talks which have been stalled since December when 415 Palestinians were expelled from the country.

On the last and toughest leg of his tour of the Middle East, Mr Christopher met Mr Yitzhak Rabin, Israeli prime minister; Mr Shimon Peres, foreign minister; Mr Ehud Barak, army chief-of-staff; and the heads of the Israeli delegations to the peace talks, who expressed their similar desire for the peace negotiations to be revived.

However, Palestinians insist that all the deportees should be repatriated before the talks resume. Mr Christopher met Palestinian leaders yesterday evening, who presented him with a list of human rights abuses in the occupied territories.

Israeli officials said the message they had received from the US secretary of state was that the Arab countries had softened their stance and were willing to return to the negotiating table. This the Arabs would be prepared to do even without the immediate return of all the deportees, although further concessions on Jerusalem's part were expected.

Under international pressure, Israel agreed three weeks ago to allow 101 deportees to return and to halve the expulsion terms of the rest to one year.

"Our impression from the meeting is that at least, insofar as the Arab countries are concerned, the deportee issue has not been presented as a condition for resuming the peace process," said Mr Gad Ben-Ari, the prime minister's spokesman.

"It's an issue for which we will have to find a solution, but it is certainly not a condition for reviving the talks."

During his meeting with Mr Rabin, the US secretary of state was reported to have raised the issue of human rights violations in the occupied territories.

He was told by the prime minister that Israel would like to delegate more power to the Palestinians, although not at the expense of its own security.

Mr Yossi Beilin, deputy foreign minister, said he understood from Mr Christopher that the US intended to increase its involvement in the Middle East peace talks.

However, "I think the most important message given by the secretary of state is that after his recent tour he sees there is a chance to advance the peace process. As far as we are concerned, this is the best news," he added.

Mr Christopher arrived in Israel after holding talks with leaders in Egypt, Jordan, Syria, Saudi Arabia, Kuwait and Lebanon.

India plans
new reforms
for economy

By Stefan Wagstyl in New Delhi

THE Indian government yesterday committed itself to further economic reform, including cuts in the government deficit and subsidies, closure of unviable state-owned enterprises and further exchange-rate liberalisation.

Tax and customs duty rationalisation and overhaul of the financial system are also on the agenda, under the annual economic survey presented to parliament yesterday, in advance of Saturday's annual budget, when specific measures will be announced. The report spells out problems the government faces, such as the cost of social security for workers dismissed from loss-making enterprises, and the need to invest in education and infrastructure.

Wide-ranging reforms Mr P.V. Narasimha Rao, the prime minister, launched in mid-1991 were beginning to yield results, the report says. It forecasts 4 per cent economic growth for the year to March 1993, up from a revised 1.2 per cent for the previous year. Wholesale price inflation is seen at under 10 per cent, down from 13.6 per cent.

Agricultural output is expected to rise 5 per cent, because of good rains last summer. But industrial output is growing by less than previously expected, at a likely 4.5 per cent. The report says India still has difficulties with its balance of payments, with exports growing slower than expected due to declining trade with former Soviet bloc countries.

In dollar terms, exports have risen 3.4 per cent in the eight months to December 1992, though exports to countries

outside the former Soviet bloc climbed 11.4 per cent. Even this is short of the government's 15-20 per cent export growth target. Current-account deficit should be cut from a likely 2.8 per cent of GDP in 1992-1993 to under 1 per cent in 1993-1994.

The report acknowledges the inter-religious violence after destruction of the Ayodhya mosque on December 6 hit output, exports and tourism, but does not estimate the losses. Last year's Bombay securities market scandal also hit confidence. The scandal highlighted the need for comprehensive financial reform, including banking reform. A key proposal is for cutting the proportion of cheap bank loans to the government, a rule which cramps commercial banking.

"The policy initiatives introduced after June 1991 have been seen to work. This gives us confidence we can overcome the constraints on our economy, assuring a more prosperous future."

Mr Sudhakarrao Naik, chief minister of Maharashtra State which includes Bombay, the city which bore the brunt of the recent inter-religious unrest, has resigned. Mr Naik, a leading member of the ruling Congress (I) party, was ordered to go by Mr Rao after being heavily criticised for his handling of the riots which left more than 600 dead in Bombay.

The atmosphere in Delhi remains tense, due to a clash between the government and the Bharatiya Janata party, the right-wing Hindu party whose supporters sacked the Ayodhya mosque. The clash came over the BJP's plans for a rally in the capital tomorrow. The BJP intends to defy a government ban on the event.

Delhi fails to ring telecom changes

India is finding the practice of deregulation harder than the theory, writes Shiraz Sidhva

WHEN India announced in 1991 that private companies would be permitted to enter its tightly-controlled state-owned telecommunications industry, executives from the biggest names in the business hurried to New Delhi to examine the opportunities in what promised to be a multi-billion dollar market.

They need not have rushed. Eighteen months later, the government has come to a grinding halt in its efforts to attract domestic and foreign groups into two key areas — the supply of telephone switching equipment and the establishment of cellular telephone networks in the four big cities of Delhi, Bombay, Calcutta and Madras. Companies seeking the switching gear contract have run into a complex dispute over technical standards. Bidders for the cellular phone licences have fared even worse — the tenders have been referred to the Delhi High Court amid allegations of corruption, mismanagement and nepotism.

The telecom disputes highlight an important failing of India's much-vaunted economic reforms — the inability to implement policy decisions. As a telecommunications ministry official admits: "Having opened up the market to international investors, the government has failed to devise a system for the award of the contracts which is not only fair but which also appears to be fair."

The contracts for cellular telephones were awarded amid tough competition, controversy, and protests in parliament about the need for a sophisticated mobile network. Many MPs felt the money would have been better spent on more ordinary telephone lines which number just 0.52 per hundred Indians.

Eight companies, two for each city, were shortlisted from 30 original bids. The



Switching gear manufacturing in India: disputes over technical standards

successful foreign groups, all teamed with Indian partners included General Mobile and Vodafone of the UK, Societe Francaise du Radiotelephone and France Telecom from France, the Australian and Overseas Telecom Corporation (AOTC), and three Bell companies from North America.

Two unsuccessful bidders decided to sue, accusing the government of corruption and arbitrariness. IXL, a telecom company belonging to the Delhi-based Dalmia group, and Anido, a member of Bombay's Onida electronics group, filed a joint petition in the Delhi High Court in November, maintaining that "the selection criteria were neither properly evolved or applied."

A month later, Hutchison Max, a joint venture between the Hong Kong-based Hutchison Whampoa and the Delhi-based Bhai Mohan Singh

group, filed another petition, claiming that though its tenders for Bombay and Delhi ranked highest in the selection process, they were disqualified because of a typographical error in their compliance statement. Both petitions allege that BPL Systems and Projects which has tied up with France Telecom and been awarded the Bombay contract, has "grossly violated tender conditions".

Hutchison Max's petition has been supported by a winning bidder — Tata Cellular, which together with Bell Canada, has been awarded part of the New Delhi network.

Tata Cellular contends that the selection process "is subjective and based on erroneous assumptions".

The Hutchison Max petition complained of "hidden evaluation criteria". It alleged that Mr B R Nair, a member of the government's Telecom Commission, who as "chiefly

responsible for recommending the rejection of the Hutchison Max bid was well aware of the fact that the key beneficiary of this decision would be BPL. Knowing that his son was working with BPL, such a decision smacks of nepotism/favouritism and an arbitrary exercise of power." Mr Nair denies the allegation.

A judgment from the Delhi High Court is still awaited, over two months after the hearings ended, and India's cellular mobile plan will have to wait.

The government's plan to purchase switching equipment worth Rs1.5bn (\$35m), to meet its ambitious target of providing 1.1m new telephone lines in 1993-94, also ran into trouble, with almost all the major bidders, including Siemens and Ericsson, failing to pass the stringent technical validation tests stipulated by the telecommunications

ministry. Fujitsu of Japan passed the validation test and is awaiting a firm contract from the government. No one is openly questioning the ministry's technical expertise to evaluate the tenders but the foreign bidders are unhappy with the selection procedure. "What was most frustrating was that at no point did the government specify which of the 40-odd tests each company had failed to clear," says a senior manager of one of the unsuccessful companies.

The disputes and delays have brought sharply into focus the need for reform of the public sector tendering system and for a less arbitrary and bureaucratic method of selection.

The snags in India's telecom privatisation programme could adversely affect the country's entire economic reforms effort, admit government officials.

"Though the importance of telecoms is slowly dawning on the government, there seems a bureaucratic reluctance to get projects off the ground, and give foreign investors the impression that things are moving," says a top official of a telecom company.

The World Bank, in a report on Indian telecommunications, suggested radical management and infrastructural reform. The telecom services in India, notes the report, are pitifully thin compared with other developing countries. Subscribers sometimes wait ten years for a telephone connection. The bank felt that even eight times the existing 5.8m lines could be effectively put to use by a population exceeding 850m.

The government's expansion plan envisages only 20m lines by the year 2000. Businessmen and others can pay stiff fees to secure lines on a priority basis. But they are still hampered by the poor quality of much of the network. Thus, cellular phones are expected to be very popular — if and when the government allows companies to provide them.

IMF likely to reject
Kenya's plea for aid

THE Kenyan government yesterday pressed the International Monetary Fund to resume aid, after effectively floating its currency, the shilling, last week. Reuters reports from Nairobi.

Government officials said Mr Musalia Mudavadi, finance minister, and Mr George Saitoti, economic planning minister, discussed Kenya's faltering economic performance with a visiting IMF team, but declined to divulge any details.

State radio said the government had taken "far-reaching financial reforms" and that aid should not be withheld because it "weakened the economy and caused misery to millions".

The IMF delegation is in Nairobi for two weeks to examine government books to see if Kenya can qualify for aid worth about \$350m (\$245m) a year, frozen in November 1991 to force the government into

economic and political reforms. Western donors said they could not prejudice the outcome of the talks but thought it unlikely aid would be resumed soon, despite measures over the past two weeks which should impress the IMF.

They said recent action to liberalise the foreign exchange market and grain trade had gone far to meet demands sought by bilateral and multilateral donors, but that the government still had a lot to do.

Last Friday, on the eve of the IMF team's arrival, Mr Mudavadi announced the effective flotation of the Kenyan shilling. He said only government debt servicing and imports would use the official central bank exchange rate of around 36 shillings to the dollar, and exporters could henceforth freely buy foreign exchange from commercial banks.

AT&T in venture with Beijing

By Martin Dickson in New York

AMERICAN Telephone & Telegraph, the US telecommunications group, moved yesterday to establish a much stronger presence in the potentially huge Chinese market by signing a memorandum of understanding with the Beijing government's state planning agency for joint development of the country's communications infrastructure.

Mr Randall Tobias, vice-chairman of AT&T, said that projects contemplated in the partnership were "potentially among the most extensive in our company's history".

The putative projects include local manufacturing and research and development in at least 10 areas, ranging from network management to customer premises equipment and cellular communications systems.

The first stage of the partnership would be the establishment of a joint venture to make AT&T's advanced SESS switch in China.

This would require US government approval.

However, no difficulties are expected as AT&T already sells switching and transmission systems to China.

AT&T said the agreement could lead to billions of dollars in revenues. But it will face fierce competition for contracts from European and Japanese equipment manufacturing rivals, notably Alcatel of France, which is believed to be the largest supplier of switching equipment to the Chinese market.

Norway eases S Africa sanctions

NORWAY yesterday announced plans partially to lift economic and trade sanctions against South Africa, writes Karen Fossli in Oslo.

A ban on trade, services and investments, implemented in 1986 and 1987, would be lifted from March 15 but an embargo on sales of oil and weapons would be upheld.

Norway's exports to South Africa, comprising mainly iron ore, fish, fish products and

mechanical equipment, fell to Nkr56.2m (\$5.6m) in 1987, after sanctions were implemented, from Nkr348.3m in 1986.

Norway said the time had come to introduce new political instruments to promote democracy in South Africa; it had formulated a five-point programme to provide assistance during the transition.

Meanwhile the Swedish government said yesterday it hoped to lift sanctions against

South Africa within a few weeks, writes Christopher Brown-Humes in Stockholm.

Mr Carl Bildt, Swedish prime minister, said: "It is a matter of weeks", but he stressed removal of sanctions would be conditional on continuing democratic reforms in South Africa.

Sweden banned investments in South Africa in 1979 and imposed a ban on trade in 1987.

Yemeni parties
jostle for votes
and credibility

Eric Watkins looks at contenders in first parliamentary elections

YEMEN'S parliamentary elections on April 27 are viewed by some as a test case for democratic reform in the Arab world.

But a weak economy, social unrest and political squabbling have clouded the electoral process and there are no guarantees of a smooth transition to the hoped-for democracy.

At issue are the 301 seats in the Yemeni parliament. But the future of the present government is in doubt since the parliament must choose a new president. "And that," said a Yemeni academic, "is what the whole contest is all about."

The government was formed on May 22 1990 when the former North and South Yemens united. Essentially a coalition between the south's Yemen Socialist party and the north's General Peoples' Congress, the government was charged with effecting democratic elections by the end of November 1992.

Elections were delayed because disagreements between the coalition partners held up the selection of a committee on electoral procedures.

Since then, the country has witnessed continued wrangling between the ruling parties, riots which left some 15 dead and 100 injured, and a spate of bomb attacks which killed two people and narrowly missed 100 US soldiers quartered in Aden as part of Operation Restore Hope.

Though partners in the transition government, the GPC and YSP are also contenders in the election. This has created tension and, according to Yemen's prime minister, Mr Haydar Abu Bakr Al-Attas, it is the lack of accord between the two ruling parties which has caused the recent troubles.

Referring to "differences" between the YSP and the GPC, the prime minister said in December that they "had paved the way for erroneous action and behaviour and for all the damage these could cause to the economic, social and political situation".

Led by the President, General Ali Abdullah Saleh, the GPC was once considered the favourite to win any election.

Seen as the architect of unification, a highly emotive issue in Yemen, Gen Saleh was at the peak of his popularity in the early days of the new state. But 36 per cent unemployment, 100 per cent inflation for the second year running, and

widespread suspicion of corruption in his government, now mean Gen Saleh can not count on a majority in the election. The GPC has lost ground and is campaigning to regain voter confidence.

The YSP has gained considerable ground in the past nine months. Headed by the vice-president, Mr Ali Salem Al-Baidi, the YSP was highly unpopular at the time of unification and generally considered a spent political force.

Since then the YSP has used key positions in the government, civil service, the military and the labour unions to extract concessions from the president and to drum up popular support. And, in contrast to the GPC, the YSP is not under suspicion of corruption. Still, the more populous north-western harbour doubts about the Socialists and are unlikely to grant them a clear majority in parliament either.

The other main contender for power is the Islah party, an uneasy union of tribal and Islamic elements, headed by the tribal leader Sheikh Abdulh bin Hussain Al-Ahmar and the fundamentalist preacher Abdul Mujeed Az-Zindani.

Islah represents some of the most conservative elements in Yemeni society and has appeal in a country where nearly half the population of 14m live in villages of fewer than 250 inhabitants. However, Islah is perceived as a party rooted in the past and although it will be a force in the elections, it is unlikely to carry a majority.

Apart from the GPC, the YSP, and Islah the remainder of Yemen's 40 or so political parties are loosely grouped together in a rainbow coalition called the National Conference. Although it has become a political conscience, condemning the transition government at every opportunity, it lacks popular appeal and is unlikely to command much electoral support. But through its criticism, the National Conference will be a focus for public scrutiny of the major parties.

So far there appears to be no clear victor in sight, but if the squabbles continue, democracy could be the loser. The recent troubles have at least brought recognition of the potential crisis facing the country and of the pressing need to do something about it.

This announcement appears as a matter of record only.

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February 1993

New Zealand to
see 3% growth

By Terry Hall in Wellington

NEW ZEALAND'S economy should continue to grow by 2.5-3 per cent a year until 1994, with growth led by exports and increasingly supported by domestic demand, the OECD says in its latest survey.

Low inflation and more efficient use of labour should lead to increasing international gains in competitiveness. But import demand is also likely to pick up, making further improvements in the current account difficult.

The competitiveness gains follow a long and painful period of adjustment since 1984, and "may provide a harbinger of stronger growth based on expanding the range and market share of New Zealand exports".

But there are risks which "could deny this outcome", the greatest of which would be a deteriorating external environment. A slowdown in world economic activity or increasing trade protection abroad could adversely affect export revenues, either by depressing prices of traditional commodities exports or by limiting opportunities for other products.

With high levels of public

Test for
firm money
policy

THE success of the transfer to New Zealand's central bank of control over monetary policy will be fully tested in the next few years by more rapid economic growth, the OECD says in a review of the country's Reserve Bank Act, writes Terry Hall.

In its latest survey of New Zealand, the OECD says the act, which makes price stability the sole objective of monetary policy, has "significantly enhanced" policy credibility over the past two years in securing low inflation targets.

"Despite the exchange rate depreciation of 1991, the adjusted CPI increase, used as a measure of underlying inflation, is still running at the bottom of the Reserve Bank interim target band for 1992 of 1.5 to 3.5 per cent, and is expected to remain within the target range of nil to 2 per cent to the end of this year."

The OECD said the recession had contributed to the achievement, but the existence of the target had seemingly strengthened the resolve of the authorities to take necessary (monetary policy) measures.

"The importance of the act lies in its future contribution to sustained price stability." It said this will be tested in the coming years.

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NEWS: THE AMERICAS

Fall in US confidence shrugged off Oil companies prepare for battle over energy levy

By Michael Prowse
in Washington

THE US economic outlook remains bright in spite of an unexpected fall in consumer confidence this month, economists said yesterday.

The Conference Board said its closely-followed index of consumer confidence fell 8 points to 68.5 this month. This followed a smaller dip in confidence in January.

Most analysts, however, brushed off the figures, pointing out that the survey was conducted during the wobbly

initial weeks of the Clinton administration, when the focus was on divisive issues such as gays in the military and the search for an attorney general.

The successful launch last week of President Bill Clinton's deficit-cutting economic package is expected to shore up confidence in March.

Many forecasters now expect the Commerce Department to revise up its estimate of gross domestic product in the fourth quarter of last year to show growth at an annual rate of nearer 5 per cent than the 3.8 per cent initially reported.

The expected upward revision reflects new data showing a higher level of corporate inventories, a stronger trade performance and more buoyant consumer spending than previously estimated.

However, the consensus view is still that growth will decelerate somewhat in the current quarter to an annual rate of about 3 per cent, reflecting a cooling of consumption spending and weaker net exports as a result of the economic slowdown in Europe and Japan.

Looking further ahead, however, the sharp recent decline

in long bond yields to below 7 per cent - a reflection of bond market approval of the administration's plan to cut the deficit - is expected to stimulate growth by sharply reducing the cost of servicing consumer and corporate debt.

Mr Fabian Linden, for the Conference Board, said the drop in consumer confidence was "disconcerting" and mainly reflected increased apprehension about future prospects rather than current economic conditions.

Relative to January, there had been a significant rise in

the proportion of respondents expecting business conditions to worsen and jobs to become more scarce.

A rebound in confidence seems likely, however, because more recent opinion polls indicate strong initial public confidence in the administration's plan to strengthen the economy. In congressional testimony yesterday, Mr Lloyd Bentsen, Treasury secretary, said the package provided both an immediate stimulus and a "downpayment" on the longer-term investments that would create new jobs.

By George Graham
in Washington

US OIL companies have begun to challenge President Bill Clinton's proposal for a new tax levied on the energy content of fuels, but the administration is hitting back by dubbing its critics lobbyists for special interests.

The American Petroleum Institute has questioned the administration's figures for the tax, claiming that it will cost the average family \$475 a year - four times the Treasury's estimate of its impact - and claims it will cost 700,000 jobs.

But Mr Lloyd Bentsen, the treasury secretary, yesterday said the API's figures were "just wrong", and other members of the administration weighed in against the oil industry assault.

"A plan that is bold like this is going to have a lot of special interest opposition across the



Clinton: wobbly weeks

tax. Mr Lodwick Cook, chairman of Arco, said that by spreading the cost throughout the economy, the proposed tax would not unfairly burden any single sector of the economy or region of the country.

The new tax will be imposed at a rate of 23.7 cents per million British thermal units on coal, nuclear energy and gas, and at a much steeper rate of 59.9 cents per million BTUs on oil.

Mr Clinton said yesterday he would soon propose easing bank regulations to try to alleviate the "credit crunch" that many businesses feel has stopped them from getting loans. Meanwhile, Mr Alan Greenspan, chairman of the Federal Reserve, told a congressional committee there was no question the credit crunch still existed, and said the Fed believed some banks had become too cautious about lending.

MR Lloyd Bentsen, US Treasury secretary, has put his tax team into place with the nomination of Mr Leslie Samuels to be assistant secretary for tax policy, and of Mrs Peggy Richardson to be commissioner of the Internal Revenue Service, George Graham writes from Washington.

Mr Samuels is a partner with the New York law firm of Cleary, Gottlieb, Steen and Hamilton, while Mrs Richardson is a partner in the Washington

Tax team put in place

office of Sutherland, Asbill & Brennan, and specialises in tax and insurance regulation.

The appointments to the senior tax positions at the Treasury have been the subject of considerable interest for foreign companies and tax specialists, because of the recent attention

which has been paid to issues of transfer pricing and multinational taxation.

Washington lawyers said Mr Samuels was a widely respected practitioner with an extensive background in foreign taxation issues.

In addition, he has worked closely in

the past with some of Mr Bentsen's aides from the Senate finance committee who have already been installed in the second tier of the tax policy division.

These include Mr Sam Sessions, former chief tax counsel on the committee, who has been in effective charge of the task of drawing up the tax measures contained in President Bill Clinton's economic plan announced last week.

Dark cloud of devaluation gathers over Mexico

Stephen Fidler and Damian Fraser examine an issue increasingly preoccupying business and government

DESPITE THE broad and widely-applauded economic reforms of the government of President Carlos Salinas, concern about a devaluation over the next two years is growing among Mexican bankers, businessmen and - though loath to admit it - government officials.

"I've a lot of clients in the US and elsewhere and all they are talking about is the exchange rate, the exchange rate," says Mr Jonathan Heath, who heads Macroeconomía Asesoría, one of Mexico City's largest private economic consulting firms.

The reason is an expanding current account deficit, widely forecast to rise to \$27bn (£18bn) this year (about 8 per cent of gross domestic product) from an estimated \$21.5bn in 1992. Imports have been growing at 24 per cent a year since 1989; the figure for exports is 7 per cent. Unlike in the early 1980s the problem is not the government running a budget deficit,

but the private sector.

It is, nonetheless, a potential government problem. The current account deficit is expanding even as economic growth is slowing, from 3.6 per cent in 1991 to an estimated 2.7 per cent last year. The government has to keep interest rates high and the budget in surplus to ensure that capital continues to flow into the country to finance the deficit, a policy that is further slowing growth and partly explains recent declines in the stockmarket.

For now the flows are continuing. However, a significant proportion - an estimated third to a half - is unstable capital. Mexican and foreign investors are switching funds out of dollars to invest in Mexican Treasury bills, local currency deposits and other short-term funding to take advantage of interest differentials between the US and Mexico. "The cost of current policy is that Mexico is very vulnerable to capital flows.

The picture can change in less than 30 days," says Mr Heath. Some economists think the government would be well advised to devalue the currency sooner rather than later - the usual suggested figure is by 10 to 20 per cent - in an atmosphere of calm, rather than risk a crisis next year when Mr Salinas steps down.

Mr Rogelio Ramirez de la O, a private consultant based in Mexico City, thinks that if the currency is devalued early, accompanied by further structural reforms, then Mexico could again enter a virtuous cycle and the government would no longer be so vulnerable to capital flows. It would also allow interest rates to fall and government spending to increase, giving growth a push.

The government made an unexpected change in exchange rate policy last October. It switched from a pre-set daily devaluation against the dollar equivalent to 2.4 per cent a year, to an exchange

rate target range which widens daily. If the peso falls to its lowest permitted point, the new policy would permit a 9 per cent depreciation of the peso this year. Government officials say that under pressure they would widen the target band to allow for a faster depreciation.

But Mr Ramirez reckons this could be the worst of all worlds: higher interest rates would be needed to compensate investors for increasing exchange rate uncertainty, without removing the threat of a devaluation.

However, the idea of a steep devaluation faces strong opposition, led by Mr Pedro Aspe, finance minister, in the Mexican cabinet. "It would be like committing suicide because you're afraid of death," said one senior official last week.

He said a devaluation would probably be reflected in higher inflation rather than increased competitiveness, and rejected

claims that the size of the current account deficit suggested a weakness in the economy. On the contrary, he argued, the government's economic reforms had resulted in a faster and deeper structural adjustment in manufacturing industry than expected. But this had meant that more old factories were being closed - indicating a swifter depreciation of existing capital stock - and had raised demand for new investment (and imports).

The structural adjustment, by increasing productivity, should be worth a 10 per cent devaluation in terms of competitiveness and, once completed, should allow the economy to grow at an annual 5 per cent rather than 3 per cent, the official said.

However, some observers think the government's resistance to devaluation has much more to do with politics than with economics. "Politics aside, a devaluation would be a good thing economically," says

Mr Heath. "Politically, it would be a disaster: nearly every Mexican devaluation has been accompanied by the resignation of the finance minister and central bank governor."

Mexican public opinion, moreover, is not sensitive directly to increased interest rates because people have little access to credit or mortgages. On the other hand, opinion is more sensitive to inflation, since only a minority has access to interest-bearing bank accounts to cushion its effects.

Furthermore, a devaluation would damage the annual pact between government, labour and business which had trade unions agreeing to keep wage rises below 10 per cent this year. Devaluation to make Mexican goods more competitive might also harm efforts to get the North American Free Trade Agreement ratified by the US Congress this year.

Indeed, Nafta is the key from the government's point of view. With the uncertainty

Argentina to close debt deal in April

By Stephen Fidler
in New York

THE Argentine government will conclude an accord with international bank creditors on April 7, said Mr Domingo Cavallo, the Argentine economy minister, and Mr William Rhodes, vice-chairman of Citibank, in New York yesterday. Citibank heads Argentina's bank advisory committee.

Argentina will conclude the deal by exchanging two types of new concessional bonds for the \$30bn (£14bn) in bank loans held by more than 750 creditors.

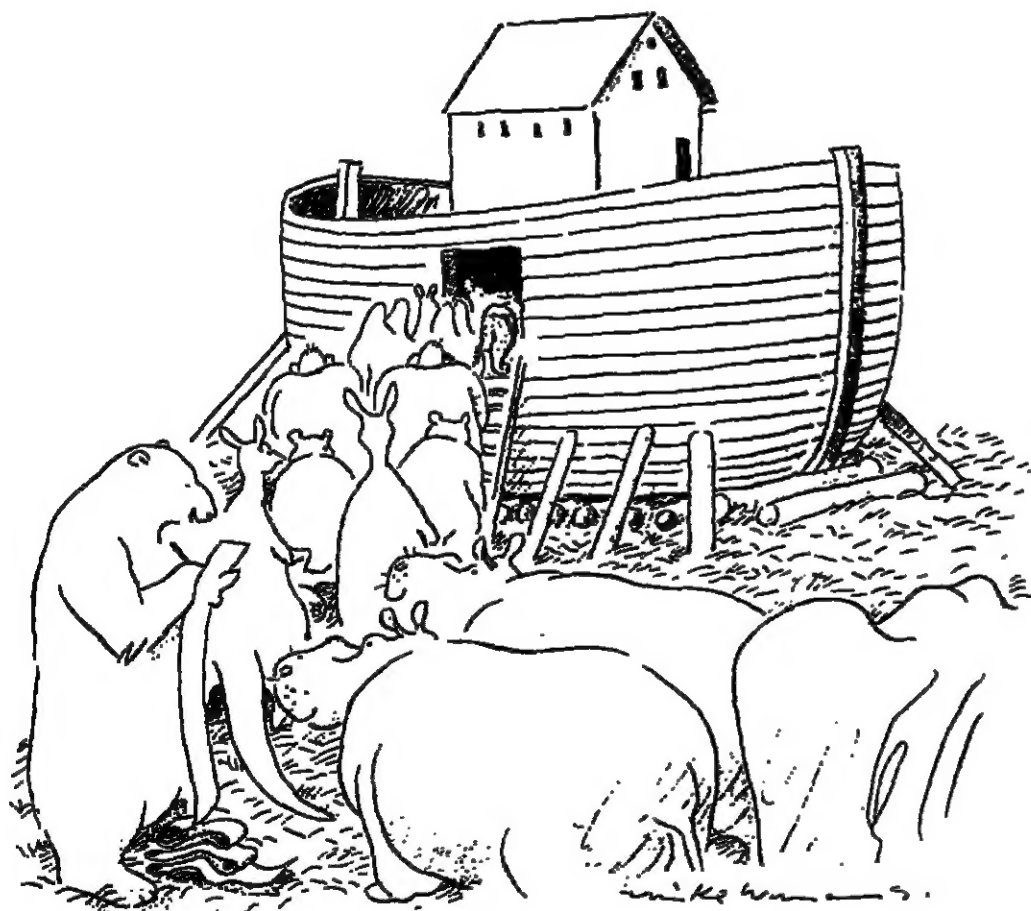
Creditors holding 99 per cent of the debt have already signed the debt accord, which was agreed in principle last April 7.

Argentina will also issue \$8bn of new bonds covering interest arrears, but they will be placed in an escrow account until the claims from creditors for past due interest are fully reconciled.



Salinas: reforms applauded

about its ratification removed, more direct investment would be expected to flow into Mexico, bolstering confidence and providing an anchor for more short-term capital. If Nafta were called off, the shock would make a devaluation all but inevitable.



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EUROPEAN SECURITIES MARKETS

The Way Ahead

London, 10 & 11 May 1993

Europe's securities markets are breaking out of their narrow domestic confines. The deregulation of national market-places, the abolition of capital controls and the development of technology that bypasses rigid market structures, has brought increasing integration of debt and equity markets.

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EUROPEAN SECURITIES MARKETS

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HA

US to stick to EC aviation aid deal

By David Gardner in Brussels, Ralph Atkins in London and Nancy Dunne in Washington

THE US administration will stick to last July's agreement with the EC limiting government financial support to their respective civil aviation industries, despite President Bill Clinton's recent attacks on Airbus subsidies.

A spokesman for Sir Leon Brittan, the EC trade commissioner, said a senior US official yesterday responded to the European Commission's request for clarification of the president's remarks by saying "we won't be opening [the subsidies agreement] up; we intend to stick to it."

Earlier yesterday the Commission had again challenged the US to live up to its undertaking with the EC.

Officials pointed out that the terms of the agreement precluded either a review or any party's withdrawal before July 1994.

Last July's deal settled a potentially explosive five-year dispute over Airbus subsidies, provoked by the European com-

soriums' increasing success against Boeing and McDonnell Douglas in world markets. The agreement outlaws future production and marketing subsidies, and caps development subsidies at 33 per cent.

The US manufacturers, which got big indirect subsidies through the American defence and space budgets, will see these subsidies capped at a per cent of industry turnover, or 4 per cent of company sales.

In London, Downing Street indicated that Mr John Major would take a firm line in defending the financial support given to the Airbus project when he meets Mr Clinton in Washington today.

Downing Street pointed out that the US government supported its domestic aircraft industry via Nasa. The UK provided £700m of launch aid to Airbus and had already recouped £140m from levies on the sale of the A320 aeroplane, it added.

Britain expects all the launch aid to be repaid over the life of the Airbus project.

Mr Clinton told cheering Boeing workers on Monday

that he would seek "tough new discipline" on subsidies granted to Airbus while "closely monitoring" the pact. Any new measures tightening the rules on subsidies are likely to be brought up in the multilateral negotiations under the Gatt aircraft code, according to sources close to the administration.

When the bilateral deal was concluded last July it contained an agreement to "multilateralise" the limits on support.

Failure to do so after a year could clear the way for either party to withdraw from the agreement. However, even if the subsidies limits are agreed multilaterally, both the US and Airbus country governments still have the option of walking away from the pact.

The administration is by no means set on a course of action. The US industry has been reluctant to act against a rival which is also a customer. But one option under consideration is the filing of a countervailing duty case under US trade law. This would at least counter Airbus subsidies in the US market.

Canada pushes ahead with Nafta

By Bernard Simon in Toronto

CANADA is taking steps to ensure that the North American Free Trade Agreement (Nafta) is on the statute book before the general election later this year.

Mr Michael Wilson, trade minister, may introduce in parliament as early as today legislation implementing the Nafta provisions. The accord, signed by the US, Mexico and Canada last year, is due to take effect next January 1.

Passage of the bill through parliament is likely to take several months and to be fought at every stage by both main opposition parties, the Liberals and New Dem-

ocrats. However, Mr Wilson and his Conservative colleagues appear eager to present Nafta as a fait accompli during the election campaign which is expected to start in late summer or early autumn. The Liberals, who are far ahead in public opinion polls, have yet to spell out a clear policy on the agreement.

Opposition to North American free trade is far more widespread in Canada than in either the US or Mexico. A Gallup poll last autumn revealed that 60 per cent of Canadians believe Nafta will on balance be bad for the country, against 27 per cent who think it will do more good than harm. Only 24 per cent of Americans

and 17 per cent of Mexicans were against free trade.

A trade official said Ottawa expected the Clinton administration to submit Nafta legislation to Congress in late spring or early summer, pending negotiations with Congress. After that, it thought passage of the bill would be relatively quick.

In Mexico, most of the Nafta provisions are self-implementing or can be put into force through executive regulations. US, Canadian and Mexican officials are due to start talks next month on parallel agreements covering environmental and labour issues.



Michael Wilson: legislation

Time for stocktaking in steel talks

US and EC negotiators meet today in a sombre mood, writes David Dodwell

THE mood at today's Geneva negotiations

aimed at formulating a multilateral steel agreement is likely to be tense. World steel exporters continue to fume at US dumping and countervailing duties that have virtually closed the US market to their products, while the EC is mulling steel production quotas and considering Ecu900m (£743.4m) in aid for steel plant closures.

"It should be apparent within five minutes whether headway is likely to be made," said one senior US official. Three days have been set aside for the talks, which broke down in Geneva in March last year. Officials say it will be an encouraging sign if talks continue into the third day.

Negotiators are not expecting any breakthrough. US negotiators may not quite be working in a policy void, but will need more time to receive clear trade guidelines from the new Clinton administration.

Mr Rufus Yerxa, former US ambassador to the General Agreement on Tariffs and Trade, has yet to be confirmed formally as deputy to Mr Mickey Kantor, the US trade representative, and until that time negotiations have no one to take instructions from.

Similarly, EC officials seeking a solution to the problems of chronic steel overcapacity among member states may not appreciate their hands being tied at this stage by a multilateral agreement. A meeting in Brussels tomorrow on reorgan-

isation of Europe's steel industry is probably a more pressing priority.

The meeting will thus focus on "stocktaking", taking the draft agreement abandoned in March last year and ensuring there is agreement on what the package aims to achieve.

For many the meeting will be a first opportunity to vent spleen against a blizzard of dumping actions taken over the past three months.

Most sweeping have been US actions, announced late in Jan-

uary, which targeted carbon steel products from 19 countries, levying duties of up to 110 per cent. Significant also have been EC duties imposed on exporters from eastern Europe.

The firm message from US steel producers is that there must be no dilution of US national trade laws - in particular the countervailing duty laws that target foreign subsidies. These and dumping actions have been used to great effect since November to shore up the domestic industry.

As imports have been priced out of the market by high dumping duties, local steel prices have risen by at least 5 per cent, giving much-needed relief to less-efficient local producers.

A year ago, the EC and other steel exporters were demand-

ing that the US agree to a plan tomorrow, when they are expected to give initial political backing to an overall programme of support for the ailing EC steel industry, in exchange for deep cuts in capacity.

Britain made the development of partnerships with eastern Europe a priority of its EC presidency, which ended in December, and believes the Commission proposals run counter to the conclusions of the Edinburgh summit.

EC leaders at Edinburgh called for implementation of last year's commercial and political agreements with the Czech and Slovak republics, Poland and Hungary "speedily and in full".

However, it is already clear that the British position is unlikely to win much support in tomorrow's council. Germany, Italy and Spain are said to be particularly eager for more protection against cheap imports.

US trade experts said these

contrary US voices were unlikely to receive much attention in the US until shortages of certain steel products became acute, perhaps by May. By then, President Bill Clinton's trade policies are likely to be more clearly formulated, and substantive negotiations towards an MSA may be renewed.

Meanwhile, it will not be overlooked by US negotiators that the EC delegation is taking the opportunity of its visit to Geneva to present to the Gatt its case for contesting the US dumping and countervailing duties as illegal under international trade law. This is the first step towards a formal Gatt panel investigating the US actions.

Both sides will be hoping that a multilateral steel agreement can be in place soon enough to avert a full Gatt challenge.

New exports cover for Poland urged

BRITISH exports to Poland could rise as high as £1bn a year if cover provided by the UK's Export Credits Guarantee Department, removed in 1982, were to be restored, the British Chamber of Commerce in Warsaw has told Mr John Major, the British prime minister, Christopher Bobinski writes from Warsaw.

The letter marks an appeal for ECGD cover to be resumed and comes on the eve of a visit to London by Ms Hanna Suchocka, the Polish prime minister, next week. Last year British exports expanded by 75 per cent to £805.6m. If oil and petroleum revenues are removed, sales grew by a mere 14 per cent.

Turks in Russian petrochemical deal

By John Murray Brown in Ankara

A PRIVATELY-OWNED Turkish construction company is to build a \$115m (£81m) petrochemical plant in Russia, financing the scheme by selling the product on international markets.

Tekfen Holding, one of Turkey's largest companies, initiated an agreement in Moscow with Zangas, the state agency which runs the gas complex at Stavropol.

Construction will take two years. The proceeds from sale of the output will be paid into an escrow account to repay the banks. The company hopes to win financial support from the European Bank for Reconstruc-

tion and Development as well as Turkey's own Eximbank.

Tekfen, the first Turkish group to build a petrochemical plant, will install equipment delivered to the site more than three years ago by the British company John Brown Engineering, but never erected.

The plant will have annual capacity of 100,000 tonnes of polypropylene, a raw material for the plastics industry.

Tekfen has already secured a government licence to export the product. However, agreement has still to be negotiated with Gazprom, the Russian gas utility, to supply the plant's raw material. Tekfen also has to agree financing guarantees with the banks.

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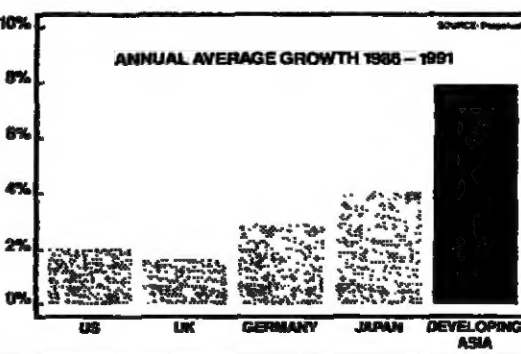
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NEWS: UK

TV company plans 180-channel system for Europe

By Raymond Snoddy

A 180-CHANNEL satellite television system could be available throughout Europe by 1995 using the latest digital technology, industry officials said yesterday.

Société Européenne Des Satellites, the Luxembourg-based company that operates the Astra satellite system, has decided to launch two satellites with digital television capacity. This system is expected to give much improved picture quality and enables a far

greater number of television signals to be transmitted.

Work has already begun on the satellites which could offer unprecedented choice to European viewers.

Mr Celso Azevedo, technical director of SES said yesterday that by compressing the digital signal the satellites would be able to deliver 180 channels of television.

Speaking in London at the Financial Times Cable and Satellite conference, Mr Azevedo said: "We may have digital television available to

the consumer by 1995."

Astra already operates two 16-channel satellites carrying everything from Sky Television to Cable News Network and Eurosport.

A third satellite is now being completed and is due to be launched this spring.

The fourth and fifth Astra satellites - one due to be launched next year and the other in 1995 - will have the digital capacity.

The SES executive said there were also proposals not yet confirmed for a sixth Astra sat-

ellite. The company is also considering the possibility of launching further satellites taking the total number of channels to 360.

Apart from a relatively modest expansion in the number of conventional television channels that could be made available, the main opportunity in such a large number of channels lies in charging for individual films.

As many as 50 or 60 channels can be devoted, for example, to showing the top 10 films. The transmission times of films are

staggered so that the viewer is never more than 20 minutes from a start of any film. Digital television could also offer wide screen television pictures.

In the US, meanwhile, Hughes Communications, part of the Hughes Aircraft Company, is also planning to launch a 150-channel system using digital compression technology.

Talks had already begun with microchip manufacturers and SES believes the special decoders needed to receive the digital pictures could

be available by 1994. SES emphasised yesterday that if digital television was going to be a success there would have to be agreement on a single transmission standard.

It was also vital to establish a common encryption system. The encryption, or scrambling system, is an essential part of subscription television. It makes the picture unwatchable for those who have not paid. The picture is "unlocked" by a smart card that looks like a credit card.

• The UK government has the power to take immediate action against Red Hot Dutch, the pornographic TV channel transmitted to Britain via satellite from Denmark, a top European Commission official said yesterday.

Mrs Colette Flesch, director-general of the EC's audio visual, information, communication and culture group, told the Financial Times conference: "We in the Commission firmly believe that the UK authorities have the means to suspend and stop such a broadcast."

Hong Kong family may buy London landmark

By Richard Donkin and Jimmy Burns

BATTERSEA Power Station, the derelict south London landmark, is expected to be sold shortly following an exchange of contracts between a Hong Kong property family and Battersea Leisure, the company which tried and failed to turn the site into a theme park.

Mr George and Victor Hwang, the brothers who are leading negotiations on behalf of their family, were last night flying to London to finalise the deal for the 31-acre site.

A spokesman for Mr John Broome, whose company Battersea Leisure owns the site, said negotiations had been carried out with the family over the past three years since he was forced to cease work on the site when projected development costs overshot by £60m to £230m.

No financial details of the deal were being released by representatives of the Hwangs last night but they said the family was planning to complete the deal next week.

The art deco power station, listed for its historical interest, has been the focus of a long-running debate about its future amid concerns by local residents that it was in danger of falling into an irreparable state of decay.

The announcement appears to have surprised both Wandsworth Council and English Heritage, the government funded conservation body, which has the power to veto any proposed planning alterations to the listed building.

Both bodies said they were informed only yesterday by Mr Broome of his latest plans for the power station and would be seeking early meetings with the Hwangs.

The Hwang family are controlling shareholders in the Hong Kong Parkview Group which developed and built the Hong Kong Parkview Complex in Tai Tam, one of the colony's prime residential developments, currently valued at more than £1bn.

The family company was started more than 30 years ago by Mr Hwang Chou-shinan, the Taiwan-born father of the two brothers, but the group has focused its activities in Hong Kong since 1980. Its interests cover property, hospitality and leisure, transport and energy.

A family spokeswoman said their plans for the site were at an early stage, but added: "They believe the original plan has a great deal of merit but has to be revised in the light of the economic climate."

She stressed the deal is being negotiated with the family and not Hong Kong Park View but could not give details of how the sale was being structured.

It is understood that the main negotiations have been carried out with the consortium of banks led by Bank of America which originally backed Mr Broome's project to develop the power station into a leisure complex.

Motor trade hit by import surge

By Kevin Dowe, Motor Industry Correspondent

THE trade deficit in the UK motor industry almost tripled last year to £2.8bn from £1bn in 1991 under the impact of a big jump in the value of imports.

Automotive products accounted for a fifth of the total UK visible trade deficit of £13.8bn and for more than a third of the £7.8bn deficit last year on manufacturing exports.

The Society of Motor Manufacturers and Traders (SMMT), which released the figures yesterday, warned it was "likely to be some time" before the full effects of sterling's devaluation would be felt in the industry's trade balance.

Devaluation had enhanced the competitiveness of UK products. It claimed, but exporters had been unable to take full advantage of the improvement "because of the contraction in many of the main UK export markets."

The value of motor industry exports rose by 3 per cent last year to almost £11.1bn, but this improvement was overshadowed by an 18 per cent jump in the value of imports to almost £13.9bn.

In the final quarter of the year the motor industry trade balance fell into a deficit of

£226m compared with the short-lived surplus of £121m achieved in the corresponding period a year earlier, the first quarterly trade surplus since the early 1980s.

The SMMT said the recent trend in exports of automotive products had been "more encouraging" with an 11 per cent increase in the value of export earnings in the final quarter of 1992 with a 34 per cent rise in value to £1.4bn and a 23 per cent year-on-year increase in volume.

For the whole of 1992 the value of car exports rose by 5 per cent to £4.06bn, but the volume of exports declined by 3 per cent.

The improvement in the final quarter reflected in particular higher exports by Vauxhall, the UK subsidiary of General Motors of the US, and by Nissan, the Japanese car maker, which began production last autumn of a second model range at its Sunderland assembly plant in north east England.

British Coal criticised over pit closure choice

By Michael Smith and Robert Taylor

BRITISH COAL failed to follow its own guidelines in selecting two of the 10 pits it earmarked for immediate closure last October, according to a confidential report commissioned by the government.

The findings in the draft report, by John T. Boyd, the US mining consultancy, provide the latest in a series of blows to British Coal on its programme to close up to 31 pits.

It is already embroiled in a legal battle with unions over the future of the 10. Last

December, High Court judges ruled illegal the decision by British Coal and the government to close the 10, which have already ceased production, and the other 21 whose future is under threat.

The government wants to use the Boyd report as the basis for an independent assessment of the prospects for the 10 pits ordered by the High Court. Unions have rejected the idea that Boyd is independent but will point to the report for what they see as further evidence of wrong decisions by management.

British Coal will, however, take comfort from the report's

conclusion, disputed by unions, that the fabric of all 10 pits is being maintained in accordance with assurances given to the High Court.

This means that in theory, any of the 10 pits could be reopened.

Grime Thorpe was one of the two pits which the report says failed to meet the two closure criteria: that the mines were unviable in the foreseeable future and were loss-making. According to the report, Grime Thorpe was both profitable historically and could remain so "providing a market is available to utilise its output". British Coal, though making

no comment on the report yesterday, is likely to strongly dispute the finding. It will argue that Grime Thorpe is not viable because it shares facilities with Houghton Main, another of the 10, which is also closing.

In addition BC will argue that, even if Grime Thorpe is potentially viable, the market constraints will work against it having a future. The government is struggling to find a market even for the 21 pits which BC considers more viable. Boyd says: "If there is not a market available to utilise the output being produced, a colliery is not viable regardless of cost of production."

Boyd says a second pit, Taff Merthyr, was viable in the immediate future, although it was loss-making when production stopped in October. It does not recommend that the pit be reopened because reserves are extremely limited, but it does suggest miners be compensated for loss of earnings resulting from premature closure.

Boyd estimates that the 10 pits together have total reserves of 86.6m tonnes of coal, with Markham Main the most coal-rich of all. Unions have 14 days to respond to Boyd's draft. A final report is scheduled for mid-March.

Ford of Europe unveils R&D centre expansion

By John Griffiths

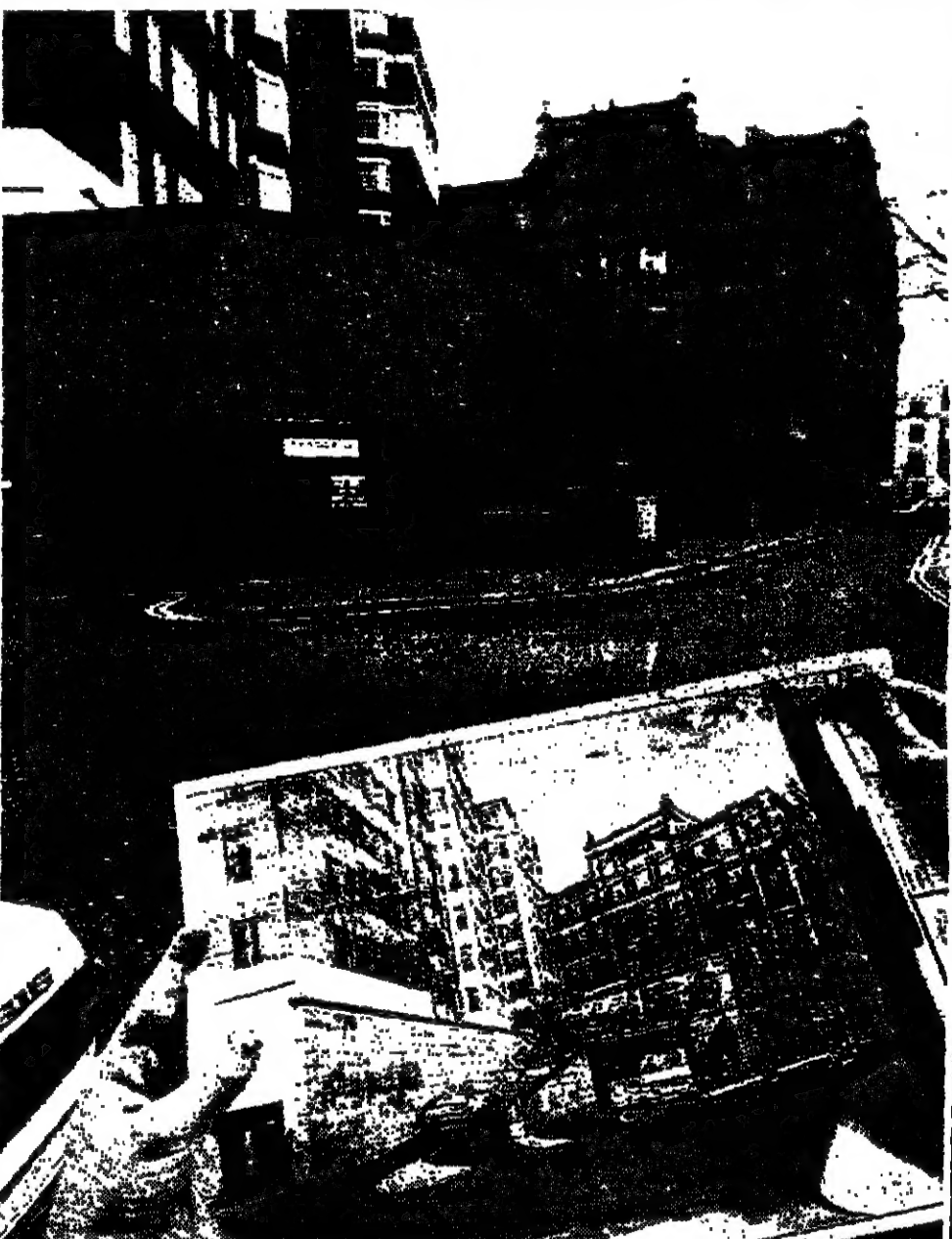
FORD of Europe is launching a five-year programme to expand its research and development centre at Dunton, Essex, at a cost of £200m.

The programme, disclosed by Mr John Oldfield, Ford of Europe's vice-president for product programmes, vehicle engineering and design, is expected to create up to 500 more jobs at Dunton, which is the largest motor industry R&D centre in the UK.

The jobs, however, are expected to be filled by existing Ford employees moving from nearby satellite research operations at Aveley, Basildon and Dagenham.

Last year Ford announced its intention to restructure all its European R&D operations, consolidating them at Dunton and at a similarly-sized operation at Merckelich, near Cologne in Germany.

Under this consolidation, it was intended that a total of 1,200 engineering staff would eventually move to Dunton from the three satellite plants.



Putting on the Ritz: Harrods Hotel, which won planning approval last week, will be built on the site of a former warehouse in Trevor Square opposite the department store in Knightsbridge, London. Some features of the 140-room hotel will be adapted from the Ritz Hotel in Paris.

Labour to urge fresh debate on Maastricht

By Alison Smith

THE LABOUR opposition party will tomorrow press its demand for another debate on Maastricht and the social chapter to enable MPs to vote on a new amendment.

The opposition believes that it has found a way of forcing the UK government to choose between accepting the social chapter and being unable to ratify the Maastricht treaty.

Both Labour and Conservative Euro-rebels have been encouraged in the belief that a new social chapter amendment might affect the UK government's ability to ratify, by the speech from Sir Nicholas Lyell, attorney-general, on Monday.

He appeared to concede that an amendment to exclude the social protocol - which contains both the social chapter and the UK's "opt-out" from it - from the part of the bill extending the powers of the European parliament, would wreck the treaty.

This follows the government's conversion last week to the view that passing the earlier Labour amendment, simply excluding the social protocol from UK law, would not affect ratification.

When the Commons resumes discussion of the Maastricht bill tomorrow, Mr George Robertson, opposition European affairs spokesman, will ask Mr Michael Morris, deputy Speaker who chairs the proceedings, for an opportunity to re-open the debate on social issues. An amendment along the lines referred to by Sir Nicholas was tabled on Monday.

If Mr Morris does not allow MPs to talk about and vote on the new and apparently effective Labour amendment, then the issue could be revived only if MPs voted through any change to the bill, which would trigger an extra stage of discussion.

Either way, the critical vote would not come for some weeks, giving time for the government to exert pressure both on potential Tory rebels and on some opposition parties.

Ministers are still confident they will succeed in passing the bill and emphasise there is a majority in favour of Maastricht at Westminster, despite this week's setback. Though the government managed to avoid an outright defeat on Monday night, by preventing a vote, more are coming to agree with Euro-sceptics that the bill is "accident prone".

Britain in brief



Cost of fraud to companies put at £468m

THE value of fraud perpetrated against British companies has nearly tripled to more than £468m in the five years to 1992, figures released yesterday by accountants KPMG Peat Marwick show.

KPMG's "fraud barometer" says total reported fraud has risen to £1.6bn during 1987-92, covering 349 separate incidents. The figures are based on newspaper reports of fraud charges above £100,000 brought to UK courts. Cases with a not-guilty verdict are removed from the records.

Check call on insurance

The Insurance Ombudsman has called for new checks on insurance salesmen after reporting a 41 per cent increase in the number of life insurance cases he handled last year.

His comments came amid heated debate about standards of consumer protection in the life insurance industry. The Office of Fair Trading has repeatedly called for disclosure of commission payments on life insurance policies.

Inquiry urged on copier trade

Pressure has mounted on the Office of Fair Trading to launch an investigation into the activities of "cost-per-copy" photocopier companies following the resignation of

two executives and the dismissal of a sales support team from Southern Business Group.

SBG, the publicly-quoted photocopier supplier which has previously been criticised for some of its contractual and accounting practices, yesterday confirmed that an internal investigation, started last August, had revealed "a small number of improprieties" in its dealings with some customers.

Mr David McErlaine, SBG managing director, said that the company - which recorded 1992 pre-tax profits of £15.3m on a £24m turnover - had "spent three years trying to build integrity in the marketplace". It now had "one big dent in it" because of justifiable criticism of some of its activities.

NatWest backs free banking

Lord Alexander, the chairman of National Westminster Bank, has insisted his bank had no immediate plan to end "free" banking for personal customers who remain in credit.

Lord Alexander, however, said he supported the principle that banks should end internal subsidies to forms of business which make a loss. One bank has estimated that up to 80 per cent of its personal accounts operate at a loss.

"In principle, the banking industry has to aim for a situation where it gives good services and receives a fair price with a minimum of cross-subsidies," he said at the presentation of the bank's full-year results for 1992.

Dockyard to cut 550 jobs

Workers at the Rosyth naval dockyard in Fife who have been anxiously awaiting a government decision on the location of future submarine work

have been surprised by the announcement of 550 redundancies among the 4,100-strong labour force.

The news came just two weeks after the Ministry of Defence made clear it intended to keep both Rosyth and the rival facility at Devonport in Plymouth open, irrespective of which yard won the battle to become the UK's sole refitter of submarines.

Legal action on Channel tunnel

The British half of the Anglo-French consortium building the channel tunnel is being prosecuted by the Health and Safety Executive over the death of an employee in October 1992.

The five companies which form the consortium, Translink Joint Venture, are: Balfour Beatty Construction; Costain Civil Engineering; Tarmac Construction; Taylor Woodrow Construction; and Wimpey Major Projects.

The prosecution follows an investigation by HSE into the death of Mr David Griffiths, aged 26, of Sandwich, Kent, who was killed in the marine service tunnel. Mr Griffiths was the eighth worker to be killed at the British end of the project.

Small rise for bank staff

Basic salaries for international bank employees in the City rose by just 0.9 per cent last year. However, when bonuses were taken into account, total salaries increased by 2.9 per cent, according to pay consultants Data Associates.

The survey of over 120 international banks and investment banks found a drop in basic salaries in the capital markets sector of 2.7 per cent. Bonus payments more than compensated for this drop and produced an overall increase in earnings of 2.9 per cent.

Male au pairs win rights

Male au pairs will be allowed to work in the UK from the end of the year under proposed amendments to the immigration rules announced by Mr Kenneth Clarke, the home secretary. At present au pairs have to be unmarried females aged 17-27 without dependants. Mr Clarke said the days were long gone when only women were seen to be capable of looking after children. "Our proposed changes will end what is increasingly perceived as a sexually discriminatory scheme," he said.

City's role as litigation hub 'at risk'

By Robert Rice, Legal Correspondent

A SHORTAGE of Commercial Court judges is threatening London's future as a centre for resolving international business disputes, according to the heads of the legal profession.

In a letter to Lord Mackay, the Lord Chancellor, Mr Mark Sheldon, president of the Law Society representing solicitors, and Mr John Rowe QC, chairman of the Bar representing barristers, warn that the £45m commercial law to invisible overseas earnings each year is now at stake.

Delays in hearing international business disputes due to a shortage of judges and uncertainty about their future availability could drive the court's international clients to litigate in other commercial law centres such as Frankfurt, they say.

The normal complement of Commercial Court judges is six. At the moment there are only five. But because of a general shortage of High Court judges, the five commercial judges are frequently required to sit on cases elsewhere. Mr Justice Saville, the head of the Commercial Court wants a full-time complement of six judges.

His call for more judges has been echoed by Lord Taylor, the Lord Chief Justice. The Lord Chancellor is currently considering a report on the issue.

Caution urged over further permanent members Hurd defends Britain's seat on security council

By Ivor Owen, Parliamentary Correspondent

BRITAIN'S role as a permanent member of the UN security council was strongly defended by Mr Douglas Hurd, the foreign secretary, at the House of Commons yesterday.

While Britain was prepared to play a constructive part in any discussion about the reform of the UN charter - taking account of changes in the international scene since it was drawn up in 1945 - he stressed the need for caution.

Mr Hurd, opening a debate on international peacekeeping, said: "I do not believe, for example, that a simple proposition to add Germany and Japan to the list of permanent members could survive without others from other continents putting forward their claims."

He argued that the provisions of the Maastricht treaty took account of the fact that Britain and France were the only nations among the 12 in the European Community to hold permanent membership of the security council.

Mr Hurd stressed: "The treaty recognises our responsibilities under the charter, and we accept the need to take the views of our partners into account as we fulfil those responsibilities."

Other world trouble spots highlighted by Mr Hurd included:

● Arab-Israeli dispute The peace process sponsored by the US and Russia was "really the only game in town". While no-one could realistically expect an early and complete solution, all sides now seemed to genuinely contemplate "the possibility of compromise, of real peace".

● Iraq Severe punishment inflicted on the two imprisoned Britons in no way fitted their supposed offence. "Iraq would gain some credit for releasing them, and no gain from continuing to keep them in unjust captivity."

● Cyprus Britain was helping to prepare ground for next round of talks which he hoped would be attended by newly-elected President Clerides and Mr Denktash under the chairmanship of UN secretary general.

● Somalia He praised the unified task force, particularly the US, on the success of Operation Restore Hope. Britain remained the second largest aid donor, and the RAF had helped with the airlift.

ish and French responsibilities."

Permanent membership of the security council also carried it with it obligations, and he doubted whether it could be easily extended to countries which, for their own constitutional reasons, would be unable to contribute troops to the full range of UN peacekeeping activities.

Mr Hurd envisaged that discussion about possible reforms would continue for a long time. He warned that it should not be allowed to frustrate or undermine the efforts

of the security council. National governments and international institutions needed to take account of three main lessons:

It was better to move early to avert a disaster than to clear up its consequences. There had to be an equitable sharing of burdens in any substantial international enterprise.

There had to be a disciplined analysis of risks and benefits so that the international community did not lurch into enterprises whose scope and duration had not been thought through.

Alan Pike and Wendy Moore challenge the belief that private-sector managerial practices will reform the police and the National Health Service

Forcing a change of direction

The pace of structural and managerial change in the UK police force is about to quicken. But the trepidation felt by many officers is not confined to the likely introduction of performance-related pay and the short, fixed-term contracts which will come in if forces are amalgamated.

Some chief constables doubt whether ideas being considered by Kenneth Clarke, the home secretary, for bringing private-sector style personnel and financial management practices into the police force have been proven.

When the inquiry into police responsibilities and rewards under Sir Patrick Sheehy, chairman of BAT Industries, reports in May it will almost certainly endorse and encourage moves, under way in some forces, to thin out senior levels of command and develop a flatter management structure. The introduction of performance-related pay is also being considered.

Clarke is separately conducting an examination of structure that could reduce the present 43 forces in England and Wales to 20-25. Lay members will join the Inspectorate of Constabulary for the first time in its 137-year history, to bring financial and personnel management experience to the task of scrutinising police performance.

He is likely to follow this by putting appointees with business experience on police authorities.

Although chief constables' day-to-day operational powers exceed those of many public-sector managers, the service remains a local government responsibility. Police authorities draw two-thirds of their members from local councillors and one-third from magistrates.

Appointing people with business experience would mirror the structure of trust hospital boards established by Clarke when he was health secretary. Some chief constables - and some National Health Service managers - wonder if all private-sector appointees have quite as much to teach public-sector man-

agers as ministers may assume.

"Police forces employ thousands of people, have multi-million pound budgets and provide a complex range of services 24-hours a day," says Peter Ryan, chief constable of Norfolk. "I frequently show private sector business people around my headquarters and many of them comment that they don't have anything like our management expertise in their own companies."

Norfolk and its neighbour Suffolk are typical of forces Clarke may have in mind as potential candidates for amalgamation - possibly with Cambridgeshire as well - into an East Anglian force.

Serious crime and other specialised police activities are already co-ordinated across forces. Consortium tendering arrangements give smaller forces benefits of scale when purchasing equipment. And

chief constables value their links with local authorities.

Is there, to set against all this, a convincing business case for creating combined forces such as West Midlands, Greater Manchester, West Merca and Devon & Cornwall?

"The best that can be said for the case in favour of larger forces is that it has not been proved," says Anthony Coe, chief constable of Suffolk, who has studied the effects of size on police forces. "There may be scope for some amalgamations, just as some existing forces may be too big. I do not believe there is a single ideal size. It depends on the structure, demography and sociology of particular communities."

Coe acknowledges that amalgamations would generate savings at chief officer level, although he suspects these would be marginal compared with a tendency towards

Growing NHS casualty list

An unwelcome aspect of the drive for greater efficiency in the NHS has been the tendency to imitate the private sector's more ruthless employers.

The increase in job insecurity in the National Health Service can be gauged by the response to a helpline run by the Institute of Health Services Management. Calls from managers asking for legal advice on mainly employment issues have now risen to 50 a month.

General managers with 20 or 30 years' experience are being "written off", says Pam Charlwood, IHSM director, with no attempt at retraining or personal development and despite widespread shortages of managerial skills.

She cites examples of managers leading their hospitals to self-governing trust status - in the teeth of fierce local opposition - only to be denied the post of chief executive without so much as an interview.

"I think we flatter ourselves and abuse private-sector management by assuming it does things more crudely than we do," says Charlwood. "Sometimes it is almost the reverse."

At the same time the fashion for merging health authorities means managers are effectively competing for their own jobs.

The prospect of further mergers and another round of trusts means the casualties will continue to mount, she believes.

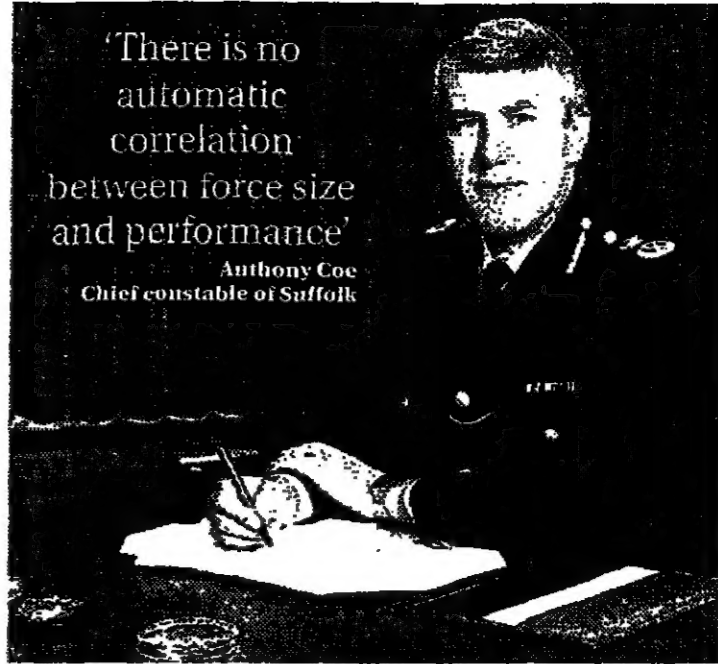
Amid the battlefield, though, one region's approach is being heralded as a model of good practice.

North West Thames regional health authority has reorganised into seven health commissions, causing 30 managers to compete for seven new posts. But the bloodshed has been minimised by a programme designed to balance the future of individuals against the needs of the organisation.

Personnel manager Janet McKeown examined practice in both public

'There is no automatic correlation between force size and performance'

Anthony Coe
Chief constable of Suffolk



greater bureaucracy in bigger organisations. "But there is no automatic correlation between force size and performance."

Measuring performance between police forces is difficult because communities differ as do demands on their local police. But using 1991-92 data from the Chartered Institute of Public Finance and Accountancy, Coe concludes the average cost per officer in the six largest non-metropolitan forces was

24 per cent - or nearly £750 per head - higher than in the six smallest. If crime figures are used as an indicator of police performance, Coe's analysis shows crime has risen faster in areas policed by big forces, while detection rates in those areas have fallen.

"There are many possible explanations," he cautions. "All I am saying is that the case in favour of bigger forces is presumably based on the belief that they are more cost-effective and efficient. Those putting forward the argument should be aware that there is no clear evidence to support it."

Coe believes financial demands on smaller forces such as his own encourage efficiency. "Because we are small we have to be cost-conscious and get to grips with the minute detail of budgets."

Suffolk, in common with about half Britain's provincial forces, has flattened its management structure, reducing the number of officers in senior posts and devolving responsibility to local level. This saved £750,000 a year - the equivalent of an extra 45 officers on the beat.

Such processes are likely to go further after the Sheehy report, which could lead to the abolition of some ranks - chief superintendent and chief inspector are favourites to go, but others, like assistant chief constable, could be at risk.

One of the distinctive features of police work is the high degree of day-to-day decision-making responsibility it places on the individual constable. This reality is likely to be increasingly recognised in the way the service is managed.

WM

AP

An unwelcome visitor calls

David Goodhart on the imminent arrival of works councils

After more than 20 years of wrangling between the European Commission, employers and unions, the European works councils will soon become a reality - and there will be no escape for about 100 of Britain's larger multinational companies.

Within a couple of years companies such as ICI, Shell, British Airways and Unilever, will have to meet representatives of employees at European level at least twice a year to inform them of key investment, rationalisation and merger decisions.

It will not cost them much - perhaps £50,000 a year to cover travel and interpreters - but the majority of employers strongly resist the proposal arguing that the councils will merely interfere with companies' existing information systems.

They are also frightened by the enthusiasm for councils shown by unions, which see them as the first step towards Europe-wide collective bargaining.

About 18 European multinationals, mainly French and German, have voluntarily established Europe-wide councils and according to the research group Industrial Relations Services another 31 are planning to follow. Those companies are convinced that councils can help improve worker integration and productivity but they are in a small minority.

The imminent arrival of mandatory works councils in British companies will come as a surprise to many. Is not the EC's social dimension in retreat, as a result of recession and disagreements between member states? And has not Britain achieved its famous "opt-out" from key aspects of future social legislation?

Both points are true, but, as the recent dispute over Hoover's transfer of jobs from France to Scotland shows, the rhetoric of the social dimension still has political resonance. And it is Hoover that has placed the European works council back in the limelight.

Assuming that Britain continues to block the introduction of works councils through existing mechanisms for social legislation and assuming the Maastricht

treaty is ratified, the issue will move to the Social Chapter mechanism agreed at Maastricht before the end of this year.

The Social Chapter, from which Britain has excluded itself, allows a far wider range of issues, including information-based works councils, to be covered by majority vote (rather than unanimity), and most observers believe that legislation on works councils will be top priority.

The 11 Social Chapter countries will probably then send the issue to the "social partners" - European employers and unions - for nine months of discussion to see if they can reach agreement on the controversial details.

Employers say that the current directive, which has just been amended by Denmark, which holds the EC presidency, has an arbitrary trigger mechanism requiring a council to be set up in companies with more than 1,000 workers which operate in at least two EC countries (with a minimum of 100 workers in one of the countries).

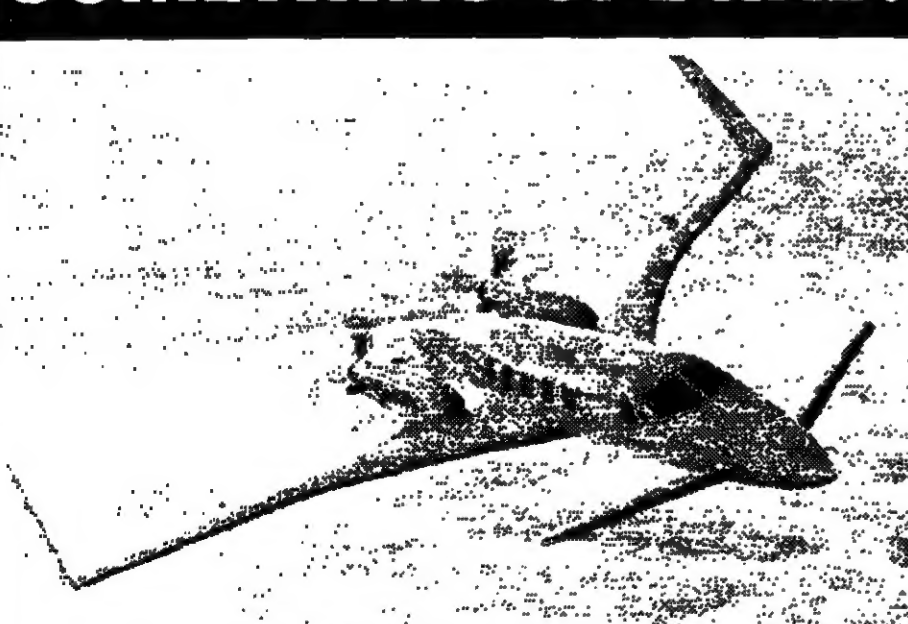
Senior managers who make the important Europe-wide decisions must meet employee representatives at least once a year. But criteria for subsequent meetings is vague - any management proposal with "serious consequences" for the interests of employees - which IBM Europe says could have required 3,000 meetings last year.

About 900 undertakings operating in Europe would have been hit by the original works council plan, of which more than 300 are British. About one-third of those UK companies will still be hit, despite the opt-out, because they qualify even excluding their British operations.

British companies with a council for their German, French and Italian workers are unlikely to exclude their British workforces, even though they could.

But Alan Wild, personnel director at GrandMet, says that if companies include their British workers why not the Scandinavians too - and at Grand Met's Burger King the relevant management decision-makers also cover Africa and the Middle East.

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REPUBLIC OF TURKEY PRIME MINISTRY
PUBLIC PARTICIPATION ADMINISTRATION

The Republic of Turkey, Prime Ministry Public Participation Administration (PPA) offers for block sale separately the shares of the following companies:

	SHARE CAPITAL OF THE COMPANY (TL)	PERCENTAGE OF SHARES SUBJECT FOR SALE	MINIMUM OFFER VALUE (US \$)
ADITYAM CEMENT SANAYII T.A.S.	10,000,000,000	100.00 %	57,000,000
AŞKALE CEMENT SANAYII T.A.S.	4,400,000,000	100.00 %	30,000,000
BARTIN CEMENT SANAYII T.A.S.	500,000,000	99.78 %	17,000,000
LADIK CEMENT SANAYII T.A.S.	10,000,000,000	100.00 %	57,000,000
ŞANLIURFA CEMENT SANAYII T.A.S.	10,000,000,000	100.00 %	57,000,000

- Information memoranda and specifications relating to the sales of the above companies can be obtained from the Public Participation Administration.
- The tender offer shall be made in a sealed envelope and submitted to the below stated address.
- The tender offer and an irrevocable unconditional bank letter of guarantee in US Dollar terms with an unlimited maturity period, amounting to at least 6 % of the minimum offer value as stated above must be submitted to PPA Office (Haseyin Rahmi Gökçen Sokak, No: 2 Cankaya, 06680 ANKARA-TURKEY) no later than March 29, 1993 Monday by 6.00 PM Turkish mean time.
- The tender offer shall be made in a sealed envelope on which the name of the company whose shares are subject to sale and the indication of "CONFIDENTIAL" should also be stated.
- The Republic of Turkey, Prime Ministry Public Participation Administration is not subject to the State Tender Law No: 2886 and reserves the right to decide whether or not to sell the shares and to extend the deadline of the tender, if it deems necessary.
- The sale of the shares to real persons and the legal entities domiciled abroad is subject to the existing laws and regulations of foreign capital, copies of which are obtainable from the Undersecretariat of Treasury and Foreign Trade, General Directorate of Foreign Investments.

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"EVERY YEAR there has been a popper," says Richard Keeling, underwriter with Lloyd's syndicate 362, reviewing the impact of recent hurricanes, gales and typhoons on the London insurance market.

Recent storms, each more damaging than the last, culminated in last year's hurricane Andrew, which devastated parts of Louisiana and Florida and caused losses estimated at \$16bn (\$11bn), the United States' biggest-ever insured loss.

That has triggered tough bargaining in the London insurance market and one of the hardest "renewal" seasons, as reinsurers seek to impose big rate increases.

Most significantly, in a move that could lead to higher insurance rates for many years, insurers are also beginning to ask whether recent storms are a sign of global warming or other long-term shifts in weather patterns. The question has led to an unlikely convergence with environmental pressure groups such as Greenpeace, which last month published a long report welcoming insurers' alertness to the risk.

In the recent round of negotiations, brokers buying cover for US clients - who have avoided heavy increases in recent years - have found the going toughest.

However, across the board, direct insurers are now paying more for their reinsurance. Keeling says that since October 1987, reinsurance rates have increased by 50 per cent for European insurers, 450 per cent for US buyers and by 1,000 per cent for Japanese companies.

The increases partly reflect reinsurers' efforts to restore profitability after heavy losses from weather and from other disasters such as the 1988 Piper Alpha oil rig explosion and the Exxon Valdez oil spill the following year.

Both Swiss Re and Munich Re, the world's two biggest reinsurers, have seen profits dent and have been forced to draw deep into their reserves to meet claims, especially from the European storms of 1990. Many smaller reinsurers have withdrawn from the market. More than a third of Lloyd's Names and nearly half the syndicates have left the market since 1988. As competition for business has dwindled, bigger players have found it easier to force through rate increases.

Underwriters are also now beginning to take a deeper look at the risk of storm damage. They recognise that denser populations in potentially exposed regions, such as the south-eastern coast of the US, is partly responsible for the rise in losses. "Windstorm" cover has also become a more common element of householders' policies over the last two decades in most countries.

And increasingly many are questioning whether the recent increases in land and sea tempera-

Typhoons, hurricanes and the threat of global warming are pushing up insurance rates, write Richard

Lapper and Bronwen Maddox

Weather wise

The cost of recent storms



tures are leading to greater atmospheric instability and more frequent and intense winds. Scientists have warned for several years that gases such as carbon dioxide, emitted from burning fossil fuels, could cause global warming.

The United Nations' Intergovern-

mental Panel on Climate Change, set up to investigate the phenomenon, has suggested the average increase could be somewhere between 1.5°C and 3.5°C over the next 100 years.

However, scientists have emphasised there is still uncertainty about

the processes involved - the models find it hard to take account of clouds, which could slow down

warming. They also say it is impossible to conclude from recent

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action".

Research commissioned by Keeling and several other Lloyd's underwriters by the University of East Anglia's climatology department also concludes: "The possibility that the trend of more frequent gales in north-western Europe is related to global warming cannot be rejected." Insurers should assume that "gale frequencies will remain at the level of the 1980s" and could rise further, the report says.

Greenpeace's recent study, the pressure group called for insurers to join the lobby for limits on the emission of "greenhouse gases".

Keeling acknowledges: "We have to do something constructive but the insurance industry will never be a lobby. We are too diffused."

Instead, as well as increasing rates insurers have begun to

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The group now likes to cover windstorm through an excess of

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they argue. During Hurricane Andrew many new buildings, especially those with steel frames and metal casings, proved to be particularly vulnerable to wind damage, according to Swiss Re.

Higher rates and tougher terms are the insurance industry's perhaps unsurprising response to recent storms and the potential threat of global warming.

The environmental movement has shown itself reluctant to acknowledge scientific doubts about climate change, while climatologists - who might stress that uncertainty - have few reasons to get involved in debates on insurance charges. Customers may have to hope the new higher rates help preserve some of the financially weaker groups, and so preserve competition in the industry.

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they argue. During Hurricane Andrew many new buildings, especially those with steel frames and metal casings, proved to be particularly vulnerable to wind damage, according to Swiss Re.

Higher rates and tougher terms are the insurance industry's perhaps unsurprising response to recent storms and the potential threat of global warming.

The environmental movement has shown itself reluctant to acknowledge scientific doubts about climate change, while climatologists - who might stress that uncertainty - have few reasons to get involved in debates on insurance charges. Customers may have to hope the new higher rates help preserve some of the financially weaker groups, and so preserve competition in the industry.

Insurers are beginning to ask whether recent storms are a sign of global warming or other long-term shifts in weather

patterns are leading to greater atmospheric instability and more frequent and intense winds. Scientists have warned for several years that gases such as carbon dioxide, emitted from burning fossil fuels, could cause global warming.

The United Nations' Intergovern-

mental Panel on Climate Change, set up to investigate the phenomenon, has suggested the average increase could be somewhere between 1.5°C and 3.5°C over the next 100 years.

However, scientists have emphasised there is still uncertainty about

the processes involved - the models find it hard to take account of clouds, which could slow down

warming. They also say it is impossible to conclude from recent

storms and warm summers that climate change is already happening.

Despite scientific uncertainty,

insurers feel they need to protect

themselves against the possibility.

Walter Kielholz, general manager of

Swiss Re, one of the first insurance

companies to question whether

global warming could be responsible

for worsening weather, agrees that "the statistical data is too short

Travelling down a cleaner track

Opera Un ballo in maschera

Verdi's *Ballo in maschera* and Wagner's *Tristan und Isolde* are in the current repertoire of Welsh National Opera. Both operas, composed at the same time, have a soprano-tenor pair of illicit lovers whose second-act love duet - long, structurally varied, shaped to reach an ecstatic climax - forms the work's peak. Some years ago an Italian critic was moved to claim *Ballo* as the "Italian *Tristan*": this Welsh National Verdi revival, and its close proximity to the company's brand-new Wagner production, comes helpfully to hand in fixing both the aptness and the useful limits of the comparison.

In common with the new *Tristan*, the latest WNO *Ballo* casting has thrown up a particularly strong principal pair - on Monday in the New Theatre, Cardiff, their healthy, freely produced voices and forthright delivery fanned the love music to a bright glow. The Australian Lisa Garsen, who came to prominence as the 1981 "Cardiff Singer of the World", is a young Verdian of wonderfully rich potential: her *spinto* soprano has amplitude, a special soft velour in lower ranges and a finespun radiance higher up, and her line is long-breathed. Richard Margison, the Canadian Gustavus, sings with appealing, well-nourished tenor tone lacking only suave and finesse in the application.

Neither singer achieves a fully idiomatic purchase on the Italian words - this fault, mirrored throughout the Anglo-Saxon cast, tended to blur the exactly graded phases of emotional outpouring in the love music. But the slancio of the singing, supported and encouraged by Carlo Rizzi's sensitive conducting (nervously intense yet never overweight in orchestral mass, alert to dramatic colour and tone, only occasionally rushed), certainly answers many of the opera's most pressing demands.

This, in turn, makes the revival well worth tracking down. The 1983 production, by the late Gianfranco Javelli, was always one of the company's most distinguished Verdi stagings, a "Swedish" *Ballo* that draws depth, resonance and a subtle, vivid theatricality from the setting. In its latest appearance, supervised by Malcolm Hunter, there seems to be some coarsening of detail. Not all the other main singers were on form on Monday - the press but not the public were informed of the throat infections that audibly burdened Donald Maxwell's Alexander and Rebecca Evans's Oscar. Anne-Marie Owens's fortune-teller was impressively firm and forceful.

Max Loppert

Sponsored by 3M; two more Cardiff performances, then to Bristol, Liverpool, Southampton, Oxford, Swansea and Birmingham. (We omitted to mention on Monday that the Royal Opera's *Turandot* is sponsored by UBS/Phillips & Drew)

INTERNATIONAL ARTS GUIDE

BONN

Oper Tomorrow: Otello (repeated March 7, 10, 13, 28). Sun: Dennis Russell Davies conducts first night of Gluck's *Orfeo ed Euridice* new production of Der Freischütz with Nadine Secunde, Eva Lind and René Kollo. Further performances on March 3, 6, 11, 14, 17, 20, 23, 26, 30 (773667). Beethovenhalle Sat evening and Sun afternoon: Thomas Neuhoff conducts Cologne Philharmonic and Bonn Philharmonic Chorus in Mendelssohn's *Elijah* (773668).

COLOGNE

CONCERTS Philharmonie Tonight: Ingo Metzmacher conducts Ensemble Modern in first complete performance of Henze's Requiem. Tomorrow and Sat: Andreas Schill plays Schubert piano sonatas. Fri: Alban Berg Quartet plays works by: Sun: Dmitri Sitkovetsky directs New European Strings in works by

Escapism, both good and bad

Television/Christopher Dunkley

W as it not perverse, they say, for the television critic to take a seven-week sabbatical starting on the very day that the new look ITV was launched? On the face of it that seemed true. Yet abandoning Britain and ITV at the end of December and returning to the old green sofa in mid-February was rather like switching your gaze between two of those "spot the difference" cartoons: you know there are supposed to have been all sorts of changes, yet you cannot actually see any.

Mention this sotto voce to your colleagues and they say "Well, what about the breakfast stuff? There has been a lot written about that". They do not say that they have watched and there are differences, mind, merely that there has been a lot written about it, which is true. But then breakfast television on the commercial channels is for pre-school children (hence the toy advertisements). Why would sane adults watch such tosh when they could be reading a decent newspaper or listening to the radio? How many of your friends have enthused over the new look breakfast television? Quite.

Well then, say your better informed and more addicted informant, how about the local news? It is true that the presenters of the 10-minute regional news which follows *News at 10* look unfamiliar - but then they always did. In common with all the Londoners I know, I have only ever watched this peculiar adjunct by mistake. So much of the national news comes out of the metropolis anyway that it seems contrived to tack on another 10 minutes just because the Scots or the Devonians need the time to keep in touch with their local affairs. Anyway there are precious few interests common to all the millions of Londoners: we would need Kentish

Town news or Battersea news to be of any real use.

Finally your patient informers begin to name individual series: *Head Over Heels*, *The Good Sex Guide*, *The Best and the Worst in Life*. It is true that these programmes (and perhaps there are more, though they do not spring readily to the minds of my acquaintances) have been made by the new companies, but had they been screened by the old ITV nobody would have batted an eyelid. More over scores of programmes, the overwhelming majority every night, remain completely unchanged. Tonight's ITV schedule features *This Is Your Life*, *Coronation Street*, *News at 10* and two old American movies - scarcely a revolution.

Still, tonight's one new programme may, perhaps, be a straw in the wind. It seems that *Life* is to offer "actual entertainment" comprising "a global compendium of human triumphs and tragedies" plus astrology, and, tonight, a tarantula in the studio. In other words, bitty tabloid journalism. True, this column has been charting the increase in such material for a couple of years, but it may well be that the opening of the new ITV will accelerate the process. On Wednesday afternoon Londoners can now watch *The Crystal Rose Show* where, we are told, "audience and guests alike talk about their passions and confessions: an English version of *The Oprah Winfrey Show*, *Chrystal Rose* being another black woman.

The chances of a normal looking, normal sounding, white English male presenter getting a job on any of these new "entertainment" shows looks pretty slim. Loyd Grossman is going to present *The View* which promises to "tackle serious questions of broadcasting policy and politics combined with humour and a genuine enthusiasm for telly trivia".

(guess where the emphasis will lie) and Grossman is white and male, but of course he has that Martin accent which puts him in the weirdo category along with people such as Fyke and Bellamy. *Life* is to be presented by a woman and a black man, and *The Good Sex Guide* is not so much presented as lurled at us by the blockish Margi Clarke. Yet another series which, from the advance publicity sounds like bitty, tabloid, "human interest" current affairs material, begins tomorrow evening: *2D*. It will be presented by Julia Somerville.

So although ITV may not look dramatically different, it does seem as though more and more of its programmes are being aimed at *Sun* readers, and more and more of its output, even in slots supposedly devoted to journalism, may turn out to be escapism. As 1993 progresses we may be thanking our lucky stars increasingly often for the existence in Britain of BBC2 and Channel 4, networks which still see it as part of the function of television to tell a nation the truth about itself. Last Thursday *Newsnight* on BBC2 used a journey down the A1 to illustrate the erosion of Britain's manufacturing base, and the appalling miasma of despondency caused by unemployment. The minister in the studio who made the pained observation that a journey down some other obscure road could have revealed a new Japanese factory merely reinforced the point.

Then in the first of a new series of *Opinions* on Sunday Channel 4 gave a platform to former defence minister Alan Clark to argue for a radical reappraisal of Britain's difficulties and an equally radical programme to solve them. Even if you disagreed with him it was heartening to see such stuff on television. Better still in a way were the first two programmes in new series produced by

old hands at the documentary game. Roger Graef and Paul Watson. Decades ago Graef made the seminal verité series *The Space Between Words* about communication within human institutions. His new three-part *CA series Turning The Screws* is said to be about "life inside Wandsworth Prison" but the first episode with its union negotiations suggested that it is still the business of communication that really fascinates him.

Almost as long ago Watson made the notorious series about the Wilkins of Reading, *The Family*, and much later was responsible for a memorable episode in *40 Minutes* called "The Fishing Party" about four Hooray Henrys. Now he has been made editor of *40 Minutes* and his opening edition, directed by Ted Cilly, was again about fishermen, this time builders, mostly unemployed, who fished and gossiped about the state of the nation in a slow and gentle yet curiously telling programme.

Best of all, though, is Dennis Potter's new six-part drama (a Freudian spelling error which I have no intention of correcting) on Channel 4, *Lipstick on Your Collar*. After the miming to 1930s popular songs in *Pennies From Heaven* and to '40s songs in *The Singing Detective* the wonderful shock element is missing when the hunt merchants at the 1930s War Office take it to him and grind to a '50s song in this production. Yet even Potter free-wheeling and re-using a previous formula is more entertaining than most television dramatists using something brand new.

Perhaps this time there is slightly too much dwelling upon the period detail - everything from Ascot water heaters to an authentically hefty suspender belt - and the narrative seems, uncharacteristically for Potter, rather stretched out. Yet



Splendid television: Louise Germaine and Douglas Houshall in Dennis Potter's 'Lipstick on Your Collar'

he is quite incapable of making an uninteresting drama, or one without acid social comments, and sure enough he has much to remind us about this time concerning Britain's international role and standing at the time of Suez, the stultifying effects of the British class system,

especially in the armed forces, and, as ever, the desperate size of the gap between the sexual ambitions of young men and their actual sexual experience. It makes for splendid television.

Thank heavens for BBC2 and Channel 4.

Ballet ENB's new Swan Lake

None of this choreography can efface the merits of the Petipa/Novikov text we know, but it is sympathetic to its dancers, and to its viewers. There are a few naïvetés, and the national dances of the third act - staged and rehearsed by another Moscow artist, Alla Boguslavskaya - are beyond the competence of any Western European dancers. (When Natalia Makarova staged ENB's previous *Swan Lake* she excised them, rather than see them abused. As performed by the Russian artists they can be the best thing of the evening: a look at a currently available video of the Kirov *Swan Lake* testifies to this. But Petersburg and Moscow train specialists in national dance, we give them to the nearest available dancer.) Only the tarantella, brightly done by Alice Crawford and Eugenio Scigliano on Monday night, when I saw the staging, looked credible.

This *Swan Lake*, as with so many Soviet-age productions, has the happy ending demanded by socialist realism. Love conquers von Rothbart's spell, and though the stage action sits oddly on the music (and von Rothbart's last moments are not unlike a man trying to tango with himself), we are spared the sight of Odette and Siegfried going to paradise in a spectral dogcart. We accept the good emotional intentions.

The production, in sum, is a success, and more than that, it has engaged the attention of ENB's artists, who are dancing with a sense of purpose that seemed missing in the quagmire of last season's repertoire.

But *Swan Lake* is still a 19th century ballerina-vehicle, and in an age perilously short of artists worthy of the title, this must present serious problems. Agnes Oaks, the Odette/Odile on Monday night, has a clear, true physique. Her view of the double role is doubtful, but as yet she has not found the lyric urgency, the hallucinatory beauty, that will bring this choreography to full emotional life. At her best, in the final act, she shows a grieving dignity that is appealing, and a largeness of physical outline to make the final happy resolution credible.

It is Thomas Edur, as Siegfried, who dominates the evening by the elegance of his means. As dancer, his every step, every action, is polished, graceful. His manner combines poise with very considerable technical resources - movement deeply satisfying not just because he jumps high, turns well, but because he shows how noble is his art in its physical ideals. As an actor he is sensitive, and establish a climate of feeling proper for the action. His "quietness" on stage is fascinating: nothing is forced, or mis-shapen by temperament. He is an aristocrat, and he dignifies everything he dances.

In an age over-populated with swans - most of whom, as readers of these columns must be aware, are hideous mutants - this staging does its duty by Tchaikovsky and by the popular image of *Swan Lake*. It shows not only what audiences want to see, but what they deserve to see. And that is no mean achievement.

Clement Crisp

English National Ballet is touring this new "Swan Lake" at the Mayflower Theatre, Southampton until February 27; at the Manchester Opera House from March 8-13. Production sponsored by Unilever.

Weird weddings and wild nights Nigel Andrews on the winners and losers in Berlin

Seldom does a film festival act as midwife to entire new sub-genre. But at Berlin a newcomer screamed into the daylight while critics gasped, onlookers applauded and everyone tried to determine whether it was a boy or a girl. Eventually they blithely shrugged and christened it the Gay With A Hint Of Straight Movie.

In each of three high-profile festival films - Japan's *Onna*, France's *Les Nuits Fauves* and Taiwan's Golden Bear-winning *The Wedding Banquet* - a gay relationship is broken into by a heterosexual one, real or token, and the world has a brief, startling glimpse of non-sectarian sexuality.

Cyril Collard's *Les Nuits Fauves* is the most untamed of the films. The "wild nights" are enjoyed by Collard himself as the thirtyish hero, an HIV-positive film-maker swinging between a teenage girl and a young sportsman. Unprotected sex is abundant: the director all but invites you to his as his (anti)hero hops from bed to bed, with time off for grope sessions in a gay cruising ground by the Seine. And unprotected aesthetics are also favoured. No genital, callipygion visuals here, as the handheld camera shudders from quarrel to punch-up to romance and back again.

At best the film is vividly personal, like animated pages torn from a diary. At worst it can seem like a long session of sadomasochism, with a tacked-on moralistic ending as specious as a deathbed repentance. Either way, everyone talked and quarrelled about the film: which is exactly how life at a festival should be.

Pick of the Far East's two AC/DC

entries was Ang Lee's *The Wedding Banquet*. Where Takehiro Nakajima's *Onna* is a pleasant but puzzling comedy about a girl's friendship with two gay lovers - just why, we wonder, is she so besotted with them that she trails round Tokyo in their wake, lends them her spare bedroom, purrs at the sound of homo-erotic bliss through the rice-paper walls? - Lee's film takes a similar plot and turns it into a crowd-pleaser that also makes dramatic and psychological sense.

An entire new sub-genre emerged at the festival, christened 'gay with a hint of straight'

The hero (Winston Chao), a Taiwanese yuppie in New York, devotes half his emotional energies to living with his gay American lover (Mitchell Lichtenstein of *Streamers*), the other half to parrying parental postcards urging marriage. One day Ma and Pa turn up for a two-week visit. Stashing away the gay calendars and muscle magazines, the lovers masquerade as flatmates. Then a Taiwanese girl painter who wants a "green card" to stay in America is roped in as bride for a let's-make-the-folk-happy wedding.

There are loud laughs in this comedy with sentimental trimmings. But for a two-hour chunk of "feelgood" cinema, it also succeeds in avoiding false notes. When the lies and masquerades come unstuck, the story totters towards human disaster: only to right itself by going deeper into

the characters rather than blinding them out for happy ending.

The Wedding Banquet shared an all-Eastern Golden Bear with *The Lake of Scattered Souls*, reviewed by me last week. Justice was done. Nothing else in the Berlin Competition sent one out glowing like these two films. Indeed much moviegoing was like dancing over hot coals: as you avoided one clinker, another lay in awful wait. You winced as you stepped on Holland's *The Homecoming*, a darkly ludicrous murder film shot as if by the light of a single candle. Then you scraped your sole painfully on Nordic angst in Norway's *The Telegraphist* or Denmark's *Sweden's Heartache*.

Outside the Competition life was more dependable. There was a cluster of good retrospectives (CinemaScope, Billy Wilder, Gregory Peck): there were Mr Wilder and Mr Peck themselves on show; and there was King Kong growing away atop the festival theatre.

Oh, and there was one final interesting oddity in the competition. It was Andrew Birkin's *The Cement Garden*. Ian McEwan's novel about incest, gardening and unusual burial procedures (look for Mum inside the metal locker filled with cement) is filmed in a grey, toneless, but oddly bewitching *shumato* as if through clouds of opium smoke. Since the film was co-produced by France and Germany, there are incongruous Euro-actors: notably Charlotte Gainsbourg, Birkin's niece, as the daughter. But someone has done a fine dubbing job. They all sound as if they come the grungier reaches of British suburbia, and an initially unpromising film ends up holding you in sickly, sepulchral thrall.

European Cable and Satellite Business TV (All times are Central European Time)

MONDAY TO THURSDAY

Super Channel: European Business Today 0730; 2230

MONDAY

Super Channel: West of Moscow 1230.
Super Channel: Financial Times Reports 0630

WEDNESDAY

Super Channel: Financial Times Reports 2130

THURSDAY

Sky News: Financial Times Reports 2030; 0130

FRIDAY

Super Channel: European Business Today 0730; 2230
Sky News: Financial Times Reports 0530

SATURDAY

Super Channel: Financial Times Reports 0930
Sky News: West of Moscow 1130; 2230

SUNDAY

Super Channel: West of Moscow 1830
Super Channel: Financial Times Reports 1900
Sky News: West of Moscow 0230; 0530
Sky News: Financial Times Reports 1330; 2030

Mozart, Wolf, Dohnanyi and Vivaldi. Mon: Helmuth Rilling conducts Bach. March 8: Ivo Pogorelich (2801)

OPERA Opernhaus Tonight and Sat: TanzForum triple bill. Fri: Zar and Zimmermann. Sun: James Conlon conducts Lohengrin, with Gary Lakes, Eva Johansson, Sergei Leiferkus and Gabriele Schnaut. Next Thurs: revival of Macbeth with Franz Grundheber and Elizabeth Connell (221 8400)

FRANKFURT

MUSIC Heinrich Schiff conducts Bamberg Symphony Orchestra in works by Berlioz, Lalo and Tchaikovsky on Sat at Jahrhunderthalle. Hochstet, with violin soloist Tedi Papavrami (3601 240). Ingo Metzmacher conducts Ensemble Modern in Henze's Requiem on Sun at Alte Oper, with trumpet soloist Hakan Hardenberger (1340 400). The Opernhaus has Britten's *A Midsummer Night's Dream* on Fri and Sun (236061)

THEATRE Die Schauspielhaus has Schnitzler's 1911 play Undiscovered Country tonight and Sun. The Merchant of Venice tomorrow, and a new production of Sophocles' *Antigone* on Fri and Sat, directed by Anselm Weber (2123 7444)

THE HAGUE

Danstheater Tomorrow, Fri, Sat: Nederlands Dans Theater in Jiri Kylian's *Kaguyahime* (360 4930). Dr Anton Philipsaal Tomorrow:

Christian Zacharias plays Schubert piano sonatas. Sat: Evelyn Sveltenow conducts Hague Philharmonic Orchestra in Mahler's Sixth Symphony, repeated on Sun in Utrecht (360 8810)

HAMBURG

Staatsoper Tonight and Fri: Don Pasquale. Tomorrow, Sun, next Thurs and Sun: Eliahu Inbal conducts John Deane's new production of *Aida*, with Maria Guleghina, Michael Sylvester and Franz Grundheber. Sat: La traviata with Nancy Gustafson. Next Wed and Sat: Così fan tutte (351721)

Musiktheater Tonight: Elvira Costello. Tomorrow: Julian Bream. Fri, Sat: North German Radio Orchestra plays Schumann. Sun: Hamburg Oratorio Choir (343044)

Theater Theater Tonight: Ariel Dorfman's *Death and the Maiden*. Sat: first night of new production of *Die schöne Fremde*. Klaus Pohl's topical play about German xenophobia (322685)

LEIPZIG

Gewandhaus Tonight: Jean-Claude Casadesu conducts MDR Symphony Orchestra in works by Honegger, Roussel,

Prokofiev and Fella, with piano soloist Armand Cohen. Tomorrow: Keith Jarrett. Sun: Vassili Simaki conducts MDR Symphony Orchestra in works by Stravinsky, Mendelssohn and Brahms, with violin soloist Christiane Edinger (7132 280)

LYON

Auditorium Maurice Ravel Tomorrow and Sat: Shlomo Mintz is conductor and violin soloist in a Beethoven programme with Orchestre National de Lyon (7860 3713)

MADRID

Walther Weller conducts the next two weeks of Spanish National Orchestra concerts at Auditorio Nacional de Música. This week's programme (Fri, Sat, Sun) includes Beethoven's First Piano Concerto with Rafael Orozco and Tchaikovsky's Fifth Symphony. Tomorrow's concert is given by Spanish National Chorus (337 0100)

MUNICH

OPERA Opernhaus Tomorrow: Das Rheingold, opening of Bavarian State Opera's concert cycle of The Ring conducted by Marek Janowski. March 1: Die Walküre. March 3: Siegfried. March 8: Götterdämmerung. The cast includes James Morris, René Kollo, Ekkehard Wlaschke, Paul Eisinger, Marijana Lipovsek and Alessandra Marc (221318)

Prinzregententheater Fri and Sun: Hans Zwarg conducts concert performances of Don Giovanni, with Wolfgang Brendel, Deon van der Walt, Sharon Sweet and Inga Nielsen. Sun in Cavallotti-Theater Marjana Lipovsek song recital (221316)

CONCERTS

Gastgeb Sat and Sun: Sergiu Celibidache conducts Munich Philharmonic Orchestra in works by Beethoven and Haydn, with piano soloist Daniel Barenboim (4809 8814). Herkulessaal der Residenz Tomorrow: Dmitry Sitkovetsky is violin soloist with New European Strings. Sat and Sun: Carlo Maria Giulini conducts Bavarian Radio Symphony Orchestra in symphonies by Schubert (228991)

THEATRE

The Kammeroper repertoire includes Botho Strauss' *Final Chorus*, Shakespeare's *Much Ado About Nothing* and Ibsen's *When We Dead Awaken* (2372 1328). Residenztheater has Ariel Dorfman's *Death and the Maiden*, Ibsen's *Ghosts* and Shakespeare's *Romeo and Juliet* (225754)

NEW YORK

THEATRE

● Oleana: David Mamet takes on political correctness, sexual harassment and other issues in this stirring drama. Not to be missed (Orpheum, 126 Second Ave at 8th St, 307 4100)
● Scapin: a musical production of Molière's comedy, lively to

the point of mania. Till March 7 (CSC, 138 East 13th St, 677 4210)

● The Sisters Rosensweig: Wendy Wasserstein's new play, a comedy with serious undertones, about the reunion in London of three American Jewish sisters (Mitzel E Newhouse, Lincoln Center, 239 8200)

JAZZ/CABARET

● Algonquin Hotel: David Staller's early show is a Rodgers and Hart revival, followed by a late show on Fri and Sat only entitled Noël and Cole. Dining (58 West 44th St, 840 8800)

● Blue Note: Tito Puente, one of the most prominent figures in Latin jazz, is in residence this week with his Golden Latin Jazz All-Stars. Dining (131 West 3rd St, 475 8592)

● Carlyle Hotel: Eartha Kitt is currently holding court (Madison Ave at 76th St, 744 1600)

ROME

Teatro Olimpico Tomorrow: Iliya Marinkovic violin recital. Next Thurs: Petersen Quartet. March 11: Vladimir Ashkenazy (323 4890)

Teatro dell'Opera Tonight and Sun: Lucia di Lammermoor, with Kathleen Cassello, Alfredo Kraus and Giorgio Zancanaro. Tomorrow, Sat, Tues: Die Fledermaus (sung in Italian). Fri: Bizet's *Pearl Fishers* with Giuseppe Giacomini and Alessandra Ruffini. Mon: Aprilie Millo song recital. Programme liable to change at short notice (481 7003)

Edward Mortimer



Few countries are wholly satisfied with their electoral system. In Britain many people are acutely frustrated by the unfairness of a system in which most voters have no chance of influencing the result one way or the other, and many live all their lives without being represented by either the party or the individual of their choice. Even the Labour party, which traditionally has favoured the system, seems now to be coming round to the idea of reform after losing four general elections in a row.

Yet in Italy there is even greater frustration at the effects of the party list system, where voters choose between lists of candidates drawn up by political parties. This ensures proportional representation (PR) for the parties but is also blamed for the immobility and corruption of Italian politics. The British system is saved in Italy because it gives voters the chance to choose between alternative governments.

The problem is, of course, that in a parliamentary democracy parliament has two functions - to represent the different strands of public opinion and to provide effective government - which are not easily compatible. PR achieves the former, but sometimes at the expense of the latter - a good reason, perhaps, for opposing it as a method of choosing national parliaments, but hardly applicable to the European Parliament, unless or until it is proposed to make Europe a parliamentary democracy, with a federal government responsible to a federal assembly.

In Israel, which at present has an even purer version of the party list system than Italy, with somewhat similar results, a law has been passed providing for the next prime minister to be elected directly by the people. Israelis do not seem to have realised it yet, but the effect will be to turn Israel from a parliamentary democracy into either a presidential one like the US (welcome to gridlock) or a semi-presidential one like France (welcome to co-habitation). Italian reformers, less radical, are campaigning for a mixed electoral system. Although they would like a

Vote to break the bosses

Italy needs an Irish, not UK, electoral system

majority of MPs to be elected in single-member constituencies (with either one or two ballots), they want to keep the party list system for a minority - either one third or 40 per cent - to give a somewhat more proportional overall result.

Oddly enough this converges with the proposal currently favoured in the Labour party, which would keep the present British system for 500 MPs, but allow 150 to be chosen on a party list system. Such ideas approximate to, but fall well short of, the system used in

The less radical Italian reformers are campaigning for a mixed electoral system

Germany. There, half the seats are filled from single-member constituencies, the other half from party lists in such a way that each party's share of seats in the Bundestag is proportionate to its share of the popular vote, with the important qualification that parties obtaining less than 5 per cent of the votes cast get no seats at all.

If what Italians want is to keep a reasonably representative system while abolishing the overweening power of party politicians, they should consider the single transferable vote system (STV). This is used in the Irish Republic; in Northern Ireland (for local and European, but not Westminster, elections); and in Malta, which one might think quite close to Italy culturally as well as geographically. But for some rea-

son it is never mentioned in discussions on the continent.

In Britain, STV is usually advocated as a form of PR, but in a way that misses the point. PR is purely concerned with the relative strengths of political parties, taking for granted that voters identify with parties and wish to be represented by them. (That probably explains why there is little discussion of PR in the US, where political parties are relatively unimportant and personal followings, especially on the local level, count for much more.)

STV, by contrast, ignores the existence of parties. Voting takes place in multi-member constituencies, but voters are not for individual candidates, nor for party lists. Voters number the candidates in order of preference, in which they may or may not be influenced by party affiliation or endorsement. In so far as they do follow party advice the result will tend to be proportional, because surplus votes for a successful candidate are transferred to the voter's next choice. But marginal seats will often be decided between two parties by the second or lower preferences of voters whose first choice - whether already elected, or eliminated as having two few votes to win a seat in his own right - was a candidate of neither.

Thus the final outcome may give a different ranking of parties than would a straight proportional system, and yet be more representative, because even voters whose first choice was eliminated will be represented by their second or lower choice. This has the effect of limiting the number of parties in parliament, but in a more democratic way than either the single-member constituency system or the use of a percentage threshold - both of which effectively disfranchise supporters of small parties.

Most politicians hate STV, because it is subversive of party discipline. Even national leaders can on occasion be beaten by challengers from within their own party, if they lose touch with local opinion. That has led Labour's Plant Commission (chaired by Professor Raymond Plant) to reject STV as "capricious". But what it really means is that ordinary voters gain power at the expense of party bosses. In the present European - and especially Italian - political climate, that is surely a point in its favour.

The florists round here are in for a rough time. There'll be no more ornate dinners with bouquets of flowers," says Mr Peter Middleton, chief executive of Lloyd's of London, as he bluntly reports a further round of cuts.

The savings at the corporation of Lloyd's, the "civil service" that regulates and services the troubled insurance market, are part of a wide-ranging management shake-out. In the seven weeks since Mr David Rowland, the new chairman, joined Mr Middleton in the suite of executive offices at the top of the Lloyd's building, the pace has quickened. Over the past six months, Mr Middleton has sliced nearly £30m off a £145m annual budget, cut 300 of 2,200 jobs and promised the loss of 300 more. Chauffeurs, administrators and information technologists have been dismissed, and the corporation's 15 management layers scythed down to six.

"It is going to be a year of quite profound change," promises Mr Middleton.

Now that many support jobs have been removed, Mr Middleton and Mr Rowland are turning their attention to the more than 500 businesses which make up the market. Advised by a "market board" of leading underwriters and brokers, as well as outside businessmen, Mr Middleton is preparing the first "business plan" in Lloyd's 30-year history.

Under consideration are several radical reforms, including potentially far-reaching changes to the agency system, which links the Names - the individuals who provide the market's capital - with the underwriters who use it.

Members' agencies - which handle the affairs of Names and allocate them to syndicates - could be stripped of many administrative and financial functions. This could force many smaller and less productive ones out of business and add to the rationalisation which has seen the disappearance of some 170 of the 401 syndicates active in 1990.

Mr Middleton is keen to bring a degree of centralisation to the fragmented market. "The outside world sees it as a single brand name," he adds, warning that Lloyd's is condemned to "twiddle into insignificance" if it fails to improve its competitiveness in international markets for specialist commercial insurance and reinsurance.

Despite the energy and drive of the new leadership team, its task has recently begun to

Cost-cutting and gloomy forecasts of losses are taking their toll at Lloyd's, says Richard Lapper

The incredible shrinking market

Lloyd's: the problems mount

	1987	1988	1989	1990	1991	1992
Capacity	100	100	100	100	100	100
Members	100	100	100	100	100	100
Syndicates	100	100	100	100	100	100
Profit (loss)	100	100	100	100	100	100
Corporation employees	100	100	100	100	100	100

appear more daunting. Optimism among underwriters and agents, fuelled by increases in insurance rates and the promise of a return to profitability in 1993, has been dashed as the scale of the problems becomes apparent.

The 1990 year of account, which Lloyd's will report in June in line with its three-year accounting system, looks set to produce heavier-than-expected losses. Just a year ago Lloyd's characterised estimates that the 1990 loss might reach £10m as "alarmist" and "unduly pessimistic". It now appears that losses for the year could equal 1989's record loss of £12.6m.

The chairman of one of the largest agencies says that the escalation of projected market losses for 1990 is worse than anticipated even as recently as December. "I don't think anybody in the market expected 1990 to be a colossal loss."

There are two main reasons. First, reports from a number of syndicates suggest that the worst of the claims from so-called "spiral" reinsurance, in which syndicates and companies reinsure each other's

catastrophe losses, have not yet materialised. This has deepened the gloom of many at the market, especially those working Names whose syndicates were left relatively unscathed last year but who now face heavy personal losses. The scale and unexpectedness of the losses of one syndicate led one veteran underwriter, Mr Roy Bromley, to commit suicide at the end of last month.

Second, there are few signs of a reduction in the level of claims from asbestos and pollution in the United States, where potential liabilities on old policies sometimes written more than 30 years ago could undermine the market. Syndicates have reserved more than £10m against such losses.

Last week it emerged that Syndicate Underwriting Management, which handles the claims against more than 80 syndicates that have gone out of business, was last year notified of a 30 per cent increase in the number of possible claims arising from US pollution cases.

While the trend of judgments

in US court cases over who should pay the cost of environmental clean-ups ordered by the federal government has not been clear-cut, underwriters nevertheless feel vulnerable. "Some professionals think that pollution is the end of the world as we know it," says one leading underwriter.

Other factors have played a part in eroding the market's confidence. Lloyd's is bracing for another round of bad publicity over litigation between Names and their agents. Several thousand of the more than 30,000 Names who have underwritten at Lloyd's in the past five years are involved in some form of legal action. Two of the largest cases - those involving the Peltrini and Odeco-Walther syndicates - are set to come to court over the next two years. Efforts to reach a global settlement of all outstanding cases are under way but so far no proposals have emerged.

The decline of the market's capital base is also prompting concern. The scale of recent losses has forced many Names out of the market and caused others to reduce their commit-

ments. This year capacity (the amount available to back insurance premiums) is expected to shrink by at least £1.5bn (see chart). Another £1.5bn is forecast next year, with some observers expecting capacity to drop to less than £7bn.

Already there are indications that Lloyd's is losing some business to financially strong European insurers and reinsurers. Mr Jeff Fieldson, vice-president of Johnson & Higgins, the US broker which places business for many of the world's biggest companies, says groups like his still work through Lloyd's but increasingly turn to insurers in Paris, Munich, Trieste and Zurich to complete big deals.

Mr Middleton and Mr Rowland have responded to these problems with a two-pronged programme of cost-cutting and raising new capital. Swinging job cuts are already well under way but efforts to attract capital are only just beginning.

Such a course of action was recommended by a market task force chaired by Mr Rowland last year. His report proposed capacity of at least £13bn by 1997, a goal which, on present trends, Lloyd's is far from achieving. Institutional investors and insurance companies as well as wealthier Names will be targeted.

However, the uncertainty stemming from the market's exposure to asbestos and pollution claims is a significant block to new entrants. This legacy from the past is beginning to emerge as the single most important constraint to recovery, while efforts to resolve it highlight the potential clash between present and future investors.

A growing number of market professionals wants to "fence off" old liabilities by leaving syndicate accounts for 1990 open. This would mean that responsibility for losses arising in 1990 would have to be met by only those Names who were members of Lloyd's in that year. New Names would be exempt. Last year Lloyd's made it easier for agents to leave syndicates' accounts open and, as a result, the number of syndicates with open years doubled to more than 100. This week, however, the market appears to have ruled out the idea of forcing syndicates to keep 1990 open.

This is unlikely to stop the practice despite its "harsh" effect "on Names who have stuck with us through thick and thin", says one agent. But it is a sacrifice they may be called upon to pay if Lloyd's is to surmount its present crisis.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Cottoned on to Benetton pricing

From Mr Jack O'Neill.
Sir, In Mr Haig Simonian's article on Benetton (International Commerce News, February 17) he quotes Mr Luciano Benetton as saying "... important raw materials, such as wool and cotton, have not gone up in price in spite of the lira's fall".

One year ago the price of cotton (Cotton Outlook A Index) was 55.80 cents/lb; currently it is 61.95 cents/lb. The lira-US dollar exchange rate a year ago was 1,212, today it is 1,150. This makes the cost of 1lb of cotton 67.77 a year ago and 1.90 now; a rise of 42 per cent! The fall of the lira against the dollar commenced in September 1992 and cotton prices started to rise towards the end of 1992. Certainly it will take time for the full amount of the increase to work through manufacturing costs, because of futures, US dollar covering and inventories. It will be impossible to ask an already shattered cotton textile industry to absorb such an increase. Unless, of course, Mr Benetton would like to see the industry stripped naked too.
Jack O'Neill
42 Haverover House,
St John's Wood High Street,
London NW6 7DY

Prompt release of information the best counter to leaks

From Mr J L T Davies.
Sir, Surely the obvious way to combat leaks of official statistics ("CSO combats leaks of official statistics", News, February 17) is for the Central Statistical Office to release this information as soon as it is available. There really is very little point in companies and organisations endeavouring to make prompt statistical returns if ministers then sit upon the results. This type of statistical information is not just price

sensitive, but is used in a whole variety of important applications within industry, and the sooner it is made available the more useful it is. The situation with regard to the retail price index is, of course, particularly scandalous. First, the latest information is withheld from the public for nearly two weeks after becoming available and, second, this is a statistic which, derived from the electronic databases of a representative

sample of leading retailers, could in fact become almost a real-time item of data similar to the FT index. Instead I understand that the information used is still collected by investigators visiting stores and noting down prices.
J L T Davies,
general manager,
World Bureau of Metal Statistics,
27a High Street,
Warr,
Herts SG12 9BA

Business Expansion Scheme will bail out building societies

From B C Anderson.
Sir, I refer to John Gapper's article "Back from the brink of despair" (February 17). It is not the very large drop in interest rates which is going to bail out the building societies movement. The release of repossessed properties from the non-performing loan book into Business Expansion Schemes will be the significant factor.

The government is allowing higher-rate taxpayers 40 per cent relief to put money into Business Expansion Schemes which will defer for five years the impact of the Ischberg while only tying up the investors' capital for six months. Notwithstanding lower interest rates and Business Expansion Schemes, the building society movement still has to address the fact that transactions have fallen by more than 50 per cent and the present high numbers of staff cannot be supported indefinitely unless the number of transactions is increased significantly towards levels previously attained.
B C Anderson,
Anderson Insurance Services,
37 Buccleuch Street,
Edinburgh EH3 5LT

Commission has wrong priorities

From Mr Bryan Cassidy MEP.
Sir, Iain Vallance makes justified criticisms of the European Commission's gingerly approach to telecommunications liberalisation (Personal View, February 18).

Indeed, the situation is more alarming than even he indicates. Here is paragraph 15 of the European Commission's recently published work programme for 1993: "The Commission's proposals concerning telecommunications will be designed to establish for a period of 8 to 10 years a stable framework, approved by all interested parties (regulatory authorities, network operators, service suppliers and users), laying down the various measures to be introduced gradually to promote the establishment of advanced trans-European networks. The guidelines for satellite and mobile telecommunications will continue to be applied. There will be no let-up in the Commission's endeavours to facilitate the introduction of high definition television in Europe."

It would be hard to think of a better example of diametrically wrong priorities. The EC needs to speed up work on trans-European telecommunications networks while slowing down on the misconceived high definition television programme.
Bryan Cassidy,
European Parliament,
97-113 Rue Belliard,
1040 Brussels
Belgium

Coming to the defence of gilts for pension funds

From Mr Paul Haines.
Sir, John Flenner (Time to tilt the balance, February 9) is right to highlight the debate between equities and gilts for pension funds. Many pension funds are significantly more mature than 20 years ago and need a higher gilt exposure than is suggested by the typical fund. Furthermore, Mr Flenner is right that fund managers as a group will change the asset distribution very slowly, paying more attention to what their competitors are doing rather than to fundamental assessment of the comparative values of different asset classes: a strong case for funds looking at their strategies on an individual basis.

However, the case that Mr Flenner seeks to build for gilts over equities seems to be a classic case of the snar campaign: if we throw enough mud

at equities, some will stick. There are a number of points I would like to challenge. The article claims that falling dividend yields are bad news for pension funds as actuaries value equities on the basis of their income stream rather than their market value. This is indeed the generally accepted valuation procedure, but it is not affected by the dividend yield per se: the level of dividend is obtained by multiplying market value by dividend yield and a decline in one caused by an increase in the other is irrelevant.

Real dividend growth may well have been negative from 1982 to 1992 but in this period equities returned 12.7 per cent a year against a cost of living increase of 8.5 per cent and a return on fixed interest stocks of 7.5 per cent a year. In reviewing the likely

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Wednesday February 24 1993

Mr Bentsen's loose talk

OFF-THE-CUFF quips may be powerful weapons in the heat of campaign politics, as US Treasury Secretary Lloyd Bentsen memorably demonstrated in the 1988 vice-presidential debate with Mr Dan Quayle. But in the world of international finance they should be avoided. Mr Bentsen's offhand remark to journalists last week that he wanted to see a stronger yen exchange rate against the dollar may not have been intended to signal a shift in US policy towards managed exchange rates. But it sent the dollar crashing all the same, and will have won Mr Bentsen few friends in Tokyo.

Mr Bentsen's remarks, if unintentional, were certainly insensitive. By appearing to associate the US administration with proposals for a 20 per cent yen revaluation, currently being touted by Mr Fred Bergsten, assistant Treasury secretary in the Carter administration, Mr Bentsen has not helped his efforts to revitalise co-operation between the Group of Seven industrial countries at this week-end's meeting in London.

Not that a rise in the value of the yen is necessarily undesirable. Regrettably, Japan's record bilateral surplus with the US is an embarrassing political problem for President Clinton. A gradual appreciation of the yen is a better solution than the protectionist trade policies that elements in the US Democratic party would prefer, however painful for some of Japan's manufacturers.

Yet the prospect of a return to 1980s-style exchange rate management sends chills down the spines of Japanese government officials. For policy co-ordination over the past decade, by concentrating on tinkering with exchange rates while ignoring the fiscal causes of trade imbalances, did more harm than good. But the world economy will be a safer place if exchange rate movements occur as a consequence of sensible domestic policies, not instead of them. Lloyd Bentsen, it must be hoped, is in this respect no James Baker.

Funding the UN

IN THE past western governments had some excuse for thinking of the UN as an expensive talking shop of limited use, which had to be kept on a tight financial rein. But in the last two or three years those very governments, through the Security Council, have loaded the organisation with a succession of exacting tasks, especially in the field of peacekeeping.

It was therefore quite a shrewd move on the part of the secretary-general, Mr Boutros Boutros Ghali, to encourage the Ford Foundation to set up a high-level independent advisory group on UN financing, co-chaired by Mr Paul Volcker with Mr Shijuro Ogata, the respected former deputy governor of the Japan Development Bank, and including such impeccably orthodox financial luminaries as Raymond Barre, Pehr Gyllenhammar, Karl Otto Föhl and Sir David Scholey.

It may not be an original observation, but it is still a remarkable one, that the UN spent less on peacekeeping in 1992 than the cost of one stealth bomber, or of operating the New York City Police Department for one year. Perhaps in itself such frugality is a matter for congratulation, but the effects of parsimony, and more especially of the hand-to-mouth way the money is raised, are increasingly and unpleasantly visible in the

time it takes the secretariat to respond when instructed to provide peacekeeping forces, and sometimes in the mishandling of peacekeeping tasks when the forces do arrive.

The group rejects the suggestions that the UN be given authority to borrow, but accepts such ideas as charging interest on contributions in arrears and allowing the secretary-general to commit a proportion of the funds for a peacekeeping operation as soon as the Security Council has approved it. It also advocates the creation of a revolving reserve fund for peacekeeping set at \$400m (much larger than the \$50m Mr Boutros Ghali had suggested), recommends a regular appropriation for peacekeeping training, and urges the UN to consider the merits of a unified peacekeeping budget, in place of the separate budgets currently in use for each operation.

And it lends its considerable authority to the notion that, since peacekeeping is "an investment in security", governments should finance it from their national defence budgets.

Landed interest

FOR MARGINAL voters in London and the south-east, the leasehold enfranchisement proposals now contained in the Housing and Urban Development Bill were one of the more tempting morsels in the Tories' shop window at the last election. But as the rumblings that preceded yesterday's second reading in the Lords demonstrated once again, this opportunistic assault on property rights sticks in many a Tory gullet. Though hedged about with qualifications, the leaseholder's proposed right to buy looks to the landed interest like a clear case of the government failing to uphold contracts freely entered into.

Yet the argument about property rights was lost long ago when the 1967 Leasehold Reform Act first enfranchised many homeowners. When the Duke of Westminster subsequently took his case against the legislation to the European Court of Human Rights, he was told that the compulsory transfer of property from one individual to another "might constitute a legitimate means of promoting the public interest", and that "the enhancement of social justice within the Community could properly be described as being in the public interest".

Since the government's chief aim in the present bill is to extend

home ownership, that principle can be evoked here with equal plausibility. It is simply a case of unfinished business. The real question is whether the outcome is likely to be economically efficient and whether the terms of the transfer are just.

At present the management of much of Britain's leasehold residential property stock is anything but efficient. Even at the top end of the market there is no shortage of bad landlords. The leasehold system has tended to grant full control to the landlord without imposing commensurate responsibility. Part of the case for home ownership is precisely that owner-occupiers are more actively committed to the proper upkeep of the housing stock. And in the present instance, there is the further benefit that enfranchisement will allow many hitherto unmortgageable leasehold properties to attract conventional mortgage funds, adding flexibility to the housing market.

The issue of justice is more complex. The enhanced value arising from enfranchisement is to be shared equally between landlord and leaseholder. That suggests that the landlord is the loser. But in practice the leaseholder faces big uncertainties and costs in the enfranchisement process. The verdict at this stage must be open.

It has been impossible to miss the apprehension in John Major's entourage as he prepares for his first visit this afternoon to Bill Clinton's White House.

The anxiety is understandable. The UK and US leaders have never met. They confront a formidable array of issues. President Clinton's latest salvo against subsidies for the European Airbus consortium has provided an awkward reminder of the trade disputes souring transatlantic relations. The Gatt world trade talks have stalled. Washington is retaliating against what it judges to be unfair support for European steel companies. Other trade rows loom on the horizon.

Britain is further discomfited by the moral dimension that President Clinton promises to inject into US relations with the rest of the world. Visible already in his approach to Bosnia and China, this has added a fresh uncertainty to the world disorder that has followed the end of the cold war.

The administration's decision to back the peace efforts of Lord Owen and Mr Cyrus Vance in Bosnia has removed some of the initial transatlantic friction over its approach to the crisis in the former Yugoslav province. But there are still doubts about how it will respond as events continue to unfold.

Further afield, the US moral tone is viewed as a threat to the prosperity of Hong Kong during the critical period before the colony's transfer to Beijing. A decision by the new administration to revoke China's Most Favoured Nation trading status on human rights grounds would jeopardise 15 per cent of Hong Kong's exports.

Then there is the awkwardness caused by President Clinton's decision to send an ambassador to Northern Ireland. It is a problem that can, and almost certainly will be, smoothed over, but a nuisance nonetheless.

There are more fundamental strategic concerns for the UK. Washington plans to scale down to 100,000 troops its commitment to European defence: this is judged in London not to threaten the US's pivotal role in Nato. But Mr Major fears that, if Washington were to go much below that figure, it would seriously threaten the alliance that has kept the peace in Europe for 40 years.

The underlying question concerns how the US sees its place in the world - whether it decides to look westwards to the Pacific for its future, rather than eastwards to Europe - and how that vision relates with Britain. But historical associations mean that the uncertainty about the new administration's response to that question is felt most acutely in London.

So it is an important meeting; but

Butterflies before the first date

Major's meeting with Clinton matters far more to the UK leader than the US president, says Philip Stephens



much more so for Mr Major than for Mr Clinton. Politically on the defensive at home, the UK prime minister has to demonstrate that he remains a force on the world stage. To do that he must be seen to get on with the first Democrat in the White House for 12 years.

Mr Clinton, taking a few hours off from selling the bold domestic programme which he set out last week in his state of the union address, has nothing to prove to his British counterparts.

For weeks now, UK officials and ministers have been explaining why the encounter will go much better than the special relationship, a concept still prized in London if rarely mentioned in Washington, will be reaffirmed. Their arguments go something like this:

The two men are both 40-something, representatives of the new generation of world leaders for the 1990s. They will be around long after President François Mitterrand and Chancellor Helmut Kohl have left to write their memoirs.

The president, it must be admitted, is a Democrat. But if you discount the labels, that does not leave

him far removed on the political spectrum from Mr Major's brand of conservatism. And if a couple of Tory henchmen helped the former president, George Bush, in the US election campaign, nobody told the prime minister.

Sometimes the claims made for the forthcoming meeting are amusingly extravagant. The two men, it is said solemnly, will find common cause in their similarly humble backgrounds. No one bothers to fill in the detail of the shared boyhood experiences of the Rhodes scholar from Arkansas and the self-made politician from Britain.

But there are also more substantial points. It is suggested that one of Mr Clinton's first acts was probably to draw up a list of the foreign policy issues that could distract him from the priorities of his domestic agenda. Beside each, he will have noted the position of each of his main partners. A glance down the list will have confirmed that Britain appears most frequently next to the US, as its most consistently dependable ally.

And the cold-war habit of close co-operation on military, intelli-

gence and security questions has been reinforced by joint action against Iraq.

The arguments add up to a reasonable pitch, and one that US diplomats in London have been happy to substantiate. Mr Raymond Seitz, the Anglophile US ambassador, has been bustling around Whitehall, confirming the symbolic significance of Mr Clinton's decision to put Mr Major near the top of his list of visiting world leaders. The Japanese must be furious.

London may seem reluctant to join Washington on the moral high ground in its approach to the Bosnian crisis. But on a practical level Mr Major will offer firm support for Washington's determination to tighten the screw on Serbia and its leaders. He has kept to himself the serious doubts in Whitehall about the US plan to air-drop supplies to Bosnian communities.

It is on the practice of co-operation that Mr Major is basing his hopes of establishing a rapport with President Clinton. But, if he is wise, he will allow talk of the special relationship to drift quietly into the history books.

impossible to recapture. With the ending of the cold war, Britain has less to offer. Mr Clinton has different preoccupations.

The economic revival that buttressed Lady Thatcher's claim to a prominent role on the world stage has dissolved into grim recession. In crude political terms, Mr Major at present is weaker than any British leader since the 1970s.

With a Democratic Congress behind him, Mr Clinton is as strong as any recent president starting a first term; and he has pinned the future of his presidency on the success of a domestic rather than an international agenda.

So the astute minds in Whitehall have already adjusted their assessment of the relationship. Certainly Mr Major should be seen to get on with President Clinton. But the prime minister must emphasise an uncommon coincidence of interest between the two countries rather than press any claims for special privileges.

Here Mr Major moves on to much firmer territory.

He can offer no easy solutions to the trade problems threatening EC-US relations. But he can project London as Washington's staunchest ally in opposition to a fortress Europe, the honest broker between Washington and Brussels.

No other member of the European Community is as unashamedly in favour of free trade. Few others are as committed as Mr Major to the EC's enlargement to include first the Nordic countries and later the new democracies in eastern Europe. The unspoken question at the White House this afternoon will be: would President Clinton prefer France to set the tone for transatlantic relations?

There is common ground across a broad swathe of foreign policy preoccupations. Mr Major proved in the final days of the Bush administration, in the confrontation with Saddam Hussein of Iraq, that Britain is as reliable an ally as a US president can expect. The same offer will be open to President Clinton.

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It is on the practice of co-operation that Mr Major is basing his hopes of establishing a rapport with President Clinton. But, if he is wise, he will allow talk of the special relationship to drift quietly into the history books.

A provincial lesson for Moscow



PERSONAL VIEW

There is a danger that the recent changes in the Russian federal government may divert attention from the progress being achieved in the provinces. This may hinder western businesses' understanding of how to gain a foothold, in regions where western assistance is already playing a useful role in the implementation of reform.

As the governor of the Nizhny Novgorod province and a deputy to the Russian congress, I participate in government at the local and national level. I therefore have the benefit of both perspectives. Political uncertainty in the centre has stood in sharp contrast to the continuity in the provinces, where reforms will continue to be implemented despite Mr Victor Chernomyrdin having replaced Mr Yegor Gaidar as prime minister of the federal government.

Nizhny Novgorod province, which has a population of 3.7m and is home to the third-largest city in

Russia, provides a significant case study of reform and the constructive role the west can play in it. Once known as the "pocket book of Russia" because of its trading wealth, Nizhny Novgorod more recently gained fame as Gorky, the closed city that was the home-in-exile of Andrei Sakharov.

Restored to its original name and opened to foreigners for the first time since Stalin's rule, Nizhny Novgorod is benefiting greatly from foreign assistance, including technical assistance from the International Finance Corporation, conversion assistance from the International Executive Service Corps, and education and training for our residents from the US Peace Corps and the University City Science Centre of Philadelphia.

Technical assistance has enabled Nizhny Novgorod to make progress toward establishing a market economy. When our province decided to implement the first privatisation of small-scale enterprises, including shops and small service establishments, we began our work with IFC. This co-operation has embraced new programmes

designed to deepen privatisation, including restructuring our truck transport industry (financed by the US and the UK) and privatisation of collective farms. Not only has our province benefited from exceptionally rapid and well co-ordinated privatisation, it has also served as a model to other Russian provinces.

We embarked on the first privatisation programme in Russia in

Technical assistance must be targeted at important sectors to make efficient use of limited aid resources

March 1992, developing the auction method of privatisation now being used throughout Russia. A framework for privatising retail establishments had been in place for months on the national level, but only when we took the initiative was the programme implemented.

We then began to privatise trucking enterprises and individual trucks. The truck auctions involved

the first use of privatisation vouchers in Russia and, again, Nizhny Novgorod's programme is being used as the basis for similar privatisation in other provinces.

While technical assistance must be targeted at important sectors to make efficient use of limited aid resources, it has helped us to push privatisation forward along a broad front. Our provincial privatisation agencies, emboldened by a string of successes, have embarked on ambitious programmes of their own. They have launched sectoral programmes for our wholesale trade network, construction industry and food processing plants.

We are currently putting a programme in place to privatise agricultural land, once again with US financing and IFC expertise. Although the number of private farms established to date is insignificant, I am confident that we will develop a model that will help thousands of collective farms locally and throughout Russia to reorganise on the basis of private land ownership.

The main barrier to reforms has not been a lack of legislation, but difficulty in implementing them at

provincial level. Experience gained in Nizhny Novgorod has made a significant contribution by showing how the law should be applied and, in many instances, by demonstrating that privatisation can work and will have a positive impact.

Barring a radical reversal of policy, including the repeal of dozens of Supreme Soviet laws and presidential decrees, central government will have little effect on the pace of our privatisation programmes or those of other provinces.

The new Russia is the sum of its provinces in a way the Soviet Union never was. People who want to assist us in our process of change need to go to look beyond the capital. The impact of privatisation assistance to our province to date cannot be overestimated, and our experience has had a big impact on Russia as a whole.

Boris Nemtsov

The author is governor of Nizhny Novgorod province and deputy to the Russian Federation Congress

OBSERVER



"I'm breaking out tonight and then I'm emigrating"

Monday - tickets to the Irish-Welsh rugby match on March 6, perhaps?

Keep Cuba Tidy

Could it be that the lack of competition in today's Cuban election is designed to keep the streets clean? According to Fidel Castro, sparse resources are not being squandered on littering streets with election literature and dissenting candidates.

The island's first election since the 1969 revolution will be "the purest in the world", he says. It is not going to be an exercise in

"cheap politics and demagoguery... which you see today in a large part of the world".

Product-led

With Sir Michael Angus now totalling at BA and the CBI, who will make a song and dance at Unilever? Not, it seems, Mike Perry, his successor as chairman, who refuses to follow Angus's tradition of enlivening press conferences with an impromptu limerick or ditty.

A marketing man by background, Perry chose instead to use the occasion to promote the company's wares, producing a succession of new products out of a tatty cardboard box and lining them up on the rostrum. According to his colleagues, it wasn't just an act for the cameras; he's been known to do the same at board meetings.

Car-thartic

Sprechen Sie Deutsch? That is a question Jacques Calvet - Peugeot chairman, Japan-basher extraordinaire, Maastricht opponent, etc. etc. - prefers officials from the Bank of France, at least, to answer in the negative.

He has two current buggers. One is the Bundesbank's insularity in refusing to slash interest rates. The other is French cross-party support for an independent central bank which he sees as "the French humbling themselves in front of

the Germans once more".

Hence Calvet, who's after all trying to sell cars in notably inclement conditions, was yesterday muttering that the next step would no doubt be a requirement that his country's central bank staff parley allemand.

Not that devaluation isn't the same thing in any language.

Denway's debut

Not hard to see who were the real winners in this week's Hong Kong stock market debut of Denway Investments, the China "concept" stock which was 657 times oversubscribed.

Denway itself ought to have made HK\$120m-HK\$150m simply from the interest on owning the over-subscription funds for a week. Not bad, given that it only forecast HK\$128m net profit for 1992.

Denway's main adviser, Peregrine, should have done nearly as well. As part of the underwriting deal, it got to keep 3 per cent of the issue, which could mean it will double the near HK\$50m in fees it has earned.

Doggerel

Prompted by yesterday's news of Glasgow University's retention of Latin for official ceremonies, a reader offers a motto for schools - "I see, I hear, I learn", translated as "Video, Audio, Disco".

Amato to seek partners' public show of support

By Robert Graham in Rome

MR Giuliano Amato, the Italian prime minister, will seek a parliamentary vote of confidence later this week to force the four parties in his coalition to demonstrate publicly their support following the weekend cabinet reshuffle.

Such support is needed to allay fears of waning enthusiasm for Mr Amato from elements within the Christian Democrat and Socialist parties, the two main partners in the fragile coalition. These fears, accentuated by Mr Amato's inability to move Mr Giuseppe Guarino, the industry minister, in the reshuffle, led to further falls in the lira yesterday.

The Socialist prime minister has used the confidence vote to bring his fragile coalition into line on several occasions during his eight months in office. Yesterday he challenged parliament to come up with an alternative government, adding: "If this is not possible, then it is both necessary and urgent that the government be able to get going again with

all its energy in a climate of certainty."

This approach is a reversal of his stand immediately after the reshuffle on Sunday when he ruled out such a vote. He argued the ministerial changes were limited and policy was unaltered since the former communists of the Democratic Left unsuccessfully brought a motion of no confidence at the beginning of the month.

But his coalition partners have become increasingly divided by the effects of Italy's spreading corruption scandal and uncertainties over how long the present government should be allowed to last.

Since the most recent no confidence motion, the Socialists' unity has been profoundly shaken by three events - the enforced departure of Mr Bettino Craxi from the leadership; the election of a compromise successor, Mr Giorgio Benvenuto and the resignation of Mr Claudio Martelli as justice minister.

Mr Amato must also contend with a cabinet containing a min-

ister clearly identified as the odd man out - Mr Guarino, the opinionated constitutional lawyer with the industry portfolio. Mr Amato sought over the weekend to move him because he was holding up privatisation.

Mr Guarino was offered the education or science ministries but refused to budge. An Italian prime minister can only sack ministers in a complete change of government. This is the first time a minister has not resigned under such circumstances.

Yesterday, Sole 24 Ore, the leading financial daily, said it was so disgusted by Mr Guarino's behaviour that in future he would not be referred to by name.

Mr Guarino yesterday stressed his willingness to work with the cabinet, but his position remains anomalous. He confirmed his fundamental differences with the government over privatisation and criticised the way Mr Amato had rushed through legislation to remove any responsibility for privatisation from the industry ministry.

Manchester to stage world chess play-off

By Ian Hamilton Fawcett and Gillian Teft in London

MANCHESTER yesterday won its battle to stage the next world chess championship between Garry Kasparov, the reigning champion, and Nigel Short, the British challenger, with a bid placed just seven minutes before the deadline.

The city's final offer of \$2.538m (\$1.64m) beat two rival British bids, and one from Santiago de Compostela in Spain. The bookish Short, Britain's first world championship contender, will meet Kasparov, the world's highest ever ranked player, in the city's Royal Exchange Theatre in August.

Manchester, bidding to host the 2000 Olympic Games, will hope to rekindle the excitement generated by the highly publicised 1972 match between Russian Boris Spassky and American Bobby Fischer in Reykjavik in Iceland.

The personalities in the Short-Kasparov clash are likely to match Spassky-Fischer in terms of animosity at least. Short has said the Georgian world champion is overbearing. Kasparov, when asked about the match, replied: "It will be Short and it will be short."

Although Iceland paid just \$125,000 in 1972, it believes it reaped a rich reward from the Spassky-Fischer tournament by boosting tourism, and is still enjoying the spin-offs.

"It got us total attention in the media at that time - that is something that was very helpful for us or for any city," said Mr Magnus Odsson, marketing director of the Icelandic tourist board.

"That tournament put Reykjavik on the map. We had all the world's media on our doorstep. That was tremendous exposure," said a spokesman from the Icelandic embassy in London.

Although not the highest bid, Manchester was the only British bid to conform to the complex sponsorship rules of Fide, the world chess governing body, which stipulate that bids must be unconditional, in Swiss francs and backed by a bank guarantee.

International Management Group and Britain's Channel 4 television offered \$2.616m but failed to provide a bank guarantee and demanded conditions attached to world TV rights, exclusive daily interviews with the players, the right to stage matches anywhere and decide times of play, and a September start.

The other British bid - from the London Chess Group, a coalition of London based companies co-ordinated by a public relations group was for \$1.5m, but failed to meet Fide's conditions. Manchester Airport is putting up the money for the successful bid and will be sole sponsor of the championship, which will be named after it. The money has been guaranteed by the Co-operative Bank, which has its headquarters in Manchester.

The matches will run for eight weeks from mid-August. Although Mr Short lives in London, he was born and brought up in Greater Manchester, so will be on home ground.

Brussels threat on aid to UK

Continued from Page 1

policy programme will be replaced by a new seven-year programme.

The Commission has maintained that a significant portion of EC aid to targeted UK regions is leaking out to other local authorities which are not eligible. The UK argued this is merely an accounting difference but pledged greater "transparency".

Yesterday however, in a memorandum before today's Commission discussion on the Ecu141.4bn 1994-99 structural aid programme, the regional policy directorate said "there is no justification for threatening Community resources as being there merely to reimburse the national funds which would otherwise have been spent."

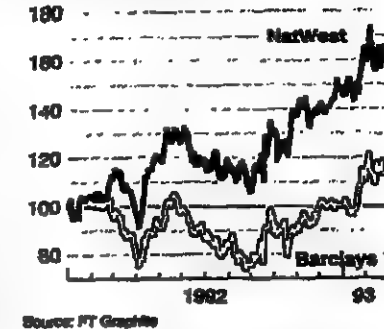
NatWest's capital risk

THE LEX COLUMN

FT-SE Index: 2818.0 (-20.3)

UK banks

Share prices rebased



Source: FT Graphs

markets. This expansionary momentum should accelerate despite softening markets in mainland Europe. With year-end gearing of just 18 per cent, NatWest can afford to pep up its prospects with sizeable acquisitions.

Unilever's earnings growth may trail the expected market average this year. Yet, on most projections, the company is trading on a sub-market rating. Its shares may therefore prove a good hedge should the UK upturn prove as anaemic as the company suspects it will be. Longer term, Unilever offers visibly good growth prospects although the concentration of European retail power threatens to squeeze its margins. But even here, Unilever's renewed emphasis on brand innovation suggests a determination to defend itself.

SmithKline Beecham

With one fifth of its profits coming from consumer brands such as Ribena and Horlicks, SmithKline Beecham was always likely to fare better than pure pharmaceutical companies when the market turned. Having roundly outperformed Glaxo over the last year, the rating difference between the two stocks no longer looks such an anomaly. Last year's performance in pharmaceuticals was at least as impressive as its rival. While Glaxo is agonising over a strategy for over-the-counter medicines, SB already has the pieces in place, thanks, not least, to its alliance with Marion Merrell Dow.

Since the US patent of Tagamet, its big selling anti-ulcer drug, expires in May next year the company has good reason to explore new avenues. A strategy for OTC medicines by no

means guarantees future earnings growth. The US authorities may never allow anti-ulcer drugs like Tagamet or Glaxo's Zantac to be sold without a prescription. Regardless of President Clinton's initiative on healthcare, though, the pressure on prices in prescription pharmaceuticals looks like getting worse. In that case SB's consumer brands business no longer looks a dead weight.

BPB

Cheek is often quietly admired, but BPB's chutzpah verges on the irritating. Having tapped shareholders for £125m in June 1991, the company cut its interim dividend last November - about as soon as it could without blushing scarlet. At the time the board waived convention and refused to clarify its intentions on the full year payment, settling instead for an upbeat trading statement. Since then the shares have rallied by a third, a rise which made possible yesterday's convertible bond issue on favourable terms. The accompanying reduction in the full year dividend was, of course, in line with the interim cut.

There is nothing technically wrong with this, but bruised shareholders may feel that the BPB board has played the man rather than the ball. It is not as though the profits outlook is sufficiently sparkling for shareholders to assume the dividend will be on the way back up soon. BPB's competitor Knauf still has 50 per cent of its UK capacity lying idle. Any uptick in the UK housing market is unlikely to lead to higher prices, while continental markets continue to deteriorate. Companies in such tight spots should, perhaps, be a little less careless about shareholder sentiment.

Sedgwick

Sedgwick still looks like a company living beyond its means. The halved dividend is covered less than 1.5 times and expenses grew faster than revenue last year. At least the lower payout should stem the cash outflow of the last four years. The company might also argue that expenses can only be cut so far before business volume starts to suffer. But without a sharp upturn in revenue growth, Sedgwick will have little room for manoeuvre. New business initiatives and the drive for consulting income may help, but the big gains will only come from a turn in US underwriting. That looks as distant as ever.



A fish is hurried at riot police during protests by French fishermen at the Rungis market near Paris

France in plea to EC after fishermen step up protests

By Alice Rawthorn in Paris and David Owen in London

THE BRITANNIA fishing ports were quiet last night after a day of violent clashes between police and fishermen who were protesting against the increase in imports of cheap fish into France.

The French government, anxious to prevent further violence in the approach to next month's parliamentary elections, stepped up its lobbying efforts to persuade the European Commission to impose minimum prices on some types of fish.

The Brittany ports, the heart of the French fishing trade, have been paralysed for the past two days by the fishermen's dispute. The protests reached a climax in the early hours of yesterday morning when 800 fishermen, mainly from Brittany and the neighbouring region of Vendée, stormed the large wholesale fish market at Rungis, Paris.

In London yesterday, Mr John Major, the prime minister, promised to leave France in no doubt that those who carried out attacks, like those on a British consignment of fish in Brittany on Monday, should be brought to book. Protests had already been lodged with the French authorities concerning last weekend's incidents at Roscoff, he said.

France would be told it was expected to act where necessary to "safeguard free trade, to pay compensation when losses have occurred and to bring the perpetrators to book".

Mr Major's response followed demands by Conservative members of parliament yesterday that he raise the issue with the French government and ensure compensation was paid to "all in Britain who have lost cash".

In Paris, Mr Charles Josselin, maritime affairs minister, said on radio that, after talks with Mr Jacques Delors, president of the

EC, he was confident that the Commission on Friday would confirm plans to introduce minimum prices for fish imports. The pricing scheme is expected to involve penalty taxes on anyone breaching the new rules.

In yesterday's violence in France, stalls were smashed, computers were wrecked and lorries vandalised. Cargoes of imported fish were flung on to the floor and left to rot as fishermen rampaged around the market. The protesters staged an angry assault on the squads of CRS riot police who rushed to the scene, pelting them with fish and makeshift missiles.

Despite the government's pleas for calm, a group of militant fishermen at South Finistère vowed to continue their action today. Between 400 and 500 fishermen from the port plan to take to the seas this afternoon to stop cargoes of imported fish from coming into France.

US to press ahead with Bosnian airdrop

Continued from Page 1

allied defence establishments. Aviation experts warned that, if the aircraft were to fly high enough to reduce the risk of groundfire, they would be unable to target their drops accurately.

"You're going to get some material in the hands of good guys, and some of it, maybe most of it, in the hands of the bad guys," said Rear Admiral Eugene Carroll, from the Center for Defence Information, a Washington defence policy research group.

Pentagon officials privately

acknowledge that they have themselves put forward this argument, but have been overruled because of the administration's desire to demonstrate support for the Bosnians, having failed to come up with a viable alternative peace plan to that presented by Mr Cyrus Vance and Lord David Owen.

Britain has adopted an ambivalent attitude to the US plan. While formally welcoming it, Mr Douglas Hurd, the UK foreign secretary, yesterday said that the RAF would not participate in an operation to drop relief supplies. Downing Street described the

US plan as "complementary" to British humanitarian aid efforts, using ground convoys. "What is important is that the US is getting into the aid operation in Bosnia," the Foreign Office said.

Yesterday the Bosnian Serb army said it would allow overland convoys to deliver emergency aid to besieged Muslims. A convoy of the UN High Commissioner for Refugees reached Tuzla after being delayed by Serb troops, but Serb fighters yesterday stopped another UNHCR convoy in Podromanija, 38 miles north of the besieged enclave of Gorazde.

World Weather		°C		°F		°C		°F		°C		°F		°C		°F	
		Boulogne	S	3	37	Frankfurt	F	-2	28	Malaya	F	22	72	Osaka	S	12	54
		Brussels	S	6	33	Geneva	S	9	30	Manila	C	15	59	Paris	S	-11	12
		Buenos Aires	F	25	77	London	C	13	56	Mexico City	F	20	68	San Francisco	S	12	54
		Cairo	S	22	72	Hong Kong	C	18	64	Medan	C	14	57	Singapore	S	23	73
		Cape Town	F	20	68	Manila	C	27	81	Moscow	S	-14	7	Tokyo	S	11	52
		Cebu	F	11	52	Manila	C	18	64	Myanmar	S	14	57	Yokohama	S	14	57
		Cincinnati	F	11	52	Manila	C	18	64	Nagasaki	S	14	57	Yokohama	S	14	57
		Columbus	F	11	52	Manila	C	18	64	Nagasaki	S	14	57	Yokohama	S	14	57
		Dallas	F	16	61	Manila	C	18	64	Nagasaki	S	14	57	Yokohama	S	14	57
		Danbury	F	21	69	Manila	C	18	64	Nagasaki	S	14	57	Yokohama	S	14	57
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INTERNATIONAL COMPANIES AND FINANCE

French consider bid for Spanish sugar processor

By David Buchanan in Paris and Tom Burns in Madrid

COMPAGNIE de Navigation Mixte, the diversified French holding group, yesterday confirmed its interest in buying Ebro Agrícola, the big Spanish sugar processor from the Kuwait Investment Office (KIO).

"We cannot but be interested in what happens to Ebro," a Navigation Mixte spokesman said. Opportunities to buy an operation like Ebro, which is Spain's largest sugar processor, did not occur regularly in the sugar business in which the French holding company is already involved, he added.

Mr Marc Fournier, Navigation Mixte's president, has said he is actively examining a possible purchase of Ebro, but has admitted difficulties about with whom to negotiate.

These difficulties arise, the Navigation Mixte spokesman explained yesterday, partly because Ebro shares have been used to guarantee bank credits

to Torres, the KIO's Spanish investment company, which has gone into receivership.

Though it has minority stakes in some companies, "we generally like to be the majority shareholder," said the Navigation Mixte spokesman.

In Madrid, the government has warned that it would disapprove of the sale by the KIO of its 36 per cent holding in Ebro Agrícola, the domestic food company, to another foreign group.

Ebro controls an estimated 52 per cent of the Spanish sugar market and is supplied by some 30,000 sugar beet farmers. "We want a Spanish interest to control Ebro," a Ministry of Agriculture spokeswoman said. "A non-Spanish acquisition worries us very much."

The government's concern came amid reports that European conglomerates were preparing to take positions in Ebro following a decision by the KIO last month to award a mandate to Credit Suisse First

Boston for the sale.

SmithKline Beecham up 11% as sales climb

By Paul Abrahams in London

SMITHKLINE BEECHAM, the Anglo-US drugs and consumer products group, yesterday reported full-year pre-tax profits for the year to December 31 up 11 per cent to £1.12bn.

The results were achieved on turnover up 11.4 per cent to £5.23bn. Mr Bob Bauman, chief executive, said they showed the group was well prepared to cope with the tough pricing environment for drugs in the US and elsewhere.

Sales of Tagamet, the ulcer drug and SB's best-selling drug, fell from £820m to £614m. The drug's sales will be affected by the expiry of US patents in May next year. Mr

Bauman predicted Tagamet would represent only 10 per cent of group sales by 1994; over the next two years, US sales would fall by not more than 30 per cent.

Pharmaceuticals operating profits rose 9 per cent to £758m on turnover up 17 per cent to £2.89bn. Underlying sales growth - excluding currencies - was 15 per cent.

Consumer brands' trading profits rose 5 per cent to £344m on turnover up 2 per cent to £1.38bn. Animal health trading profits fell 2 per cent to £62m. Clinical Laboratories reported profits up 14 per cent to £77m. Net debt fell from £502m to £392m.

See Page 14; Details, Page 20

Nestlé bows to EC over terms of Perrier deal

By Guy de Jonquières, Consumer Industries Editor

NESTLÉ, the Swiss foods group, has bowed to pressure from the European Commission and renegotiated the proposed sale of part of the assets of Groupe Perrier in an effort to win EC approval for its takeover of the French mineral water producer.

Under an agreement announced yesterday, Nestlé will sell Perrier's Pervial brand to Castel, a French beverage company, in addition to the other Perrier brands and springs which Castel agreed two weeks ago to purchase for up to FF7750m (£136m).

Castel, which owns the Nicolas wine business, had previously said it was not interested in buying Pervial because it did not fit in with its existing mineral water range.

However, Nestlé said yesterday that competition authorities in Brussels had refused to approve the earlier deal with Castel unless it included Pervial.

Pervial was among the Perrier brands which the commission last year ordered Nestlé to sell to a single buyer in an attempt to establish a "fair force" which would compete with the Swiss group and BSN, France's biggest food company, on the French mineral water market.

Until Nestlé complies with the order, it may not carry out a separate agreement reached during last year's takeover battle to sell Volvic, another Perrier mineral water brand, to BSN.

Nestlé and Castel would not disclose the price of the Pervial sale, but expressed confidence that it would enable them to comply fully with the terms of the EC order. A spokesman for the commission said it could not comment until it had been formally notified of the latest agreement.

Fault line splits Spanish banking sector

Tom Burns examines the results that have produced two tiers in performance terms

Mr Emilio Ybarra, chairman of BBV: "Last year was the most difficult year in the last 10." Banco Popular annual report: "The shock wave of change has pervaded these 10 years, radically transforming... the very content of the banking business." Mr Emilio Botín, chairman of Banco Santander: "1992 has perhaps been the most difficult year since 1982."

SPAIN'S bank chairmen seem to have hired the same speechwriter. In unison, they have in recent days complained of diminishing business, of rising non-performing loans and of high interest rates.

Taken together, the net profits of the top six domestic banks fell by more than 7 per cent last year. This was the first annual fall in the accumulated income of the sector's first tier group. It was also a sobering turnaround from the 50 per cent rise in joint profits that the big banks registered in 1991, at the peak of the sector's growth.

The 1992 results would have been considerably worse had not the Bank of Spain decided in December to reduce its reserve requirement from 4.5 per cent to 3 per cent. The move freed some \$6bn of deposits that had been trapped, interest free, with the central bank.

But while profitability has been squeezed, some institutions are resisting the pressure considerably better than others.

The 1992 results starkly illustrate a fault line that for the time being has split the sector down the middle. Three banks - Argenta, the state-owned banking corporation, Banco Santander and Banco Popular - reported increased profits, albeit less spectacular ones than in the past. The other three - BBV, Banco Central Hispanoamericano (BCH) and Banesto - posted lower profits.

This division is new to the Spanish banks. Mr Francisco Luzon, Argenta's chairman, says that in the recent past bank results "were as alike as two drops of water". Those similarities reflected tight regulations, such as reserve requirements, as well as an understanding among the banks to respect each other's business.

The cosy arrangement within the sector, which was cemented by periodic lunches among the big bank chairmen, collapsed when Santander launched an aggressive deposit war in 1989 and began to lure customers away from its rivals by offering high interest-bearing accounts.

Mr Luis Valls, co-chairman of Banco Popular, and the sole

SPAIN'S TOP BANKS

1992 % change	1991 % change
BCH	80.0 -17.18
BBV	81.1 -19.86
Banesto	45.6 -27.06
Santander	63.1 11.80
Popular	54.8 9.82
Argenta	67.4 14.88

Source: Equifax

surviving bank president from those quasi-cartel days, says the present slump is not unlike the one at the start of the 1980s when the economy ground to a halt and bad debts rose dramatically. "The difference," says Mr Valls, "is that then we all came out of the banking crisis in step and now our starting positions are quite different."

Popular, a well-managed bank, can claim to have a head start. A cautious risk-taker which is strongly positioned among high net worth domestic corporates and individuals, it has steadily raised its net income return from 1.85 per cent in 1988 to 2.12 per cent last year. Popular, half of whose equity is owned by foreign institutions, has recently begun to lend to blue chip international companies.

Santander, another profitable performer with a net

income return of 1.1 per cent, has the advantage of a strong international position. Mr Emilio Botín, its chairman, has little doubt that margins will remain tight in Spain - non-performing loans are expected to increase this year - and his mid-term strategy is to raise the current 33 per cent income that the Santander group earns abroad to 50 per cent.

Mr Botín is likely to exercise warrants in the course of this year that will lift a 16.5 per cent stake that Santander holds in First Fidelity Bancorporation of the US to 23 per cent. This development will strengthen the Spanish bank's already sound balance sheet by permitting the New Jersey-based bank to consolidate within the Santander group.

Argenta's 1992 rise in profits could be deceptive for the banking group, which is the fruit of a 1991 merger that pooled five state-controlled banks, and the year-on-year results are not strictly comparable.

Mr Luzon, its chairman, however, sees room for increased profitability as duplication is eliminated although he is concerned about the punitive effect of high interest rates.

Popular and Santander,

which are highly liquid and are net lenders on the interbank market, have no problems with the high interest rates. The rest of the sector is less happy with a benchmark intervention rate currently standing at 13 per cent. "The evolution of the rates will determine whether the bank results this year are good or not," says Mr Luzon, who plans to place up to 25 per cent of Argenta on the market this year in a partial privatisation.

Those banks whose results were not good last year, blamed their tumbling net profits on the low income earned from disposals. Extraordinary income was down by 78 per cent at Banesto and by 48 per cent at BBV, but both banks posted strong improvements in their operating margin.

Mr Emilio Ybarra, BBV's chairman, claims the proof of his bank's recovered momentum was the 1.55 per cent increase it reported in its market share of customer deposits. "Today's market quota is tomorrow's profits," he said. Banesto's Mr Mario Conde received a boost of another kind when an international investment fund led by J.P. Morgan, the US investment bank, announced recently that it would spend \$200m in a forthcoming \$452m Banesto rights issue.

Further sharp fall at Mannesmann

By Christopher Parkes in Frankfurt

MANNESMANN, the German engineering conglomerate, suffered a further sharp fall in profits last year, in spite of a 15 per cent increase in sales to DM28bn (£17bn).

The company, which is expected to produce full figures in May, yesterday blamed the decline on recession, launch costs for its mobile telephone network, and heavy extraordinary costs for restructuring. Net profits in 1991 were DM826m, down from DM1bn a year earlier.

The steel tubes, trading and vehicle components divisions all incurred losses, while the engineering and plant businesses produced "clearly positive returns". The Brazilian subsidiary returned to profit after two years of deficit, and earnings from electrical and electronic engineering were unchanged.

Overall order intake rose 9 per cent to DM27.7bn thanks to the consolidation of newly-acquired businesses. On a like-for-like basis, new contracts fell 7 per cent.

Half of the DM6.4bn in new orders won by the vehicle com-

ponents business stemmed from the new VDO and Boge subsidiaries. While business was relatively brisk in the first half of the year, these businesses were hit in the second half by the sharp downturn in the German automobile industry.

Tubes, in which Mannesmann has recently announced a series of international co-operation agreements, saw new business slump by 21 per cent to DM4bn.

The group's new D2 mobile telephone business has already signed up 100,000 subscribers and made sales of DM12m.

Dassault electronics unit sees return to the black

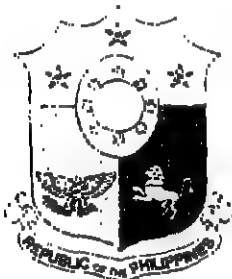
By David Buchanan in Paris

THE ELECTRONICS arm of the Dassault group believes it will return to profit this year on a rising trend of military exports, including its share in providing on-board computers for the 400 Leclerc tanks that France is selling to the United Arab Emirates.

Dassault Electronique made a consolidated loss of FF750m (\$45m) last year, largely as a result of paying for redundancies

announced last summer. The company, which also makes automatic banking machines, forecast that its turnover would not change substantially over the next two years from its 1992 level of FF8.87bn. However, after that time lag, its turnover would reflect the increase in orders.

These orders would rise from FF74.05bn last year to FF75.5bn this year, the group forecast. At the end of last year, the company's order book stood was worth FF77.75bn.



Republic of the Philippines

U.S. \$150,000,000

7 7/8% Notes due 1996

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15th February 1993

DOMTAR



Mr. George Blachman, Vice-President and General Manager of Domtar Specialty Fine Papers is pleased to announce the appointment of Clyde A. Wetmore as General Manager of Domtar Security Papers.

In his new position, Mr. Wetmore will be responsible for marketing, sales and manufacturing of Domtar's broad line of Security Papers and will oversee Domtar's continued expansion in North America as well as in overseas markets.

Mr. Wetmore is a graduate of the University of New Brunswick and brings to this position over twenty years of experience in the manufacturing and marketing of fine paper products.

Domtar Security Papers, Canada's leading manufacturer of security papers, serves the international market for valuable documents such as bank notes, stock certificates and passports.

U.S. \$400,000,000

Commonwealth Bank Australia

Commonwealth Bank of Australia
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Incorporated in Australia with limited liability

Undated Floating Rate Notes
exchangeable into
Dated Floating Rate Notes

Interest Rate 3.3725% per annum
(LIBOR 3.3125% + 0.06%)
Interest Period 24th February 1993
24th August 1993
Interest Amount due
24th August 1993
per U.S. \$ 10,000 Note U.S. \$ 169.56
per U.S. \$250,000 Note U.S. \$4,239.05

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THE SEAGRAM COMPANY LTD.

Notice of Redemption
8 7/8% Bonds due 1996

NOTICE IS HEREBY GIVEN that, pursuant to the terms of a Trust Agreement bearing formal date of April 15, 1986 and made between The Seagram Company Ltd. (hereinafter called the "Company") and The Royal Trust Company, as Trustee, (hereinafter called the "Trust Agreement"), the Company intends to and will redeem on the 15th day of April, 1993 (hereinafter called the "Redemption Date") all the 8 7/8% Bonds due 1996 of the Company (hereinafter called the "Bonds") which are outstanding on the Redemption Date at a redemption price equal to 101% of the principal amount thereof together with any accrued and unpaid interest on said principal amount to the Redemption Date.

Pursuant to the Trust Agreement, the Bonds will become due and payable, in lawful money of the United States, on the Redemption Date upon presentation and surrender of the Bonds with all unexpired coupons appertaining thereto at the specified offices of any of the Paying Agents listed below, at the holder's option. For each US \$1,000 principal amount of Bond, the holder will receive US \$1,010. Payment of the interest falling due on April 15, 1993 (US \$85 for each US \$1,000 principal amount) will be made only upon the surrender of the coupons representing such interest.

NOTICE IS ALSO HEREBY GIVEN that, in accordance with the terms of the Trust Agreement, no Bonds shall remain outstanding after the Redemption Date, interest upon the Bonds shall cease to be payable from and after the Redemption Date and coupons for interest to accrue after said date upon the Bonds shall become and be void.

Paying Agents

Bank of Montreal
11 Wallbrook,
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London EC4N 8ED
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Morgan Guaranty Trust Company
of New York
Avenue des Arts, 35
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6000 Frankfurt 11
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Société Générale
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75008 Paris
France

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Toronto, Ontario
Canada M5X 1A1

Banque Internationale
4 Luxembourg S.A.
2 Boulevard Royal
L-2553 Luxembourg

Swiss Bank Corporation
1 Aeschenvorstadt
CH-4002 Basle
Switzerland

Payment will be made subject to any applicable fiscal or other local laws or regulations.

DATED at Montreal, this 24th day of February, 1993.

THE SEAGRAM COMPANY LTD.
By: The Royal Trust Company
Trustee



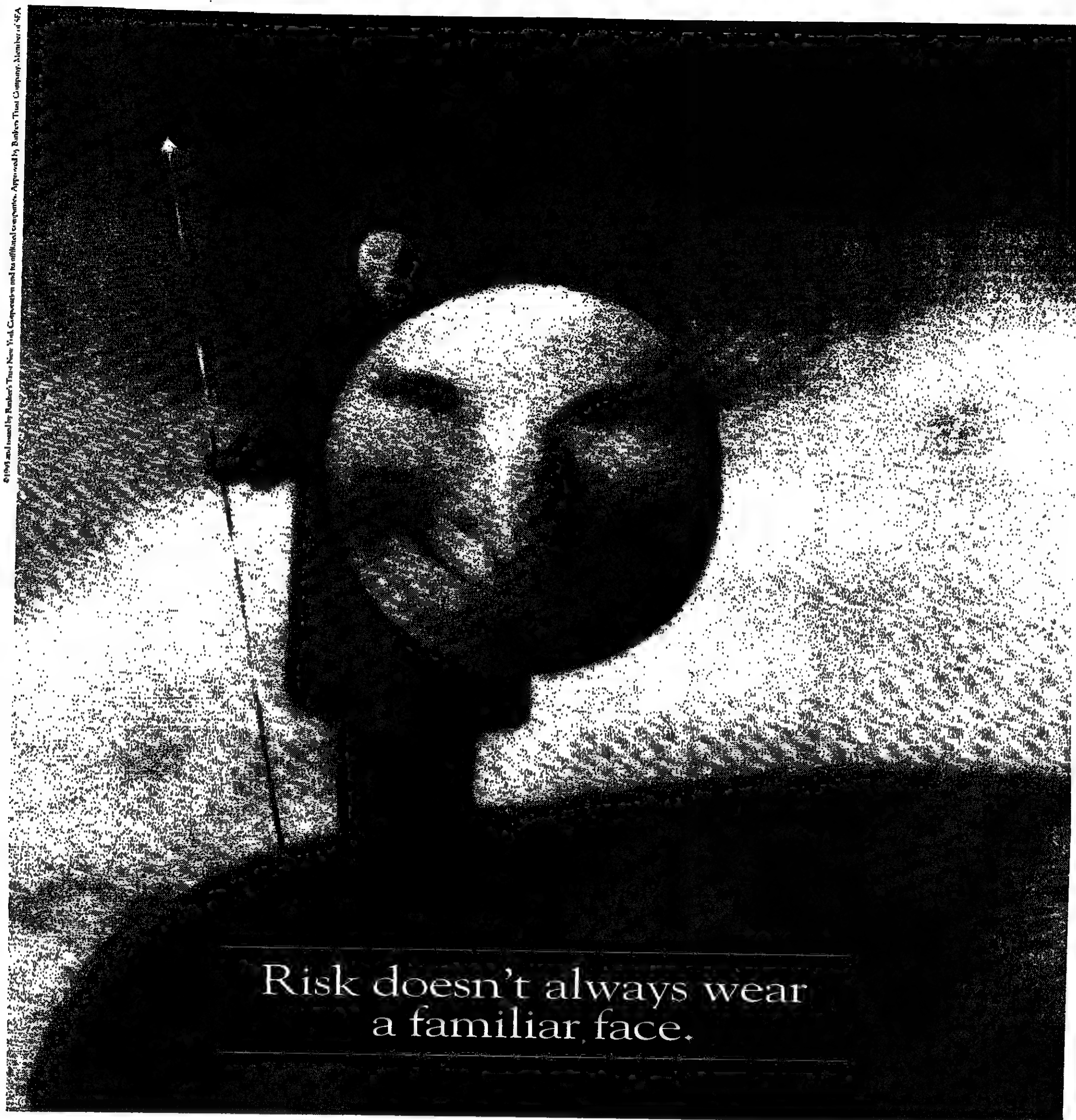
New Zealand

US\$ 500,000,000 Floating Rate Notes due 1993

In accordance with the Description of the Notes, interest is hereby given that for the Interest Period from February 22, 1993 to August 23, 1993 the Notes will carry an interest rate of 3.188% per annum.

The Interest Amount payable on the relevant Interest Payment Date, August 23, 1993 against coupon No 14 will be US\$ 161.17 per US\$ 10,000 nominal and US\$ 1,611.71 per US\$ 100,000 nominal.

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It's hard enough to recognise risk at home.
But venture abroad and risk is even more disguised.

That's when it's good to have the institution
that's dedicated to managing risk at your side.
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INTERNATIONAL COMPANIES AND CAPITAL MARKETS

Stronger sales push Wal-Mart profits up 24%

By Nikki Tait in New York

WAL-MART Stores, the Arkansas-based discount retailer which grew from one five-and-dime store to become the nation's largest store chain, yesterday announced that sales in the year to end-January jumped by 26 per cent, to \$55.5bn.

Pre-tax profits rose at a roughly similar rate, up by 24 per cent from \$2.55bn to \$3.17bn.

At the after-tax level, the 1992-3 figure was \$1.99bn, compared with \$1.61bn in the previous year, and earnings per share (after a stock split) rose from 70 cents to 87 cents.

Wal-Mart's annual results came after a strong final quarter, during which sales increased from \$13.6bn to \$17.1bn, and pre-tax profits rose from \$3.62bn to \$4.19bn.

After-tax profits were \$2.49bn, against \$2.02bn in the same period of the previous year.

Wal-Mart's strong sales and profits increase partly reflect the rapid expansion of the store chain - which now encompasses 1,880 discount stores and 266 Sam's Clubs.

Mounting loan losses hit Bank of Montreal

By Bernard Simon in Toronto

A FURTHER climb in loan losses caused Bank of Montreal's first-quarter earnings to dip by 5 per cent, despite strong growth in mortgage and commercial loans.

Earnings dropped C\$155m (US\$124m), or C\$1.12 a share, in the three months to January 31, from C\$164m, or C\$1.23 a share, a year earlier. Return on common equity fell to 12.5 per cent from 15.1 per cent.

Net interest income climbed to C\$744m from C\$744m, helped by the receipt of C\$29m in overdue interest from Brazil. But this improvement was offset by a 30 per cent jump in loan loss provisions to C\$182m.

The bank said it expected loan losses for fiscal 1993 as a whole to total C\$650m, up from C\$550m last year and almost double the figure for 1991.

The latest figure includes a general provision of C\$100m for hitherto unidentified losses.

The sharp increase in bad

Air Canada seeks 5% pay cuts for two years

By Robert Gibbons in Montreal

AIR CANADA has asked all its employees to take a 5 per cent pay cut for two years and receive "share appreciation rights" to compensate.

The company's payroll is 19,000, down 3,000 since 1990, and the pay cut would save about C\$100m (US\$80m) over the two years.

Mr Hollis Harris, Air Canada president, said the airline would make a small operating profit in 1993 and post a final loss including special charges, of about C\$200m. Its immediate objective was to reverse the 1992 decline in yields.

He appealed directly to all operating and maintenance employees over the proposed pay cut.

But the appeal was immediately rejected by the three biggest unions, which said they had already accepted a one-year freeze.

Under share-appreciation rights, employees would receive Air Canada stock according to the amount of an individual's pay reduction. The hope would be that the value of the stock would rise as the company recovered.

Mr Harris said senior staff would take the 5 per cent cut and he himself would accept a 10 per cent cut.

Air Canada, which last Fri-

A year earlier, there were 1,720 Wal-Mart Stores and 208 wholesale clubs. However, Mr David Glass, Wal-Mart's chief executive, also noted that "same-store" sales growth - the increase in sales from stores which have been open for more than a year - also ran at a rate of 11 per cent for the year overall.

Meanwhile, May Department Stores, one of the nation's largest department store groups and also the owner of the Payless ShoeSource chain, reported first-quarter profits of \$513m before tax, up from \$406m in the same period of 1991-2.

May's sales in the three months to January 30 rose from \$3.08bn to \$3.39bn, while after-tax profits increased from \$266m to \$319m.

The fourth-quarter results left May posting net profits of \$63m for the year, compared with \$515m.

Annual sales were up from \$8.15bn to \$8.68bn. The St Louis-based company said that it was pleased with the results, given what it described as the "difficult economy".

Sharp fall in demand sees Deere loss deepen

By Laurie Morse in Chicago

A SHARP fall in agricultural machinery sales resulted in the first-quarter loss at Illinois-based Deere deepening to \$27.6m, or 36 cents a share.

In the same period last year, the farm equipment manufacturer with worldwide interests suffered a loss of \$19.9m or 26 cents.

Deere also saw worldwide sales drop, to \$1.424bn, from \$1.452bn in the first quarter of last year.

As in the first quarter of 1992, Deere instituted a series of factory shutdowns in an attempt to cut receivables at its equipment dealerships. The shutdowns contributed to weak profits. The combination of reduced production and higher first-quarter retail sales helped Deere dealers to cut receivables by \$186m during the quarter.

While Deere sold fewer pieces of equipment to its dealers, the dealers themselves reported significantly higher retail sales in North America.

However, the company said demand remained very weak for agricultural equipment in western Europe, and its worldwide equipment operations recorded a net loss of \$68.9m, compared with a \$48.5m loss a year ago.

Deere's financial services and North American lawn and grounds care equipment business improved, with each posting revenue growth in the quarter.



Hans Becherer: planning production increases

"First-quarter North American retail sales levels improved over last year, and provide a good base for the remainder of the year," said Mr Hans Becherer, Deere chairman. But he added that industry retail sales of agricultural equipment in Europe "are expected to continue downward. European agricultural continues to experience a fundamental change which will likely result in lower income to farmers and reduced crop production in 1993, putting further pressure on our overseas operations results."

Mr Becherer said Deere planned selective increases in its production schedules in 1993, with worldwide production tonnage set about 5 per cent higher than actual 1992 output. The production increases are set for North American agricultural machinery and lawn and grounds care equipment.

Nordstrom profits at \$50m despite charge

By Nikki Tait

NORDSTROM, the Seattle-based retailer, lifted after-tax profits to \$49.5m in the final three months to end-January.

The airline is delaying 1993-4 delivery of six Boeing 767-300 aircraft worth C\$700m until 1996-97, and is selling its last Boeing 727.

It hopes to complete sale-and-leaseback deals for three new 747-400s and five Airbus A320s to free nearly C\$1bn in cash.

Mr Harris said that Air Canada was ready to restart talks for a 87 per cent stake in Philippine Airlines (PAL), has sold its 5 per cent stake in the consortium. Renter reports from Manila.

The sale means the loss of a key ally for Mr Antonio Cojuangco, the embattled PAL chairman. Mr Cojuangco and Mr Lucio Tan, a Chinese-Filipino businessman, have been embroiled in a boardroom tussle for control of PAL. Soriano did not reveal the purchaser of the stake but said it was not Mr Tan.

Hyundai abandons its political detour

John Burton reports that South Korea's giant has survived Chung Ju-yung's ambitions

WHEN Hyundai recently selected its corporate slogan for 1993, it went for "The leap year". The phrase signifies that South Korea's largest conglomerate is hoping to make a fresh start after a year of turmoil.

The group's problems were caused by the political activities of Mr Chung Ju-yung, the Hyundai founder. His unopposed attempt to involve himself directly in politics by standing as a presidential candidate displaced the government, which applied sanctions against Hyundai.

But Mr Chung's defeat in the December elections, and his withdrawal from politics, has relieved the pressure on Hyundai.

"We hope that relations between Hyundai and the government will be normalised this year," said Mr Park Il-kwon, Hyundai's spokesman.

Hyundai executives are now assessing the damage inflicted on the group last year. Penalties included credit squeezes and tax penalties imposed by the government.

Group sales among its 41 subsidiaries totalled Won42,000bn (\$32.7bn), slightly below the 1992 goal of Won44,000bn, but a 16 per cent rise from turnover of Won36,000bn in 1991. Hyundai has set a sales target of Won51,000bn for 1993.

Estimated earnings declined for at least half of Hyundai's 16 listed companies. But this reflected mainly sluggish growth in the domestic economy and weaker demand abroad - factors that also



Chung Ju-yung: his political exit has relieved the pressure

affected other Korean conglomerates.

Although Hyundai officials last year claimed that credit sanctions were hampering investment in such key industrial sectors as motor vehicles and semiconductors, they now admit they exaggerated the problem to persuade the government to be lenient.

"What last year's events revealed was the strength of the group. It had the resources to survive," said Mr John Wadell, an analyst with Barclay de Zoete Wadell in Seoul.

Other observers believe that Mr Chung created as much trouble for Hyundai as the government. "Many of Hyundai's problems were its own fault. They had their eye off the ball," explained one analyst.

Mr Chung recruited Hyundai executives to work full-time for his political party, which caused the disruption

of business operations.

The problem was exacerbated during the waning days of the presidential campaign when Hyundai employees were asked to canvass for Mr Chung. This caused sales to drop for Hyundai companies in December. The Bank of Korea blamed the sluggish activity at Hyundai for a fall in the nation's exports that month.

For example, the domestic market share of Hyundai Motor, the country's biggest vehicle manufacturer, fell to 36.6 per cent in December, as car dealers campaigned for Mr Chung. Its market share rebounded to 54 per cent in January.

Earnings for Hyundai Motor, the biggest industrial subsidiary in the group with sales of Won6,600bn, consequently fell to Won40bn for the year, against Won54bn in 1991. Instead of rising as had been predicted.

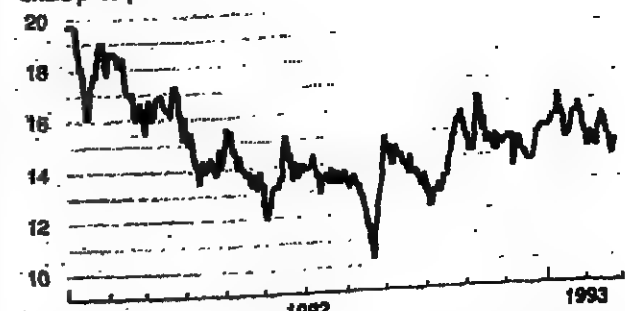
The operating profit for Hyundai Motor Service, the auto sales organisation, was also halved.

The question surrounding Hyundai is how soon business activity will return to normal. Although Hyundai managers involved in Mr Chung's campaign returned to the group after the election, some are in hiding for alleged election law violations.

They include Mr Choi Soo-il, the president of Hyundai Heavy Industries, the group's shipbuilding subsidiary, the most profitable unit with estimated earnings of Won2,600bn in

Hyundai Corp

Share price (Won '000s)



Source: DataStream

1992 on sales of Won2,500bn. His absence coincides with declining orders for the company.

"The fate of these executives will have a lingering effect on Hyundai," explained Mr Stephen Marvin, research director for Jardine Fleming in Seoul.

"Hyundai is an autocratic organisation, and any paralysis at the top affects overall management. When the generals are gone, the foot soldiers don't know what to do because mid-level management is weak."

Hyundai officials admit that Mr Chung's defeat, the arrest of executives and other adverse publicity about Hyundai has caused morale problems among the group's 170,000 workers.

But they hope that spirits will rise soon as the departure of Mr Chung from politics leads to an expected easing of official pressure on Hyundai.

The new government of Pres-

ident Kim Young-Sam wants to revive the flagging economy. Further attacks on Hyundai would harm that effort since the group plays a central role in the Korean economy.

Indeed, the government continued to provide business to Hyundai during its clash with Mr Chung last year. Hyundai Engineering and Construction, the group's flagship company, won the tender for the first phase of a project to build a new international airport in the Seoul area. The construction company, the largest in Korea, is expected to report a 14 per cent rise in sales to Won3,300bn for 1992, while net profits will be around Won250bn.

The possibility that the 77-year-old Mr Chung will play a less active role in Hyundai management, together with his recent sale of shareholdings in the group to pay for election expenses, might mollify the government.

Morgan Stanley sees 1992 income up 7%

By Martin Dickson in New York

MORGAN Stanley, the New York investment bank, yesterday reported a 7 per cent increase in net income for both the fourth quarter and 1992 as a whole.

Net income in the fourth quarter to January 31 totalled \$141.8m, or \$1.58 a share, on revenues of \$665.6m, compared with \$122.3m, or \$1.61 a share, in the quarter to the end of December 1991, when revenues totalled \$716.6m.

At a pre-tax level, income dipped from \$206m to \$194.8m, but the net figure was helped by a sharply lower provision for tax (\$52.9m, against \$73.6m), due mainly to lower derivatives revenues from Tokyo.

Investment banking revenues dipped from \$252.3m in the 1991 quarter to \$227.9m, while trading revenues dropped from \$246.3m to \$155.9m.

Revenues from investments

AT&T to take \$400m stake in McCaw

AMERICAN Telephone & Telegraph is to buy 14.5m shares in McCaw Cellular Communications as part of a previous agreement that will ultimately give AT&T one-third of McCaw's shares, AP-IM reports from New York.

AT&T will buy the newly-issued Class A shares of McCaw for \$27.625 each, for a total of about \$400m. The purchase provides an up-front cash infusion for debt-heavy McCaw.

The investment is being made under a previous commitment exercisable by McCaw while the two companies work towards a definitive agreement for AT&T's stake in McCaw.

Yesterday's purchase also gives AT&T the right to name one director on McCaw's board. The purchase is separate from the broad strategic alliance the two companies announced last November.

At the time, AT&T said it would buy a total of 47.6m shares at an average price of \$42 a share, for a total of about \$2.01bn. AT&T also plans to purchase British Telecom's stake in McCaw for about \$1.8bn, bringing its total investment in

rose from \$14.3m to \$33.7m, and commissions were up from \$73.9m to \$81.7m. Interest and dividends rose from \$1.15bn to \$1.26bn, while interest expense was up from \$1.07bn to \$1.1bn.

Expenses excluding interest were held to \$500.8m, down from \$510.6m.

For the full year, Morgan Stanley reported net income of \$510.3m, or \$5.90 a share, compared with \$475.1m, or \$5.93 a share, in 1991. Net revenues were \$3,020m, as against \$2,850m.

Mr Richard Fisher, the chairman, and Mr Robert Greenhill, president, said investment banking revenues continued to improve during 1992, with increased debt and equity underwriting volumes offsetting weakness in financial advisory services.

Secondary revenues - trading, commissions and net interest - declined 7 per cent, with record results in foreign exchange offset by declines in equity derivatives and commodities.

McCaw to \$3.8m for the one-third stake.

AT&T and McCaw said the larger transaction was still being negotiated, and there were no assurances that a final agreement will be reached.

Mr Coca-Cola, the US soft drinks group, and Coca-Cola Enterprises have begun talks on opportunities for the latter to become a better in international markets.

Coca-Cola Enterprises distributes about 53 per cent of Coca-Cola's US bottle and can volume and is 44 per cent owned by the Coca-Cola.

Coca-Cola was not immediately available for comment. Coca-Cola Enterprises, which handles the domestic bottling market, said that it was excited at the growth potential in the international market-place.

Coca-Cola Enterprises said the chairman, Mr Donald Keough, would retire on April 20, one day after the company's annual meeting.

Mr M. Douglas Ivester, senior vice-president of Coca-Cola Co, has been nominated for election through the proxy process to Coca-Cola Enterprises' board.

KOP plans to raise FM3bn in overhaul

By Christopher Brown-Humes in Stockholm

KANSALLIS-OSAKE-PANKKI, Finland's leading commercial bank, has announced plans to raise nearly FM3bn (\$511m) to enable it to avoid for the moment having to call for direct state support.

The money will be raised through a rights issue and a debt issued in the domestic and international markets. The issues are part of a broader overhaul which will include a bonus issue and a reduction in the nominal value of the bank's shares to FM10 from FM120.

The exercise is designed to keep the bank's international capital adequacy ratio at 9 to 10 per cent in 1993 and 1994, when it will face further heavy losses.

"This is an opportunity for our shareholders to take a stand in favour of private share ownership," said Mr Pertti Voutilainen, KOP chairman and chief executive. "Our aim is to do everything possible to avoid resorting to government support."

Halving the value of the group's shares will release FM1.56bn to meet future losses. However, the group's share capital will be restored to its original level through one-for-two bonus and rights issues, which will each amount to FM930m.

The plan is to launch the rights issue at the end of March, without a government guarantee. Any rights not taken up will be offered to new shareholders.

The bank says most shareholders have responded positively to the scheme.

In the next stage, the group will seek to raise FM2bn in tier 2 capital through the domestic and international debt markets.

Mr Teppo Tagerman, executive vice-president, said the bank aimed to launch at least four issues in late 1993 and early 1994, with the international issues on the European and US markets being guaranteed by the government.

The group said it expected its 1993 result to be "distinctly better" than 1992's FM3.7bn loss. But the group does not expect to return to profit until 1995.

TDK records sharp third-term decline

By Emiko Terazono in Tokyo

TDK, the Japanese magnetic tape maker, posted a sharp fall in consolidated profits for the three months to December owing to tough competition in both audio and video tape markets.

The company said lower profit margins and the audio slump hurt third-quarter earnings. Pre-tax profits for the quarter plunged 33.3 per cent to Y9.3bn (\$80m) on a 2.8 per cent fall in sales to Y138.5bn.

After-tax profits fell 22.3 per cent to Y5bn.

TDK said sales of floppy

discs rose in tandem with the widening of personal computer ownership. But sales of audio and video tapes fell 5 per cent to Y47.1m.

Domestic sales fell 8.2 per cent due to the sluggish Japanese economy. But sales overseas rose 2.9 per cent to Y70.2bn, accounting for 51.5 per cent of sales, on higher US demand for semiconductors and an increase in magnetic head sales in Hong Kong.

For the nine months to December, TDK's consolidated pre-tax profits fell 33.7 per cent to Y27.6bn on a 2.4 per cent decline in sales to Y402.6bn.

SA synthetic fuel producer ahead 9% in tough market

By Philip Gawth in Johannesburg

SASOL, the South African synthetic fuel and chemicals producer, overcame difficult trading conditions to lift attributable profits by 8 per cent to R564m (\$194m) in the six months to December 92.

Turnover rose to R4.08bn from R3.96bn, but tighter margins saw operating income fall by 5.4 per cent to R222.3m from R268.9m.

Lower interest payments of R64.1m, against R119.4m, and a lower tax charge of R158.7m, compared with R208.7m, helped increase attributable earnings.

The company said the operating environment had been "extremely depressed", with the price of chemical products declining and lower refining margins.

Earnings per share rose by 4.7 per cent to 99 cents, and the dividend was lifted by 4.1 per cent to 38 cents.

The company anticipates profit growth for the full year, in line with levels achieved for the first half.

Mr Russell Kennedy, general manager, said that, in a trading environment where prices were flat or falling, the only option before the group was to control costs and stabilise production at the highest possible level. Sasol had, therefore, embarked on an extensive cost-cutting campaign. Its benefits would be apparent for a number of years.

Mr Kennedy said conditions in export markets had been worse than in South Africa. Although export volumes had been maintained, prices had in some cases been lower.

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Earnings per share rose by 4.7 per cent to 99 cents, and the dividend was lifted by 4.1 per cent to 38 cents.

The company anticipates profit growth for the full year, in line with levels achieved for the first half.

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INTERNATIONAL CAPITAL MARKETS

French Ecu bond offering marks market revival

By Tracy Corrigan

STRONG demand for the French government's first issue of Ecu BTANs (French Treasury notes) yesterday marked a further revival of interest in the market.

Only a handful of Ecu bond offerings has emerged since the market collapsed after Denmark's rejection of the Maastricht treaty last June. But the pace of issuance has picked up since the start of the year. The UK, France and Finland, as well as the European Investment Bank and the European Community, have all issued paper this year.

However, the French government's commitment to the market is the most crucial to its survival. The only Ecu bond futures contract is based on Ecu OATs, which are generally viewed as the benchmark issues for the whole market. The French government last year reaffirmed its policy of raising 15 per cent of its funding needs through Ecu bond offerings, despite the difficulties besetting the market, but is well ahead of that target so far this year.

Dealers said the issue

appeared attractively priced, relative to other Ecu issues, and reported strong demand from central banks and UK-based fund managers and some interest from Japanese investors.

In addition, the five-year BTAN issue provides investors with the opportunity to play the Ecu bond yield curve, consisting solely of French government debt, from five years to 30 years.

The Ecu2bn five-year issue also marks good economic sense for the French government. The five-year area is the lowest point of the Ecu bond yield curve. The 7 per cent notes were priced to yield 7.51 per cent, very close to the 7.50 per cent yield of five-year French franc government paper.

Until recently, it was more expensive for the government to raise funds in the Ecu rather than the French franc market, which had raised doubts about the government's continued commitment to the market.

However, the government

Japanese trust banks may be downgraded by S&P

By Emiko Terazono in Tokyo

STANDARD and Poor's, the US credit rating agency, has placed four leading Japanese trust banks under review for possible downgrade.

S&P said long and short-term debts of Mitsubishi Trust and Banking, Daiwa Trust and Banking, Sumitomo Trust and Banking, and Yasuda Trust and Banking were being reviewed.

Japan's trust banks have suffered from problem loans and large exposure to the property market. The banks also face lower fee income on the stock and land trust businesses due to the slump on both the Tokyo stock market and property market.

S&P said the four banks were faced with "a high and still-growing level of problem loans reflecting the weak real estate market and the sluggish Japanese economy".

The credit agency also said the profit ratio of the banks were under pressure.

S&P also announced the downgrading of Sumitomo Life Insurance's claims paying ability to AA plus from AAA. Japan's life assurance companies face a sharp fall in unrealised assets amid the current slump of Japanese shares, at a time when dividend payments to policyholders are higher than returns on investments due to lower interest rates and a sluggish stock market.

US Treasuries soar on sharp drop in consumer index

By Karen Zagor in New York and Tracy Corrigan in London

US TREASURY bond prices soared yesterday morning as the market reacted to an unexpected sharp drop in the consumer confidence index which more than offset concern about supply ahead of the afternoon's two-year note auction.

GOVERNMENT BONDS

The benchmark 30-year government bond, which broke through the psychologically important 7 per cent yield barrier on Monday, continued to set new records yesterday. By midday, the long bond was 14 1/2 points higher at 108 1/2, yielding 6.84 per cent. Among shorter-dated maturities, the three-year note added 1/4 to 100 1/2, yielding 4.74 per cent. The Federal Reserve refrained from operating in the open market, and Fed funds were changing hands at 2 1/2 per cent at mid-session.

Bond prices withstood an

early round of selling and a slight decline in the Dow Jones Utility Average, which has lent support to the bond market's recent gains. Investor confidence in President Bill Clinton's economic package remains the main force underpinning the market's bullishness.

News that February's consumer confidence index had fallen to 88.5 from 96.5 in January added to the market's apprehensions. Furthermore, the expectations component of the index tumbled about 14 points to 84.4.

EUROPEAN bond prices proved volatile yesterday as concern about pressure on the weaker currencies prompted substantial switching between markets.

The Spanish and Italian bond markets again bore the brunt of selling pressure.

Spanish bonds fell more than half a point, following a 1/4-point drop on Monday. Dealers said the Bank of Spain's defence of the currency was seen as a signal to sell bonds.

FT FIXED INTEREST INDICES									
	Feb 23	Feb 22	Feb 19	Feb 18	Feb 17	Year	High	Low	
3-Month Govt	108.54	108.57	108.32	108.13	108.00	88.37	108.57	85.11	
6-Month Govt	112.41	112.25	112.06	111.83	111.75	101.33	112.41	97.19	
12-Month Govt	115.21	115.05	114.86	114.63	114.55	104.33	115.21	99.19	
3-Month Corp	105.54	105.57	105.32	105.13	105.00	88.37	105.57	85.11	
6-Month Corp	109.41	109.25	109.06	108.83	108.75	98.33	109.41	93.19	
12-Month Corp	112.21	112.05	111.86	111.63	111.55	101.33	112.21	95.19	
3-Month Int'l	100.54	100.57	100.32	100.13	100.00	88.37	100.57	85.11	
6-Month Int'l	104.41	104.25	104.06	103.83	103.75	93.33	104.41	88.19	
12-Month Int'l	107.21	107.05	106.86	106.63	106.55	96.33	107.21	90.19	

GILT EDGED ACTIVITY									
	Feb 23	Feb 22	Feb 19	Feb 18	Feb 17	Feb 16			
3-Month Govt	108.54	108.57	108.32	108.13	108.00	108.00			
6-Month Govt	112.41	112.25	112.06	111.83	111.75	111.75			
12-Month Govt	115.21	115.05	114.86	114.63	114.55	114.55			
3-Month Corp	105.54	105.57	105.32	105.13	105.00	105.00			
6-Month Corp	109.41	109.25	109.06	108.83	108.75	108.75			
12-Month Corp	112.21	112.05	111.86	111.63	111.55	111.55			

In addition, short rates rose as high as 20 per cent, shaking out speculative positions in the bond market which had become too expensive to fund.

ITALIAN bonds also lost ground as the lire's slide was exacerbated by political uncertainty ahead of this week's vote of confidence in the government. Bond prices slid nearly half a point, underpinned further by the weak reception to the latest T-bill auction.

FRENCH bonds also weakened as nervousness increased ahead of next month's election.

BENCHMARK GOVERNMENT BONDS									
	Coupon	Red	Price	Change	Yield	Week	Month	Year	
AUSTRALIA	10.000	10/02	117.748	+0.010	8.21	8.47	8.77		
BELGIUM	0.000	03/03	110.000	+0.006	7.57	7.75	7.85		
CANADA	7.250	06/03	101.000	+0.100	7.77	7.65	8.00		
DENMARK	8.000	06/03	95.750	+0.800	8.64	8.78	8.42		
FRANCE	8.500	03/07	102.516	+0.069	7.74	7.69	7.93		
GERMANY	8.000	07/02	107.900	+0.090	6.82	6.95	7.16		
ITALY	12.000	06/02	95.670	+0.469	13.16	13.07	13.32		
JAPAN	No 118	4.000	06/09	104.330	+0.105	3.86	4.01	4.21	
	No 145	5.500	03/02	110.539	+0.476	3.83	4.18	4.31	
NETHERLANDS	8.250	06/02	110.300	+0.800	8.71	8.65	7.17		
SPAIN	10.300	06/02	92.400	+0.800	11.05	11.44	11.82		
UK GILTS	10.200	03/08	102.200	+0.402	6.82	6.74	7.15		
	8.750	08/02	112.320	+0.252	7.82	7.93	8.35		
	9.000	10/03	108.330	+0.202	8.28	8.37	8.79		
US TREASURY	8.250	02/03	100.27	+0.002	6.13	5.63	6.49		
	8.250	02/03	100.04	+0.132	6.88	6.12	7.26		
ECU (French Govt)	8.500	03/02	104.350	+0.000	7.82	8.10	8.02		

London closing New York morning session. Yields Local market standard.

Gross annual yield including withholding tax at 15.5 per cent payable by non-residents.

Prices: US, UK in 32nds, others in decimal. Technical Data/ATLAS Price Sources

log of Danish bonds. The spread between Danish and German bonds widened to 189 basis points from 176 basis points.

GERMAN bund and UK gilt prices both ended slightly higher, but showed little fresh

Dresdner Bank wins mandate for DM3bn EC issue

By Antonio Sharpe

THE European Community has awarded the mandate for its widely-expected DM3bn Euro-bond offering to Dresdner Bank.

An official in Frankfurt said Dresdner would be the sole bookrunner of the seven-year

issue, the proceeds of which are intended to fund the EC's newly-announced loan to Italy. The transaction is expected to be launched today.

There were three offerings in the Euro-dollar sector yesterday, which also saw the pricing of Toyota Motor Corp's \$1.5bn five-year deal at 101.333 to yield 38 basis points above the when-issued five-year US Treasury. The pricing was in line with market expectations.

Kidder Peabody launched a \$316m mortgage-backed seven-year floating-rate note through a special-purpose vehicle, the second real estate-related issue

in less than a week. Last Friday, Merrill Lynch arranged a \$515m five-year FRN for Regency Square Finance Corp, aimed at refinancing the mortgages on Regency Square Mall in Jacksonville, Florida. The coupon on the Regency Square notes was 110 basis points above three-month Libor, and the notes were trading at their launch price of 99.75 yesterday.

The indicated coupon on Kidder's deal, the proceeds of which will be used to finance 13 shopping malls in the US, is 75 basis points above three-month Libor. An official at Kidder Peabody said the notes were "largely placed" by yesterday afternoon and he expected them to be priced before the indicated date of March 3.

The Bank of Greece raised \$800m through a 10-year FRN, priced at 99.70 and with a coupon of 75 basis points above six-month Libor. An official at lead-manager CSFB said that a "decent chunk" of the offering had been sold by late yesterday but that it would take a few more days to complete the placement.

Yesterday also saw the first deal from Australia's Treasury Corp of Victoria, the new, centralised treasury body which has replaced the now-defunct Victoria Public Finance Authority. TCV is also respon-

sible for borrowing on behalf of other state entities.

TCV raised \$150m, up from an original \$125m, through a 10-year issue with a coupon of 8 1/2 per cent, priced at 100.35 to yield 8.70 per cent or 80 basis points over comparable Australian government bonds.

When the bonds started trading, the price fell to 98.50 to yield 8.98 per cent but was inside fees of 2 per cent.

The yield spread on the bonds is wider than those of other recent 10-year offerings in the Australian dollar Euro-bond market, and reflected TCV's credit rating of A1/AA. This compared with a yield spread of 26 basis points above the Australian Industrial Development Corporation's 10-year bonds, launched in January, and 38 basis points on an issue the same week by the State Bank of New South Wales. Both have higher credit ratings than TCV.

NEW INTERNATIONAL BOND ISSUES

	Amount m.	Coupon %	Price	Maturity	Price	Book number
Borrower						
US DOLLARS						
Castle Computer Co (a) (b)	350	2	100	Mar 1997	2.25/1.5	Dawson Europe
K. Peabody Mort Fin (a) (b)	316	(b)	100	Mar 2002	1.5/1.5	Kidder Peabody Int.
Bank of Greece (c)	500	(c)	99.7	Mar 2003	0.25/0.15	CSFB
D-MARKS						
BHF Finance (Netherlands)	300	6.75	101	Mar 1998	2.25/1.5	BHF Bank
Harmonia International Finance	100	7.25	102.5	Mar 2000	2.25/1.5	Deutsche Bank
STERLING						
SFB Industrial (a) (b)	64	7.25	100	Aug 2008	2.6/1.5	NM Rothschild/GMC
CANADIAN DOLLARS						
City of Vienna	125	7.25	101.185	Mar 1998	1.875/1.25	Swiss Bank Corp
AUSTRALIAN DOLLARS						
Treasury Corp of Victoria	150	8.75	100.35	Apr 2003	2.125/1.375	Hamros Bank
SWISS FRANC						
Francia Telecom	150	4.75	102.5	Mar 1998	1.5/1.5	UBS
Dong Ah Ind. Co. (a) (b)	75	3.25	100	Dec 1997	1.5/1.5	Swiss Bank Corp

Final terms unless otherwise stated. *Private placement. **Convertible. With equity warrants. #Floating rate note.

(a) Semi-annual coupon. (b) Final terms fixed on 2/2/93. (c) Coupon paid 8-month Libor + 0.75%. Callable every 2 years from Mar 1998 at par. (d) Conversion price: 200p. Callable from 5/9/98 at par. (e) Final terms fixed on 2/2/93. Callable and puttable on 3/1/96 at 108.5

MARKET STATISTICS

FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Latest prices at 4:00 pm on February 23

ISMA	ISMA	ISMA	ISMA	ISMA	ISMA	ISMA	ISMA	ISMA	ISMA
ALB 100% 10/02	100	100	100	100	100	100	100	100	100
ALB 100% 10/02	100	100	100	100	100	100	100	100	100
ALB 100% 10/02	100	100	100	100	100	100	100	100	100
ALB 100% 10/02	100	100	100	100	100	100	100	100	100
ALB 100% 10/02	100	100	100	100	100	100	100	100	100
ALB 100% 10/02	100	100	100	100	100	100	100	100	100
ALB 100% 10/02	100	100	100	100	100	100	100	100	100
ALB 100% 10/02	100	100	100	100	100	100	100	100	100
ALB 100% 10/02	100	100	100	100	100	100	100	100	100
ALB 100% 10/02	100	100	100	100	100	100	100	100	100

RISES AND FALLS YESTERDAY

	Rise	Fall	Same
British Funds	45	0	0
Other Funds	245	341	830
Commercial/Industrial	120	126	549
Financial & Property	32	9	3
Oil & Gas	2	3	43
Plantations	2	3	76
Others	28	30	3
Total	532	553	1,568

LONDON RECENT ISSUES

Issue	Amount	Latest	1993	Stock	Change	1993	Stock	Change	1993
3-Month Govt	100	108.54	108.57	108.32	108.13	108.00	108.00	108.00	108.00
6-Month Govt	100	112.41	112.25	112.06	111.83	111.75	111.75	111.75	111.75
12-Month Govt	100	115.21	115.05	114.86	114.63	114.55	114.55	114.55	114.55
3-Month Corp	100	105.54	105.57	105.32	105.13	105.00	105.00	105.00	105.00
6-Month Corp	100	109.41	109.25	109.06	108.83	108.75	108.75	108.75	108.75
12-Month Corp	100	112.21	112.05	111.86	111.63	111.55	111.55	111.55	111.55

FIXED INTEREST STOCKS

Issue	Amount	Latest	1993	Stock	Change	1993	Stock	Change	1993
3-Month Govt	100	108.54	108.57	108.32	108.13	108.00	108.00	108.00	108.00
6-Month Govt	100	112.41	112.25	112.06	111.83	111.75	111.75	111.75	111.75
12-Month Govt	100	115.21	115.05	114.86	114.63	114.55	114.55	114.55	114.55
3-Month Corp	100	105.54	105.57	105.32	105.13	105.00	105.00	105.00	105.00
6-Month Corp	100	109.41	109.25	109.06	108.83	108.75	108.75	108.75	108.75
12-Month Corp	100	112.21	112.05	111.86	111.63	111.55	111.55	111.55	111.55

RIGHTS OFFERS

Issue	Amount	Latest	1993	Stock	Change	1993	Stock	Change
3-Month Govt	100	108.54	108.57	108.32	108.1			
6-Month Govt	100	108.54	108.57	108.32	108.1			
12-Month Govt	100	108.54	108.57	108.32	108.1			
100	108.54	108.57	108.32	108.1				
100	108.54	108.57	108.32	108.1				
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100	108.54	108.57	108.32	108.1				
100	108.54	108.57	108.32	108.1				
100	108.54	108.57	108.32					

COMPANY NEWS: UK

Difficult trading conditions mean rise of over 9% in last six months

Inntrepreneur failures increase

By Philip Rawstorne

THE FAILURE rate among Inntrepreneur Estates' pub leaseholders increased to more than 9 per cent during the last six months, Mr David Tagg, chief executive of Grand Metropolitan's property and UK retailing operations, said yesterday.

Mr Tagg told shareholders at GrandMet's annual meeting that since the Inntrepreneur joint venture with Courage was established two years ago, leasehold failures had averaged between 4 per cent and 5 per cent a year.

"This has increased recently because of the difficult trading conditions," he said.

About 20 Inntrepreneur licensees, protesting that the terms of the leases were driving them into bankruptcy, picketed the meeting with placards calling for lower rents.

Inside, Sir Allen Sheppard, chairman and chief executive, told shareholders that "only a very small minority" of Inntrepreneur's 4,700 leaseholders were not trading successfully. "Rents are not being imposed," he said. "They are agreed by both parties."

Mr Terry Carpenter, a shareholder and licensee, invited Sir Allen to visit Inntrepreneur's pubs in South Wales. "I will give you a pound for every successful one you can find," he said. "I will not lose much money. 80 per cent of the pubs that are shut belong to Inntrepreneur or GrandMet."



About 20 Inntrepreneur licensees picketed yesterday's GrandMet annual meeting. They were protesting that the terms of their leases were driving them into bankruptcy.

When another shareholder asked how the harassment of leaseholders squared with the company, Sir Allen replied that the line between ethics and commercial activities was "always a difficult one to draw." He added: "One cannot simply be a nice guy, much as one would like to be."

Mr Tagg explained: "Sometimes we have to take court action in the interests of the company and shareholders to recover arrears of rent or the repossession of a pub... but we are ready to talk to individual leasees about their problems and do what we can to help."

Another shareholder, Mr Charles Adams, suggested that the cost of more lenient treatment of leaseholders in trouble would be very small. "I doubt if it would affect the dividend, and if it did, I am sure ordinary shareholders would be only too pleased to pay," he said.

Sir Allen said that although Inntrepreneur was still experiencing a difficult property market, it was now benefiting from lower UK interest rates. A revaluation of the estate will be made in September.

Last year's revaluation led to an 11 per cent write-down and cash injections of £32m from both GrandMet and Courage. Commenting on GrandMet's current trading, Sir Allen said that conditions in the UK and Europe continued to be challenging but there were "definite signs of improvement" in the US.

Currency fluctuations would have a significant favourable impact on 1993 results though balance sheet borrowings would also be increased, he said.

Bradford & Bingley hit by higher bad debts

By Philip Coggan, Personal Finance Editor

BRADFORD & Bingley building society revealed a 15.3 per cent drop in pre-tax profits for 1992 after making provisions for bad mortgage debts of £21m, compared with £20.4m in 1991.

After the provisions, pre-tax profits for the year were £91.3m (£107.8m).

Operating profits increased from £138.2m to £172.3m, helped by a widening in interest margins. Net interest receivable was higher at £237m (£201.4m), despite the effect of £44.5m of interest deemed to be irrecoverable.

The society, Britain's seventh largest, said that "continuing recession and rising unemployment caused some difficulties for mortgage borrowers. As a result arrears levels remain high, although possessions taken in during the year were more than 38 per cent below 1991."

The society's assets grew 8.6 per cent over the year to £13.1bn and reserves rose to £552.7m (£489.8m).

Mr John Wriglesworth, building society analyst at UBS Phillips & Drew, said the results were creditable considering that the society was facing the difficulty of absorbing Leamington Spa, with which it merged in 1991.

Provisions continue to curb NatWest's growth

By John Gapper

NATIONAL Westminster Bank's full-year results for 1992 show the continuing drag exerted on British high street banks by provisions for possible bad debts.

They also indicate why there has been market speculation that at least one bank may seek to strengthen its capital through a rights issue.

Lord Alexander, NatWest chairman, yesterday emphasised how much the bank would prefer that its home economy was a low inflationary one, in which "extreme economic cycles" were avoided.

Given the effect of the cycle from the late 1980s to today on his bank, he has good reason to want stability.

The bank achieved a healthy 16 per cent rise in profits before provisions, after ignoring the "fifth quarter" from its Lombard credit finance business's adjustment of year-end. It achieved a 15 per cent increase in non-interest income, raising the proportion to 43 per cent of total income.

However, the uncomfortable surprise in the results was the degree to which the bank's burden of provisions is continuing to hold back its pre-tax profits.

This in turn contributed to the bank having to pay an uncovered dividend, and weakening its tier 1 ratio of core capital to assets to 5.3 per cent.

Mr Derek Wanless, chief executive, emphasised that it was "the length and depth of the recession" rather than poor lending decisions in the late 1980s that was to blame. A rise in non-performing loans to £5.1bn (£3.7bn) indicates that this year may also be tough.

Last year's recession brought down many of the small and medium-sized businesses to which NatWest is one of the main two bank lenders. Mr Wanless said 47.6 per cent of UK provisions were on lending to businesses which had borrowed less than £50,000, and 77 per cent were in the south-east.

The provisions were directly charged to the profit and loss account - taking the UK branch business into a £140m loss. But non-performing loans also had a depressing effect on net interest income, costing the bank £800m to fund compared with only £600m in 1991.

As a result, NatWest faced a weakening of tier 1 capital to levels which could have raised eyebrows. After paying a dividend with 0.7 times cover, the ratio fell to 5.2 per cent. This ratio could have approached 5 per cent if the bank had accepted the full effect of a property revaluation.

While 5 per cent is still a percentage point above the 4 per cent required by the Bank for International Settlements, it is regarded as the comfort limit preferred by the Bank of England.

Lord Alexander insisted yesterday that the bank could meet a £17bn rise in assets on current capital. But without any adjustments, that would push tier 1 capital below 4.5 per cent. This is the stimulus for speculation about rights issues, although Lord Alexander quashed such talk.

The bank has other solutions if things started looking tight. It made an issue of £200m in undated subordinated notes last year, which it can convert into cumulative preference shares at 30 days' notice. Such a move would add 0.2 percentage points to its tier 1 ratio.

NatWest could make another such issue, either in Britain or in the US. It could also remove £5bn in liquid assets, and a further £5bn in market placings dated over one month from its balance sheet if there was strong loan demand.

Nonetheless, the weakening of tier 1 capital indicates the sort of problems other banks could face in lending into a strong recovery. No matter how strong are rises in fees and other non-interest income, it shows how heavy the weight of provisions and non-performing loans remains.

Legal action threatened against Utd Newspapers

By Angus Foster

NORTHERN & Shell, publisher of Penthouse and Forum magazines, is threatening legal action against United Newspapers, publisher of the Express and Star national titles.

The disagreement follows a highly unusual court case last week when United sued one of its own subsidiaries in order to break off a distribution contract with Northern.

Northern yesterday described United's actions as "a device and a sham" and said it would issue proceedings against United later this week.

Northern and three other smaller magazine publishers signed a distribution agreement with United Magazine Distribution, a subsidiary of United, last summer. But relations soon turned sour and United claimed the contract was "inoperable".

The two sides discussed changing the contract for a couple of months.

However, United Newspapers Publications last week won a court judgment demanding repayment of a £256,902 inter-company loan extended from UNP to United Magazine Distributors.

Under the terms of the distribution agreement with Northern, any judgment against UMD could lead to termination of the contract. UMD claimed the contract was terminated on the same day the repayment judgment was made.

"We were advised by our legal side that this was the best way of ending the contract," United said.

Northern further alleged that UMD immediately withheld repayment of advances previously made from Northern to UMD.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering directors' remuneration. Official notices are not available as to whether the directors are retiring or resigning and the notices shown below are based mainly on last year's annual reports.

TODAY
Interline - JF Pacific Warrant, Jof Pacific
Horizon Inv Trust, Primordia.
Riverside Securities, Daniels, Gaudin
National Growth, Fairway, Heston Inv.
FUTURE DATES
Interline - Alcatraz - Feb 26

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Admiral	3.7	May 10	3.3	5.4	4.8
Amstrad	3.4	May 4	3.3	4.9	4.8
Amstred	0.2	Apr 21	0.4	-	1.4
BAE	3	Feb 25	8.9	-	25
East German Inv	0.55	May 19	5	0.5	5
Henderson Euro	1.5	May 11	-	-	-
Hewlett	1.75	-	1.5	3	2.5
London Finance	0.4	Apr 9	0.75	0.4	0.75
Multitrust	1.5	Apr 19	1.5	-	2.5
M&G Recovery	10	Mar 12	-	-	-
NatWest	11.375	May 7	11.375	17.5	17.5
Pacific Assets	1.1	Apr 27	1	1.1	1
Parval	2.4	Apr 8	2.1	3.6	3.2
Regent Inns	2.25	May 18	-	-	-
Riverliffe Securities	1.25	Apr 2	1.25	-	3.9
Scottish Eastern	1.02	May 11	0.96	1.62	1.42
Sedgwick	3	Apr 28	8	-	12
Shirecoot	2.22	-	2.2	-	-
SB	2.75	Apr 15	4.15	6.6	7.7
Unilever	15.5	May 21	13.91	20.8	18.94
Yorkshire Chems	5.15	Apr 8	4.875	7.85	7.25

Dividends shown pence per share net except where otherwise stated. For increased capital, £50M stock. *Adjusted for scrip issue. **For period from August 28 to December 31. **Third interim making 2.7p to date. **Pensions.

NOTICE OF MEETING

The General Meeting of holders of EURO DISNEY S.C.A. 6.75% June 1991 Convertible Bonds in the aggregate principal amount of FF 3,949,000,000 which was scheduled for February 19, 1993 was unable to deliberate due to the absence of a quorum. The holders are therefore invited to attend a second General Meeting at 10 am on March 3, 1993 at the head office of BANQUE NATIONALE DE PARIS, 13 Rue Lafrance, 75009 PARIS, France (room 207) to deliberate on the following agenda:

- AGENDA**
- 1. Approve the authorization given by the Extraordinary General Meeting of Shareholders on February 11, 1993 to issue Convertible Bonds without preferential subscription rights.
 - 2. Powers in order to carry out all formalities that may be required.
 - 3. To take part in the General Meeting in person or by proxy, holders of registered Convertible Bonds will have to be registered at the latest five days before the date of the meeting. Holders of Convertible Bonds must ensure that the manager of their account confirms prior to the same date their bondholding as at the date of the meeting with an approved intermediary.
 - 4. Proof of registration and proxies filed for the February 19, 1993 meeting will remain valid for the March 3, 1993 meeting.

EURO DISNEY S.C.A.

Head Office: 13 Rue Lafrance, 75009 PARIS, France. Registered Office: "Tour Eiffel", 24, Avenue de la Libération, 75009 PARIS, France. Registry of Commerce and Companies: Paris 8 294 123 827



Preliminary Results 1992

FULL YEAR. At constant rates of exchange, sales increased by 4% and net profit on ordinary activities by 9% over 1991. This overall progress contains a number of contrasting performances as our business faced varying trading conditions in different regions.

In our consumer products business, volume strengthened as the year progressed. However, lack of growth in industrial markets, together with the effect of disposals, constrained sales growth in total. Margins were maintained, with a small decline in Europe compensated by improvements elsewhere. Operating profit advanced in line with sales despite higher exceptional charges. Positive cash flow, augmented by the proceeds from the sale of the 4P packaging group and BOCMS, resulted in a substantial reduction in net debt and interest costs. Profit before tax increased by 11%.

At the average exchange rates prevailing in each year the increase in net profit on ordinary activities over 1991 was 12% in sterling, 5% in guilders and 13% in US dollars.

RESULTS

	1992 £m unaudited	1991 £m audited	Increase Current rates	Increase Constant rates
Turnover	24,700	23,163	7%	4%
Operating profit	2,122	1,998	6%	4%
Profit before taxation	2,029	1,792	13%	11%
Taxation	(686)	(583)	-	-
Outside interests	(52)	(57)	-	-
Net profit before extraordinary items	1,291	1,152	12%	9%
Extraordinary items	-	1	-	-
Net profit after extraordinary items	1,291	1,153	-	-
Dividends on ordinary capital	(463)	(420)	-	-
Combined earnings per share	69.14p	61.62p	12%	-
per 5p of ordinary capital excluding extraordinary items				

OPERATIONS. In Europe, the disposal of our packaging and agribusiness interests, together with higher exceptional charges, led to a 4% decline in operating profit at constant rates of exchange. In the companies which service professional food markets profits declined because of weak demand in recessionary markets. Profits rose, however, in our consumer foods businesses, notably ice cream, and in the Mediterranean area good results confirmed the prospects for growth. In detergents, profits were lower because of heightened competitive activity and increased marketing expenditure in support of new product introductions, particularly in Central Europe. In

personal products, volumes and profits grew as we benefited from a programme of successful product launches. Profitability in speciality chemicals was maintained despite difficult market conditions.

In North America most businesses contributed to good profit recovery and strengthened margins, especially in the last quarter. In foods, gains came from margarine, ice cream and professional markets. In detergents, the intense level of marketing activity continued and both market shares and profit advanced, notably in personal wash. In mass market personal products, the benefits of the recent restructuring were evident in the second half of the year and in prestige products there was strong growth in volume and margins. Results from our speciality chemicals business held up well with a marked improvement in sales and profit late in the year.

In the Rest of the World, further substantial progress was achieved in sales and profits, particularly in detergents and personal products. The best performances were once more in South America and South East Asia where our businesses grew both internally and as a result of acquisitions.

FOURTH QUARTER. The year finished strongly with higher sales and a 15% increase in net profit on ordinary activities at constant rates of exchange.

The impact of exceptional items on these results adversely affected profits in Europe and the Rest of the World but increased them in North America.

DIVIDENDS

	1992	1991
PLC per 5p ordinary	- final 15.60p	13.91p
	- total 20.80p	18.94p
N.V. per Fl. 4 ordinary	- final Fl. 4.30	Fl. 4.08
	- total Fl. 5.78	Fl. 5.56

Rates are equivalent in value at the rate of exchange applied in terms of the Equalisation Agreement between the companies. Should there be a change in the current rate of Advance Corporation Tax, the PLC dividend will be adjusted.

The PLC final dividend will be paid on 21 May 1993 to shareholders registered on 15 April 1993.

The N.V. final dividend will be payable as from 21 May 1993.

The Annual Review and Annual Accounts for 1992 will be published on 10 April 1993. The results for the first quarter 1993 will be announced on Friday 14 May 1993.

For copies of results statements telephone Freephone 0800 181 891 or write to: Unilever External Affairs Department, P.O. Box 68, Unilever House, London EC4P 4BQ or, for Guelder version, P.O. Box. 760, 3000 DK Rotterdam.

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PEOPLE

Thorpe picks Imro over SFA

Top jobs at City regulatory institutions have been much on offer recently - with the Securities & Investments Board and three self-regulatory organisations, Imro, the SFA and PIA, the controversial new retail financial services SRO, all looking for chief executives in the past month or two.

Following SFA boss John Young's appointment to SIB, Phillip Thorpe, deputy chief executive of the securities and futures industry SRO, and widely regarded as a strong candidate to replace Young, has decided to take up the seat at Imro that falls vacant on the retirement of John Morgan.

Thorpe (right) who, since October, has been working on the large review of the workings of SIB to be presented to the chancellor next month, says it was the "element of reconstruction" that attracted him. "I am not saying that there hasn't been a lot of work done at Imro in the wake of the



Post-Maxwell soul-searching. But there is still considerable capacity to be added. And then there is the key part, which is making it all work."

A straight-talking New Zealander, whom industry observers hope will inject a breath of fresh air into the sometimes clubby and inward-looking world of money management, Thorpe, 38, had spent a year before his current assignment

on secondment from the SFA to London FOX following the discovery of irregularities at the exchange.

He acknowledges that most of his experience, in London and Hong Kong, has been in legal and regulatory posts involving securities and futures broking - one reason for accepting the challenge of Imro rather than courting the SFA position - but he says he reminds his new parishioners that he was also chairman of the unit trust and mutual fund committee in Hong Kong in the late 1980s.

Adds Charles Nunneley, Imro's chairman: "We wanted someone who would work with a firm hand. We would have preferred to go for a practitioner and we saw one or two but we decided in the end on the best person for the job."

Morgan, 61, who had previously managed the British Rail Pension Fund, steps down in July.



Brian Pearce, the 59-year-old chief executive of Midland Bank, has picked up his first non-executive directorship. He joins the board of Smith & Nephew, the 137-year-old healthcare group on March 1.

Pearce (right), who started his banking career with Liverpool's Martins Bank in 1950, is one of two new non-execs. He is joined by Sir Anthony Cleaver, 54, (left), who is chairman of IBM UK and a director of General Accident.

S&N, whose earnings have fallen for the past couple of years, has been regarded as one of the more paternalistic companies in its sector with its board dominated by "Smith & Nephew men". However, Eric Kinder, who took over as chairman in May 1990, has been bringing more non-executives on to his board and says that he has now reached his target of a 50/50 balance between execs and non-execs.

S&N is a big fan of Pro-Ned, the Bank of England-backed organisation that promotes non-executives. Kinder says it has no "vested interest"; it just puts "good people in touch with good companies". Sir Francis Kennedy, who has been on the board since 1988, was found through Pro-Ned, as was Nancy Lane, a microbiologist at Oxford University, who joined in October 1991. Sir Anthony also came via Pro-Ned. However, Pearce was introduced to S&N by Sir Francis Kennedy some years ago and it has been keen to recruit him for some time.

Kinder says he did not want to recruit "good" non-execs per se but was keen that they have different areas of expertise.

More non-execs

■ Nigel Stapleton finance director of Reed International, at ALLIED-LYONS.
■ Graham Ross Russell, chairman of Enmap, at F&C Pep INVESTMENT TRUST.
■ George Slater as chairman of BROCKHAMPTON HOLDINGS AND PORTSMOUTH WATER on the retirement of John Glasville, who nevertheless remains a director.
■ Derek Davies at MAGNOLIA GROUP.

■ Peter Hedges, who stepped down as chairman of Taylor Woodrow's property division last September, has resurfaced as a non-executive director of Ward Holdings, the Kent-based householder which has been one of the companies hardest hit by the slump in house-building in the south-east.

Hedges, 49, joined Taylor Woodrow in 1986 as a development surveyor and was appointed a member of the board in 1988. As chairman of Taylor Woodrow Property he was responsible for a number of big property developments in the UK and overseas. There has been a considerable reshuffle at the top of Taylor Woodrow over the last year and some analysts speculated that Hedges quit because he may have been passed over for the top job.

He joins the board of the family-controlled Ward Holdings as it is starting to recover from the severe slump in the industry. It lost £5.3m last year and passed its final dividend. Apart from a directorship of TransEuropean Properties, Hedges has been working as a consultant for Bankers Trust and various firms of liquidators since he quit TW.

■ Greens Wall, who has particular responsibility for the Anglian operation, has been appointed to the main board.

■ Colin Young has been appointed UK general manager of AIR EXPRESS INTERNATIONAL (UK).

■ John Burrows, md of FMC process additives division, has been appointed chairman of FMC CORPORATION (UK).

■ Timothy Grimes has been appointed company secretary of EVERED BARDON on the resignation of David Kaye.

■ Giselle Slater has been appointed md of Portland Holidays, part of THOMSON; Peter Rothwell has been appointed sales director of Thomson Tour Operations.

■ Robert Caban, finance and administration director of Ceram Italy, has been appointed md of OSRAM'S UK operations on the retirement of ALAN MILLS.

■ Steven Rogers, sales director of HI-TEC Sports UK, and Derek Watson, company secretary, have left the main board.

■ Rupert Thompson, formerly brand director of the Carling Group, has been appointed commercial director of MORLAND & Co.

■ Paul Hooper has been appointed md of William Lawrence, a BTR company.

■ Peter Strong, chief executive of EBAF's newspaper division, has been appointed to the board.

■ Bob King, formerly md of Pilkington Aerospace, has been

appointed chief executive of PILKINGTON's special glass division; Peter Molinex becomes director and general manager of Pilkington Aerospace.

■ Jeremy Lancaster has been appointed finance director and Fred Warner human resources director of Hunter Timber Group, part of WICKES.

■ Ian Edmondson has been appointed md of the specialty resins division of BIP Chemicals, part of T&N.

■ Denise Jagger, formerly a partner at Booth & Co, has been appointed company secretary and corporate counsel at ASDA GROUP.

■ Colin Trinder, chairman and chief executive of Shandwick Consultants, is appointed md of SHANDWICK UK.

■ Henry Heaviesides, formerly general manager of Laura Ashley by Post, has been appointed md of the UK operations of LANDS' END.

■ Andrew Glasgow, formerly md, has been appointed chairman of NORTH WEST WATER INTERNATIONAL.

■ Mike Upton, formerly European trade development director of Rectitt & Colman, has been appointed md of CARTERS GOLD MEDAL SOFT DRINKS.

■ Eileen Gallagher, a member of ITV's broadcast board, has been appointed a director of SCOTTISH TELEVISION.

THE SLOVAC REPUBLIC
22ND MARCHTHE CZECH REPUBLIC
23RD MARCH

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FINANCIAL TIMES

LONDON BUSINESS NEWSPAPER

COMPANY NOTICES

Continental (Bermuda) Limited
US\$ 250,000,000
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Notice is hereby given that as at the valuation date 8th February 1993, the value of the zero-coupon obligations (or certificates representing interests in obligations) of the United States of America was US\$99,519,400.00 and the value of the Company's reserve fund was US\$99,564,823.73. The aggregate value of the Noteholders' security was thus 63.67 per cent of the principal amount of the Notes outstanding at the valuation date. The determination and publication of these figures is solely for the convenience and information of the Noteholders and shall not be binding for any purpose on the Trustee or the Reserve Fund Manager or the Reserve Fund Reporting Agent nor shall it be taken as recommendation on the part of the Company, the Valuation Agent or the Guarantor, the Trustee, the Reserve Fund Manager or the Reserve Fund Reporting Agent to buy, sell or hold investments similar to the zero-coupon obligations of the United States of America or the Reserve Fund Investments.

Valuation Agent
CircCredit Bank Aktiengesellschaft
der Sparkassen, London Branch

Notice of Redemption
To Bearers Holders of

Aluminum Company of America

6 1/2% Convertible Subordinated Debentures due 2002

NOTICE IS HEREBY GIVEN that Aluminum Company of America (the "Company") pursuant to Articles One and Eleven of the Indenture dated as of May 25, 1987 (the "Indenture") between the Company and Bankers Trust Company, an Trustee, has elected to redeem ALL of its outstanding 6 1/2% Convertible Subordinated Debentures Due 2002 (the "Securities") on March 24, 1993 (the "Redemption Date"). The Redemption Price will be 102% of the principal plus accrued interest to the Redemption Date for a total payment (including accrued interest and premium) of \$5,306.55 for each \$5,000 of principal amount. Interest on the Securities will cease to accrue on and after the Redemption Date.

In accordance with the terms of the Securities and the Indenture, at the option of the Holder, the Securities are convertible into fully paid and non-assessable shares of common stock of the Company ("Common Stock"). Holders who elect to convert their Securities will receive one share of Common Stock for each U.S. \$5,000 principal amount of Securities converted. This conversion right will terminate at the close of business on the Redemption Date. Neither accrued interest nor premium will be payable on any Security which is converted.

The place or places where the Securities together with all unexpired coupons pertaining thereto, if any, are to be surrendered for payment of the Redemption Price and accrued interest, or may be surrendered for conversion are: in England: Bankers Trust Company, Corporate Trust and Agency Group, 1 Appold Street, Broadgate, London EC2A 4BE, England; in Switzerland: Credit Suisse, 8 Paradeplatz, 8001 Zurich, Switzerland; in Luxembourg: Banque Indosuez Luxembourg, 30 Allee Scheffer, L-2520 Luxembourg, Luxembourg.

Each Holder of the Securities is urged to consult his or her own tax advisor as to the particular tax consequences of the conversion or redemption in each Holder's country of residence and effect of United States Federal, state, local and other tax laws.

Dated: February 24, 1993

By: Aluminum Company of America

How to make
cast iron investments
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COMMODITIES AND AGRICULTURE

Oil prices reach 3-month highs in Opec 'honeymoon'

By Deborah Hargreaves

WORLD OIL prices broke through \$19 a barrel yesterday for the first time since November following an increase in price of \$1 a barrel over the past two days.

The price of North Sea Brent crude for April delivery closed up 35 cents yesterday at \$18.95 a barrel - after earlier rising above \$19 - as the market enjoyed a honeymoon period after last week's agreement by the Organisation of Petroleum Exporting Countries to slash output to 23.58m barrels a day from 25m in January.

Traders at major oil compa-

nies say they have been told by Saudi Arabia and Abu Dhabi that they will be cutting sales of oil from March, but have yet to see any concrete evidence that other members are prepared to cut back.

The market is waiting to see if Kuwait, Iran and Nigeria will be cutting back on deliveries. "People will have to be turned away from the door - if that happens it will be extremely bullish for oil prices," said one oil company trader.

But without proof that other countries are beginning to trim their output, oil prices could collapse. Kuwait has already warned that it will respond if

other members cheat on their production allocations. The emirate was squeezed very hard by other countries to trim production to 1.8m b/d.

Demand will not come to the rescue as it remains patchy and weak - US consumption in January was flat and Europe's was very depressed.

Mr Geoff Pyne, analyst at UBS Phillips & Drew, believes the market can absorb some leakage from the Opec deal to take about \$4.5m b/d with prices averaging \$19 a barrel for the second quarter. "But there are risks on the downside and there is a possibility the whole thing could unravel."

Norwegian production forecast to grow more slowly

By Karen Fossell in Oslo

NORWAY WILL set another record for crude oil and natural gas liquids production this year but growth will be much slower than that achieved in 1992, according to a report by Edinburgh-based analyst Wood Macdonald.

WoodMac forecasts that all-natural production will increase by about 3 per cent to a daily average of 3.28m barrels, following a 14 per cent surge in 1992 to a daily average of 2.22m barrels.

The analyst predicts that production in the fourth quarter of this year will reach about 2.5m barrels a day as five new fields are brought on stream.

Last year the Norwegian share of total North Sea crude oil production reached 83 per cent, making it western Europe's biggest oil producer for the second year in a row, following 11 consecutive years of growth.

Total North Sea output will rise to an all-time high of 4.38m b/d this year, the analyst forecasts, from 4.22m b/d in 1992.

WoodMac says the net effect of bad weather in January and February, which hindered oil tanker loading operations, deferred production of about 7m barrels of oil from Norway's Statfjord, Gullfaks and Smeaheia fields.

It forecasts that Norwegian production will advance to 2.39m b/d in April and retreat to an expected low of 2.06 b/d in June when scheduled maintenance work is under way. Maintenance shutdowns are likely to defer production of about 19m barrels of oil, compared with 26m barrels in 1992.

WoodMac says a notable feature of 1993 will be a 50 per cent increase by the end of the year in Norway's noncondensate production, which will hit a record 150,000 b/d, while the Sleipner East, Loeke and Lilla Frigg fields come on stream.

China becomes biggest user of gold

By Kenneth Gopling, Mining Correspondent

CHINA EMERGED as the world's largest gold consuming country last year, according to estimates from the American Precious Metals Advisory Council and Wood Macdonald.

It suggests China may have consumed more than 800 tonnes of gold or 26m troy ounces in 1992.

APMA says in its latest MetalsFAX newsletter that China probably imported 500 tonnes to satisfy demand from private gold consumers and another 30 tonnes of domestic gold production was also absorbed. China's central bank possibly bought another 300 tonnes, either for additions to its reserves or to help satisfy rising domestic demand, the newsletter says.

Mr Jeffrey Nichols, managing director of APMA, says some market observers are

Supply and demand for gold in 1992 (million troy ounces)

Production	Consumption
Mine output	Jewellery
Forward sales/leases	Industry
Other short sales	Net private investment
Official sales	
Old scrap	
Eastern bloc sales	
Total	Total

sure that a substantial part of the 400 tonnes of gold disposed of by the Dutch central bank last autumn was taken by China's central bank - perhaps 150 to 200 tonnes (4.5m to 6.4m ounces).

He estimates that central bank net gold sales last year reached 650 tonnes. In addition to Holland, the big sellers were Belgium (202 tonnes) and Canada (about 100 tonnes). Other sellers included Iraq and Abu Dhabi, both making "distress

short sales by speculators.

On the other hand, investors are estimated to have bought about 1,000 tonnes of gold last year compared with 820 tonnes in 1991 and 435 tonnes the year before. This is "in stark contrast to the myth presented over and over again in the media that investors are disinterested in gold and that disinterest is driving down the metal's price," Mr Nichols points out.

APMA estimates that the total supply of gold to the market last year - from the mines, from net central bank sales, producers' forward sales and scrap - was about 3,750 tonnes (up from about 3,140 tonnes in 1991) while some 2,634 tonnes (2,880 tonnes) was absorbed by jewellery fabricators, industrial consumers and in coinage.

MetalsFAX, US\$6,000 a year from APMA, 977 North Avenue, Burlington, VT 05401, US.

Indonesian nickel output to remain low

By William Keeling in Jakarta

INTERNATIONAL NICKEL, Indonesia (PT Inco), one of the world's major nickel producers, will operate significantly below its installed capacity in 1993 for the fourth year running, the company admitted yesterday.

Mr Thomas Stepan, the company's vice president, said that the second of three furnaces at its Sulawesi plant was being overhauled and would be closed until mid-year.

He said production this year would be marginally higher than 1992's total of 80.1m lb (36,350 tonnes) of nickel in matte but below the plant's nameplate capacity of 100m lb. Industry officials forecast PT Inco's 1993 production at about 85m lb.

Mr Stepan said the company

would operate at full capacity in 1994 but warned the third furnace would need overhauling in 1995, again limiting output.

PT Inco, with its own hydro-electric power plant, remains

Less warehouse stocks (As at January's close)	tonnes
Aluminium	+3,328 to 1,083,076
Copper	+7,075 to 227,100
Lead	+125 to 254,200
Nickel	+708 to 82,593
Zinc	+3,255 to 660,550
Tin	+725 to 17,899

one of the world's cheapest nickel producers, able to break even at a price of \$2.45 a lb. Nickel prices last year averaged \$3.26 a lb and the company made a \$36.1m net profit, down from \$37m in 1991.

"We run the company well but if the nickel price drops, what can I do?" said Mr Stepan,

who painted a grim picture of the world nickel industry.

He forecast that world supply - including exports from Commonwealth of Independent States, China and former Communist countries - would drop by less than 100m lb from last year's 1.5m lb. With the nickel price languishing at about \$2.41 a lb, the closure of higher cost mines would continue, he suggested.

World demand (excluding the CIS, China and former Communist countries) totalled 1.4m lb last year, down from 1.525 lb in 1991, while stocks of more than 180m lb in London Metal Exchange registered warehouses were "very high", he said. Cuts in defence spending would continue to hurt the industry as weapons manufacturers were big consumers of nickel.

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, 99.5 per cent, \$ per lb, in warehouse, 15.75-16.40 (15.50-16.00).

MERCURY: European free market, min. 99.99 per cent, \$ per lb, in warehouse, 130-145 (same).

MOLYBDENUM: European free market, drummed molybdenum trioxide, \$ per lb, in warehouse, 1.80-2.00 (1.80-1.95).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 15.75-16.40 (15.50-16.00).

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne (10 kg) WO₃, cif, 37-47 (38-48).

VANADIUM: European free market, min. 98 per cent, \$ a lb V₂O₅, cif, 1.65-1.70 (1.60-1.70).

URANIUM: Nuxeo exchange value, \$ per lb, U₃O₈, 7.55 (same).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4.70-5.40.

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne (10 kg) WO₃, cif, 37-47 (38-48).

VANADIUM: European free market, min. 98 per cent, \$ a lb V₂O₅, cif, 1.65-1.70 (1.60-1.70).

URANIUM: Nuxeo exchange value, \$ per lb, U₃O₈, 7.55 (same).

British agricultural land goes down-market

By David Blackwell

UK AGRICULTURAL land prices are proving increasingly attractive to European buyers since the country left the ERM, according to Savills, the UK property consultants.

Values have recovered by 15 per cent since September as far as foreign buyers are con-

cerned. In sterling terms prices are about a third below the peak of 1985-88.

In its second annual European land report Savills estimates that average high quality arable land in England and Wales is worth \$2,000 an acre, compared with \$2,700 an acre last year. The country is now level pegging with France,

where similar land last year was worth \$1,400 an acre. French land has traditionally been cheaper than English as there are 2.4 acres per head of population in France compared with 1 acre in the UK.

Austrian land of similar quality is the most expensive in Europe at \$7,000 an acre, while Spanish is at the

bottom of the scale at \$1,000.

Mr Justin Marking, director of Savills Europe, said, yesterday that because of economic recession European prices were no longer distorted by non-agricultural buyers. He estimated that European enquiries for UK farm land had risen this year by between 15 and 20 per cent.

Rawlings hails Ghanaian mine project

By Paul Adams

AT THE official opening of the International Finance Corporation (IFC) in Ghana, President Rawlings hailed the development as another success for his liberalised mining investment laws, which have attracted \$600m of new capital and quadrupled the country's gold production since 1986.

The place where the president made his speech was until two years ago a remote patch of thick forest in the western region, some 300 km (185 miles) west of Accra. The mine is

owned and operated by Ghanaian Australian Goldfields, a joint venture between the International Finance Corporation (IFC) and the Ghanaian government (50 per cent) and Golden Shamrock Mines (50 per cent), the Australian group controlled by Mr Oren Benton's Denver-based Concord group which trades 70 per cent of the world's uranium.

After an initial investment of \$10m by GAG, the IFC connection enabled it to develop the mine with a \$55m loan from a syndicate made up of the Swiss Banking Corporation, NIG

bank of the Netherlands, the European development agencies DEG and FMO and Ecobank, the West African regional bank. It started production last September and is producing gold ahead of its target rate of 130,000 troy ounces a year, worth about \$40m at today's prices.

The ceremony at Ilimpram marked another step in the development of Ghana's mineral resources, which are concentrated in the Western and Ashanti regions. Once known as the Gold Coast, this area's wealth had declined since inde-

pendence because of inadequate funding until a new mining investment law in 1986 began to bring back foreign capital and expertise. In the past five years, Ghana's annual gold production has increased from 250,000 ounces to more than 1m ounces, and even at today's depressed price of about \$330 an ounce gold has overtaken cocoa as the country's principal export.

Mr Kwame Preppreh, the acting Minister of Energy and Mines said that the government aimed to double production to 2m a year by 1997.

Sales were up last year in both value and volume, writes Terry Hall NZ fish exports thrive in the cold

IN SPITE of the worst weather for decades, New Zealand's fish exports thrived last year. The Fishing Industry Board published figures this month showing that in the year to December 31, earnings surged 26.7 per cent to a record NZ\$23.2m (\$8,900m).

The optimism raised by the growing importance of New Zealand fish exports has been dampened in recent weeks, however, by the nationwide ban on the taking of shellfish imposed because of the appearance of an as yet unidentified strain of algal bloom.

For the first time New Zealanders have been brought face to face with the vulnerability of the fishing industry: until the present outbreak algal infections were unknown, and the country prided itself on its coastal waters. While the algal affect only shellfish, the fishing industry is concerned that overseas buyers may be put off New Zealand fish in general.

This month's figures show the vibrant state of the industry, which is a growing employer with thousands now engaged in processing fish for export. Export earnings rose month by month, even in the harsh stormy winter months when bitterly cold temperatures reduced fish numbers and kept boats in port. Fishing industry Board figures for the year to December 31 show that the exports of fin fish totalled 204,600 tonnes, a 5 per cent rise from 1991. And the f.o.b. value rose up 28.5 per cent to NZ\$23,200,000 from 1991's NZ\$18,200,000. Earnings for rock lobster, much of which is exported live to Japan and the US, slipped in the last quarter, however, because of recessionary trends and lower catches.

The total amount exported of live, whole, and processed rock lobster, known as crayfish in New Zealand, fell 1.5 per cent to 2,792 tonnes; and its value was down 0.4 per cent at NZ\$10,441,462.

There was a remarkable boom in squid catching helped by weather conditions that were harsh on other species. Cold weather and strong currents from Australia apparently boosted the amount of nutrients in the water, to the squid's advantage. The squid catch for the year to December 31 was up 59 per cent at 44,696 tonnes, which fetched 44.3 per cent more at NZ\$90.14m.

The economic loss caused by the temporary closure of the mussel industry is shown by the increasing production of recent years. In the year to December 31 the value of mussel exports rose 26.5 per cent to NZ\$48.5m on a 22.3 per cent increase in tonnage produced.

New production of scallops led to a 33.7 per cent increase in value to NZ\$23m. But this was on a production increase of 66.5 per cent to 1,000 tonnes. The new production, mainly from Golden Bay, at the tip of the South Island, has led to a halving in prices to about NZ\$230 a kilogram.

While the remarkably cold water temperatures encouraged the squid, other varieties far less enthusiastic, especially the important white fish variety, hoki, which is now exported in large quantities to Britain, Europe and the US.

In the peak fishing month of August only 5,94m tonnes were landed, compared with 13.1m tonnes in the same month in 1991. However hoki exports earned more \$3.1 per cent more last year, at \$2,024,000, thanks to a 30 per cent increase in the amount sold in frozen filleted form.

WORLD COMMODITIES PRICES

MARKET REPORT

London COCOA futures finished just below a three-month high, boosted by active industry demand which helped to absorb some Ivorian selling. Dealers said there was good buy-sell business in nearby Ivorian cocoas at between FF600 and FF605 per 100 kilos. Some estimated that about 20,000 to 25,000 tonnes might have been traded during the day. New York raw COCOA prices touched contract highs in early trading, touching buy stops and encouraging speculative buying. The LONDON bullion market on continuing

bearish technical factors. But it continued to hold initial support after very volatile trade and a \$18 range seen in Tokyo overnight. Analysts said that while Monday's sharp plunge in platinum and palladium might have condemned both metals to a renewed period of base building, they had held crucial support areas and should avoid a further free-fall. One pointed out that both markets were short, as indicated by firm lease rates.

Compiled from Reuters

London Markets

SPOT MARKETS	Unit	Price
Grade oil (per barrel FOB/Apr)	+	0.00
Dubai	\$16.54-16.58	+0.28
Brent Blend (diesel)	\$16.51-16.53	+0.30
Crude Blend (Arab)	\$16.50-16.52	+0.28
WTI (1st oil)	\$20.43-20.47	+0.25

Oil products	Unit	Price
NHE prompt delivery per tonne CIF	+	0.00
Premium Gasoline	\$17.17-17.18	+0.3
Heavy Fuel Oil	\$17.74	+0.1
Naphtha	\$17.17-17.18	+0.3

Other

Gold (per troy oz)	\$328.70	+0.05
Silver (per troy oz)	\$37.54	+0.1
Platinum (per troy oz)	\$345.10	+0.4
Palladium (per troy oz)	\$102.80	+1.25
Copper (US Producer)	\$34.65	
Lead (US Producer)	\$33.65	
Tin (Kuala Lumpur market)	\$14.80	
Tin (New York)	\$25.50	
Zinc (US Prime Western)	\$22.00	
Cattle (live weight)	\$126.00p	+0.41
Sheep (live weight)	\$112.00p	+0.02
Pigs (live weight)	\$6.10p	+0.02
London daily sugar (raw)	\$20.00	+0.40
London daily sugar (white)	\$20.00	+0.40
Yale and Lytle export price	\$27.50	+0.5
Banley (English export)	\$14.00	
Malce (US No. 3 yellow)	\$1.65	
Wheat (US Dark Northern)	\$2.00	
Rubber (APIV)	\$2.00	
Rubber (May)	\$2.00	
Rubber (NL, RSS No 1 Feb)	\$20.50	
Cocoa oil (Philippines)	\$42.00	
Palm Oil (Malaysia)	\$2.00	
Cocoa (Philippines)	\$2.00	
Soyabean (US)	\$1.00	
Cotton "A" India	\$1.00	
Wooltop (US Super)	\$2.00	

C and some values otherwise stated, p=per cent, q=quintal, r=ringling, s=short ton, t=tonne, u=unit, v=volume, w=weight, x=exchange, y=year, z=zero. All prices are in US dollars unless otherwise stated. All prices are in US dollars unless otherwise stated. All prices are in US dollars unless otherwise stated.

COCOA - London F&O

Close	Previous	High/Low
Mar	744	739-749
May	758	753-768
Jul	767	762-777
Sep	777	772-787
Nov	786	781-796
Jan	795	790-805
Mar	804	799-809
May	813	808-818
Jul	822	817-827
Sep	831	826-836
Nov	840	835-845
Jan	849	844-854

Turnover: 13170 (5994) lots of 10 tonnes.
100 indicator prices (50% per tonne). Daily price for Feb 23: 745.00 (738.00) 10 day average for Feb 23: 738.00 (722.00).

COFFEE - London F&O

Close	Previous	High/Low
Mar	985	980-990
May	998	993-1008
Jul	1011	1006-1021
Sep	1024	1019-1034
Nov	1037	1032-1047
Jan	1050	1045-1060
Mar	1063	1058-1073

Turnover: 13170 (5994) lots of 10 tonnes.
100 indicator prices (50% per tonne). Daily price for Feb 23: 745.00 (738.00) 10 day average for Feb 23: 738.00 (722.00).

POTATOES - London F&O

Close	Previous	High/Low
Apr	45.5	45.0-46.0
May	46.5	46.0-47.0
Jun	47.5	47.0-48.0
Jul	48.5	48.0-49.0
Aug	49.5	49.0-50.0

Turnover: 91 (24) lots of 20 tonnes.

SOYABEANS - London F&O

Close	Previous	High/Low
Mar	142.00	
May	143.00	
Jul	144.00	
Sep	145.00	
Nov	146.00	
Jan	147.00	
Mar	148.00	

Turnover: 169 (102) lots of 10 tonnes.

WHEAT - London F&O

Close	Previous	High/Low
Mar	142.00	
May	143.00	
Jul	144.00	
Sep	145.00	
Nov	146.00	
Jan	147.00	
Mar	148.00	

Turnover: 169 (102) lots of 10 tonnes.

WHEAT - London F&O

Close	Previous	High/Low
Mar	142.00	
May	143.00	
Jul	144.00	
Sep	145.00	
Nov	146.00	
Jan	147.00	
Mar	148.00	

Turnover: 169 (102) lots of 10 tonnes.

LONDON BULLION EXCHANGE

Close	Previous	High/Low
Mar	1180.00	1175.00-1185.00
May	1190.00	1185.00-1195.00
Jul	1200.00	1195.00-1205.00
Sep	1210.00	1205.00-1215.00
Nov	1220.00	1215.00-1225.00
Jan	1230.00	1225.00-1235.00
Mar	1240.00	1235.00-1245.00

Turnover: 13170 (5994) lots of 10 tonnes.

LONDON BULLION EXCHANGE

Close	Previous	High/Low
Mar	1180.00	1175.00-1185.00
May	1190.00	1185.00-1195.00
Jul	1200.00	1195.00-1205.00
Sep	1210.00	1205.00-1215.00
Nov	1220.00	1215.00-1225.00
Jan	1230.00	1225.00-1235.00
Mar	1240.00	1235.00-1245.00

Turnover: 13170 (5994) lots of 10 tonnes.

LONDON BULLION EXCHANGE

Close	Previous	High/Low
Mar	1180.00	1175.00-1185.00
May	1190.00	1185.00-1195.00
Jul	1200.00	1195.00-1205.00
Sep	1210.00	1205.00-1215.00
Nov	1220.00	1215.00-1225.00
Jan	1230.00	1225.00-1235.00
Mar	1240.00	1235.00-1245.00

Turnover: 13170 (5994) lots of 10 tonnes.

LONDON BULLION EXCHANGE

12 months	259.25	370.00
GOLD COINS		
	5 price	2 equivalent
Kruggerand	329.00-332.00	228.00-229.00
Maple leaf	335.10-341.30	
New Sovereign	79.50-81.50	54.00-56.00
TRADED OPTIONS		

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مكتبة الإمام الأئمة

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar hit by poor indicators

THE US DOLLAR lost around 1½ pence against the D-Mark in European trading yesterday after a fall in the latest US consumer confidence data raised fears that the scale of the US economic upturn could not be sustained, writes James Blitz.

A widely followed measure of consumer confidence, issued by the Conference Board, dropped to 68.5 in February from 76.7 in January, when the market had been expecting a reading in the high 70s.

The dollar fell to a low of DM1.610 on the news and later closed in London at DM1.6125 from a previous DM1.6265.

Yesterday's data added to the growing feeling in currency markets that the dollar's recent rise to DM1.67 has petered out.

Mr Gerard Lyons, chief economist at Citibank in London, said that yesterday's indicators underlined the recent gloom in another poll by the ABC/Money index, which showed consumer confidence remaining very subdued in the aftermath of Mr Bill Clinton's election as US President.

"The strength of the US recovery in the fourth quarter of last year may not be maintained," he said.

Analysts at Citibank were also cautious about whether the dollar could break higher against the D-Mark. "Signs of a future moderation in activity would obviously raise pressure for another cut in official rates, especially given the budget deficit reduction," the bank's currency strategists said in their latest report.

The dollar's weakness against the D-Mark was a source of renewed tension inside the European exchange rate mechanism yesterday.

The German currency's stronger performance against the peseta and krona forced the Spanish and Danish authorities to raise interest rates to preserve their currencies' strength.

At the close of European trading, the peseta was a little stronger against the D-Mark at Ptas258. But the krona fell as low as DKr3.8560 to the D-Mark, closer to its ERM floor of DKr3.9016.

Mr Mark Anstey, Treasury economist at Midland Global Markets in London, said that the recent weakness of the Spanish and Italian currencies was taking its toll on the French franc in the ERM.

In his view, the fall in the value of the lire and peseta could exacerbate problems for French exporters. Any threat of Spain quitting the ERM could also undermine the franc. The French currency closed at FFfr3.396 to the D-Mark from a previous FFfr3.382.

As ERM tensions grow, it may be that the strength of the D-Mark dominates this week-end's meeting of the Group of Seven's finance ministers rather than the strength of the yen.

Yesterday, the Japanese currency hovered around its record-breaking position against the dollar, closing at ¥116.65 from a previous ¥116.35.

FINANCIAL FUTURES AND OPTIONS

LIFTS LONG GILT FUTURES OPTIONS

Strike	Call	Put	Settlement
100	0.05	0.05	0.05
101	0.05	0.05	0.05
102	0.05	0.05	0.05
103	0.05	0.05	0.05
104	0.05	0.05	0.05
105	0.05	0.05	0.05
106	0.05	0.05	0.05
107	0.05	0.05	0.05
108	0.05	0.05	0.05
109	0.05	0.05	0.05
110	0.05	0.05	0.05

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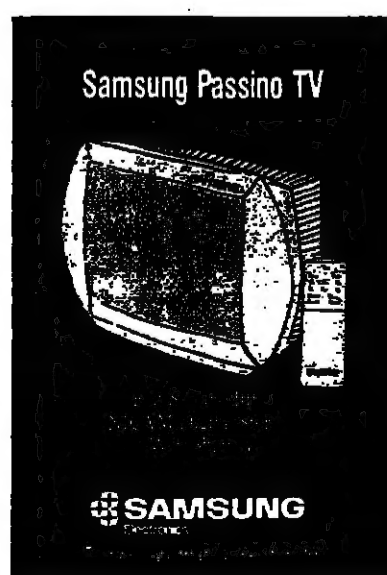
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CANADA

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page



جولائی ۱۹۷۵ء

NASDAQ NATIONAL MARKET

2 PM class February 23

Twenty signs and names reflect the period from 1911 to 1960, including the latest trademark for Coca-Cola, which is still being processed in 10 percent or more hot water. The first sign, two years' high-top shoes and children are shown for the new shirt, and the latest trademark for Coca-Cola, which is still being processed in 10 percent or more hot water. The first sign, two years' high-top shoes and children are shown for the new shirt, and the latest trademark for Coca-Cola, which is still being processed in 10 percent or more hot water.

4 pm close February 2

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Perrier battle ends with

AMERICA

Philip Morris eases
on excise tax worries

Wall Street

US prices were mixed at mid-session yesterday in spite of a recovery in the healthcare sector, writes Karen Zagor in New York.

At 1pm, the Dow Jones Industrial Average was up 5.67 at 3,940.86 after slipping more than 6 points in morning trading. The more broadly based Standard & Poor's 500 was 1.30 higher at 436.54, while the Amex composite added 0.36 to 399.65. Of the major market indices, only the Nasdaq composite lost ground, easing 0.27 to 652.14. Trading volume on the NYSE was more than 197m shares by 1pm, and rises out-numbered declines by 559 to 902.

Among featured issues, Dean Witter Discover was quoted at \$32 1/2 in heavy mid-session trading. The initial public offering of 29.5m shares in the financial services company was priced at \$27 late on Monday. Sears, parent of Dean Witter Discover, had expected a price of \$28 to \$29. Shares in tobacco giant Philip Morris continued to sink, reflecting investor worries that the Clinton administration might impose an excise tax on cigarettes to help fund reform of the healthcare system. The stock fell 1 1/4 to \$63 1/4 at midday.

Other tobacco stocks also lost ground including RJR

Nabisco, off 1/4 at \$7 1/4 and UST, down 1/4 to \$25 1/4.

Pharmaceutical stocks, which have slumped on fears that President Bill Clinton's healthcare reforms will cut into profit growth, regained some of their recent losses. Merck was 1/4 higher at \$37 1/4, Bristol-Myers Squibb rose 1/4 to \$55, Pfizer grew 3/4 to \$56 1/4 and Johnson & Johnson firmed.

AFTER a third consecutive decline in 1992, US corporate profits are forecast to hit new heights in 1993 and 1994.

IBES, which tracks and collates analysts' forecasts, says that S & P 500 earnings on this basis are expected to increase by 25.4 per cent this year, to \$28.76 a share, and by another 18.6 per cent to \$34.13 in 1994.

Gains for the Dow components are expected to be 31.1 per cent, and 22.7 per cent respectively.

Mylan Laboratories, which plunged 1/4 on Monday, was quoted \$2 1/4 higher at \$27 1/4.

The pharmaceutical products company said that it expects to turn in record revenue and earnings for its fiscal year ending in March.

Oil stocks, which led Monday's rally, were mixed in spite of further gains in crude oil futures. Chevron slid 1/4 to \$78 1/4, Mobil added 1/4 to \$87 1/4, Texaco lost 1/4 to \$82 1/4 and British Petroleum's ADRs rose

1/4 to \$48 1/4.

Oil company stocks posted large gains on Monday reflecting strong crude oil and natural gas prices. At mid-session yesterday, April crude oil was up 19 cents at \$30.43 a barrel.

In Nasdaq trading, Synergen firmed 1/4 to \$15. A sell-off in the biotech company's stock on Monday spurred a broader sell-off in the biotech sector.

Among other rising Nasdaq biotech stocks, Amgen rose

3/4 to \$44, Chiron was up 1/4

to \$47 1/4 and US Healthcare added 1/4 to \$39 1/4.